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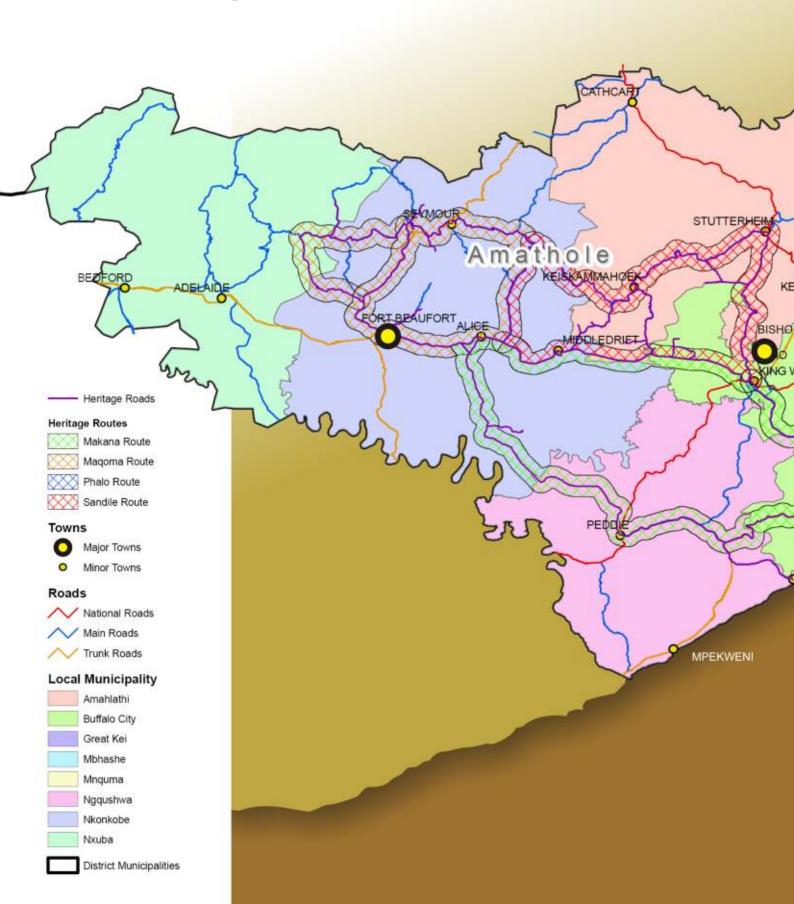






### **Amathole District Municipality**

## Heritage Roads and Routes





**CHAPTER 1** 

HAMBURG

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# Executive Mayor's Foreword

The Amathole District Municipality's (ADM) Integrated Development Plan (IDP) and Budget Roadshow in April 2008 once again highlighted how central the function of being a Water Services Authority (WSA) is to its service delivery programme. In the previous year, it was indicated that the ADM had a huge financial backlog of some R1.1 billion to carry out this responsibility. This situation hampers the ADM's ability to deliver effectively on its targets of providing water for all by December 2008 and sanitation for all by 2010.



On the local front, the Amathole Regional Economic Development Strategy (AREDS) which was adopted by Council in 2007 culminated in the restructuring of the Amathole Economic Development Agency, thus ushering in a new strategic focus towards the implementation of the AREDS. As a result of this process, the agency recently re-branded itself and is now called ASPIRE with the tagline "Amathole beyond limits".

Vision 2014 is ASPIRE's contribution to the Amathole District Municipality's commitment to meet the Millenium Development Goals to halve poverty by 2014. ASPIRE recently won R300 million from the National Treasury's Neighbourhood Development Partnership Grant (NDPG) and various other agencies. This funding will be utilized for projects that will be implemented in the development corridors of our district, in line with Vision 2014 which seeks to develop the small towns along the four corridors of the N2, the N6, the R63 and the R72 road networks. This grant will be used to develop the following areas:

- Infrastructure costing in Dwesa-Cwebe
- Trial production of Essential Oils along the R63 corridor
- The establishment of the Hamburg Artist's Residence in Hamburg; and
- The stimulation of economic development in the five towns of Alice, Butterworth, Dutywa, Hamburg and Stutterheim. This will translate into making the towns of Butterworth and Dutywa less congested, provide better shopping facilities and generally improve the lives of our communities in these urban centres.

It is worth noting that the ADM has reaped a R300 million return from its initial investment that it made in the agency two years ago.

Our own Local Economic Development Unit within the ADM has also been busy this past year. The ADM supported about 20 cooperatives during the financial year, with a total number of 500 beneficiaries, who were mostly women. The support rendered was mainly capacity building on financial management, mentoring on financial management, training in procurement procedures and other technical support which relate to product development. The main objective of our support programme is to make these cooperatives viable and sustainable businesses.

In October 2007 we co-sponsored the Business Unlimited Expo in East London which proved to be extremely successful and provided a platform for SMME's and emerging entrepreneurs to network, get vital business information and to showcase their wares.

Tourism continues to have potential for huge economic spin-offs for both the district at large and our local communities by creating jobs and a market where our visitors can buy our locally produced products. The ADM Tourism Master Plan recommends that events and festivals should be initiated and supported in order to grow the tourism sector. In that spirit the following events were supported in the past year:

- The Christmas in July 2007 which was held in Hogsback attracted visitors from all over South Africa. Accommodation
  was fully booked weeks in advance.
- The Bedford Garden Festival was held in October 2007. The event attracted bus loads of foreign visitors and accommodation was also fully booked in the area.

- The Craft Mania was held at Amahlathi area over three days and attracted visitors from the municipal area as well as throughout the district. The event promotes arts and crafts from the district.
- The Mnquma Jazz Festival was held in December 2007
- The Wild Coast Jikeleza Festival was held in Great Kei in July 2008.
- A Marketing Indaba was held in September 2007.
- The Mayor's challenge, which is an annual event aimed at promoting eco-tourism, involved a hike along the Wild Coast and took place during tourism month in September 2007.
- The Summer Festival was held in Buffalo City during December 2007.
- In February 2008, the ADM co-sponsored the Inaugural African Open Golf Challenge at the Fish River Sun, which attracted golfers from all over the world and was televised live in South Africa and abroad. This provided an ideal opportunity for the ADM to market its tourist attractions.

As far as our agricultural development programme is concerned, irrigation schemes are seen in two ways firstly as a means of ensuring food security and eradicating poverty, and secondly as a means of both creating employment and agribusiness by selling surplus produce. The ADM has distributed 84 tractors to various communities in the last four years. This programme is impacting positively with our communities as there have been reports of surplus maize production at both Mbhashe and Mnquma Municipalities. The ADM has also built two sale pens in Keiskammahoek and Tamarha to the value of R150,000. This is intended to facilitate the sale of livestock, especially from the emerging and subsistence farmers. These sale pens will serve about 200 farmers. However, there are challenges facing our agricultural initiatives, such as:

- The communities who cannot afford to maintain the tractors. This cost is now increasingly being absorbed by the ADM;
- Some communities are fighting over these tractors;
- There is a need for a policy shift in terms of support to LED and agricultural initiatives because the majority of community or group initiatives have not succeeded as much as it was originally anticipated due to lack of commitment and infighting. As a result, the ADM has resolved to not only assist communities and group projects but also individual initiatives that are likely to contribute to job creation.



MOU with City of Glasgow - November 2007



Africa Open Golf Challenge



Mayors Challenge Wild Coast Hike - September 2007

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Spatial development planning cannot be implemented without effective policies in environmental conservation and protection. I am pleased to report that some exciting developments are taking shape in terms of our environmental programme. The first phase of the feasibility study and detailed conceptualization of the Amathole Biosphere Reserve has been concluded. The next phase will include detailed planning, consultation with all relevant role-players, determination of statement of significance, and submitting applications for the declaration of the area as a biosphere reserve and national heritage site. Our Keep Amathole District Clean campaign has once again been very successful and will continue in the next financial year. Our alien vegetation programme serves to support our local communities in generating an income from the alien vegetation which has infested our area and which has depleted our limited water resources.

In November 2007, the ADM signed a Memorandum of Understanding with the City of Glasgow. Applications for further international programmes have been lodged with donor agencies with a view to strengthening our economic development and trade relations. It is envisaged that these programmes will have a significant impact on our communities as we broaden our relations with the City of Glasgow in skills development and cultural exchanges.

However, if we are to meet our Millenium Development goals, much more needs to be done in the economic sector in order to halve unemployment by 2014, to increase our GDP to R13 billion and to create 160,000 new jobs. The ADM remains committed to these objectives and in the next financial year another Growth and Development Summit (GDS) will be held to evaluate our progress achieved thus far and to mobilize our key stakeholders to continue on the course that we have set ourselves as per the GDS agreement that was signed in 2007.

In an attempt to address the scourge of HIV and Aids within our district, the ADM has entered into a partnership with an NGO which is proving to be invaluable. The Humana People to People, through the national Department of Health and the South African National Aids Council have accessed Global Funds for HIV and Aids for our district, namely in Mbhashe, Mnquma and Great Kei in the amount of R10,5 million for the next three years. The ADM has added R1,75 million for this next financial year towards this project. All in all, R5,25 million will be spent on HIV and Aids Total Control of the Epidemic (or TCE Programme) for these three areas. The ADM has lodged an application for further funding to cover the rest of our district in the 2009/10 financial year. In terms of this programme, 150 field workers will be employed by July 2008. These workers will come from the communities in the three local municipal areas. The project seeks to interact with communities on a door-to-door basis, bringing the message of HIV and Aids closer to the people that are affected the most. This project will also address the TB pandemic. The programme also forms part of the Healthy Living Clubs that are aligned to our Post Test Club Programme that we have initiated with Kampala Central Division in Uganda. Where possible, the members of the Post Test Clubs will be employed as fieldworkers. In this way we hope to reach a target population of about 300,000.

In July we took five members from our Post Test Clubs to Uganda for training at their Post Test Clubs. This has had an enormous impact upon their lives as most, if not all, of them had never even travelled in an aircraft let alone visited another country. They were struck by the friendliness of the Ugandan people and the lack of discrimination for those suffering from HIV and Aids and came back with lots of ideas to grow the Post Test Clubs concept. The Ugandans have had phenomenal success in fighting HIV and Aids and this project is but one of the positive outcomes of our international relations programme.

I am pleased to present this annual report for 2007/08. I wish to take this opportunity to thank all councillors and staff for their input during the course of the past financial year which in many aspects has proved to be challenging.

Sincerely

SAKHUMZI SOMYO (ALDERMAN)

**EXECUTIVE MAYOR** 

## Municipal Manager's Message

The Amathole District Municipality's (ADM) recent Integrated Development Plan (IDP) and Budget Roadshow in April 2008 once again highlighted how central our function of being a Water Services Authority (WSA) is to our service delivery programme. In the previous year we indicated that we had a huge financial backlog of some R1.1 billion to carry out this responsibility. This situation hampers our abilities to deliver effectively on our targets of providing water for all by December 2008 and sanitation for all by 2010.



The ADM became the Water Services Authority for the district, with the exception of Buffalo City, in July 2003. The municipality decided upon the internal option to implement the water services provider function and took over this role as from 1 July 2006, subsequent to

the Section 78 Assessment. The municipality also centralized the financial services for water and sanitation from this date as well. The ADM has approximately 600 water systems which it administers and there were many challenges with water outages in various parts of the district, due to aging infrastructure in need of replacement or refurbishment. The water debtors database taken over from the local municipalities was grossly incorrect. The ADM was unable to verify or obtain supporting documentation to substantiate the amounts due. The Revenue Section is currently in the process of a data cleansing exercise. This has a direct impact on the collection rate and the debt write-off. The Revenue Section also engaged in indigent campaigns to make communities aware of the registration process and to get qualifying indigents on board. This has solicited a rather poor response from communities.

In order to meet some of the challenges facing the ADM and to improve service delivery, an agreement was signed with Amatola Water whereby Amatola Water will provide all bulk services including Water and Waste Water Treatment Works in the urban areas of Komga, Fort Beaufort, Alice, Gaga Tyume and Butterworth as part of the initial phase, which will subsequently be reviewed. This will allow the ADM to focus its attention on the distribution side only of these mentioned areas and the municipality will continue to render all bulk and reticulation services outside these areas. The ADM will therefore buy water in bulk from Amatola Water and will now focus on reticulation services and customer care.

Funding constraints aside, other challenges that beset the ADM include scarcity of water sources, the quality of available water and limited bulk services. The ADM now supplies just over 80% of its consumers with RDP standard water or above. 2% of the population now have a safe water supply, which is less than the RDP standard of having a standpipe within 200m of each household. And 29% of our citizens have RDP sanitation or above. The bucket eradication programme was successfully completed after a 6 month extension beyond the December 2007 targeted deadline. However, toilets in some areas still need to be connected and are awaiting the upgrading of sewerage treatment works.

As far back as 2005, the ADM realized that the 3 year MTEF funding was insufficient to provide the basic level of services to all in terms of RDP standards and a new strategy was thus formulated that would be aligned to the reality of available funding streams. Thus the strategy was to ensure safe, clean drinking water to meet the minimum health standards for those areas which are difficult to reach or to connect to a water reticulation system. This will be in the form of a borehole, a windmill or a handpump system and will at least provide good clean water to the affected village community. We aim to cover all affected areas by December 2008. Our Engineering and Municipal Health Services Departments are joining forces to meet the daunting task of providing water protection at springs or small stand-alone water treatment units at dams and rivers within the district.

With the assistance of some key roleplayers, the ADM has developed a new ground-breaking sanitation model which we call the "Accelerated Sanitation Programme" or ASAP for short. This project has all the potential to help us meet the target of sanitation to all by December 2010 as it consists of the following features:

- Maximum community involvement and participation, as communities dig their own pits;
- No monies are wasted on consultancy fees, as this will all be done in-house by our Engineering Department;
- It is very cost-effective.
- The top structure can easily be assembled by locals in literally a few minutes.
- The system is very sustainable as the top structure can be moved from one pit to another with its wheels and this needs only 3-4 people to move it when the pit is full;
- There will be employment creation opportunities through the factories that are to be created in Butterworth and possibly in Dimbaza where panels for the toilets will be made under strict conditions to ensure quality in meeting South African National Standards (SANS) specifications;
- There will be employment opportunities for community labour as small teams will be erecting the top structure under supervision and training of the suppliers;
- There will also be self employment or SMME opportunities in moving of the top structures after a few years when the pits
  are full;
- This programme will result in swift, meaningful eradication of sanitation backlogs.
- In line with the Department of Water Affairs & Forestry sanitation protocol, tenders have already been called for the provision of lining for the pits where there is a danger of polluting the underground water that would serve as bulk sources for human consumption now or in the future.

The ADM would like to extend its thanks and appreciation to Cemforce, who in November 2007 kindly donated 75 lightweight cement panel VIP toilets to the community of Maxama Village near Dutywa in Mbhashe Municipality. Two of the beneficiaries were disabled people. This has had an enormous impact on their lives as no longer will they have to be escorted into the field to relieve themselves. In a matter of minutes these pits were dug and all 75 VIP toilets were installed and ready for use. Our ASAP model is based on this concept.

The ADM has also called for tenders for Institutional and Social Development (ISD) work whereby communities will gain skills and awareness of proper health and hygiene and sanitation habits.

This programme has immense potential but the challenge again is insufficient funding as it requires R750 million in the next three years for 100% delivery.

The ADM has recognized the need to hunt for external funds to fund its non-core operations. A service provider has been appointed and already begun the process of identifying gaps in funding and has commenced with the process of applying for funds externally for specific projects which could not be accommodated in the 2008/09 budget.

Our communities form a central part of our municipality and in compliance with legislation, we feel it is important to involve them in the decision-making process of Council. Consequently, an extensive IDP/Budget roadshow was undertaken to all the ward committee members of our district at each local municipality during April 2008. During this time, the ADM outlined its performance over the past financial year and unveiled its plans and programmes for 2008/09. The discussions were recorded in a question and

answer report and responses made to all questions, queries and suggestions. There are a number of other platforms for community structures to participate in Council's affairs, including various fora.

The ADM also established Customer Care and Service Centres in all local municipalities within the district in order to localize service delivery. These services will be expanded upon in the next financial year. A sharecall number has also been established where consumers can report all emergencies such as water outages, disasters and fires or even query their accounts. The number is 086010 5789.

I would like to take this opportunity to thank the Executive Mayor, the Councillors and staff for their support during the past financial year. Having recently rejoined the ADM, I am keen to see the ADM back in the top five district municipalities in the country, obtaining unqualified audit reports and winning awards once again. With the continued support of all involved, I am sure that this vision will be attained in due course.

Sincerely

V. MLOKOTI

MUNICIPAL MANAGER

## Overview of the Municipality

#### **Extent of Amathole District Municipality**

The Amathole District Municipality (ADM) is located in the mid-section of the Eastern Cape Province along the coastline of the Indian Ocean, encompassing the former homeland areas of the Ciskei and Transkei, as well as the former Cape Provincial Administration areas.

The ADM's demarcated area is made up of eight (8) local municipalities, namely:

- Buffalo City Municipality, comprising the city of East London, the main town of King William's Town and surrounding urban centres (including the provincial capital, Bhisho, Mdantsane and nearby industrial centre of Dimbaza), a number of coastal towns, and numerous peri-urban and rural settlements;
- Amahlathi Municipality, comprising the towns of Stutterheim, Cathcart, Keiskammahoek and Kei Road, and numerous peri-urban and rural settlements;
- Nxuba Municipality, comprising the towns of Bedford and Adelaide and surrounding rural areas;
- Nkonkobe Municipality, comprising the towns of Alice, Fort Beaufort and Middledrift, the smaller towns of Hogsback and Seymour, and numerous peri-urban and rural settlements;
- Ngqushwa Municipality, comprising the town of Peddie, the coastal town of Hamburg, and numerous peri-urban and rural settlements;
- Great Kei Municipality, comprising the town of Komga, the small coastal towns of Kei Mouth, Haga Haga, Morgan's Bay and Chintsa, and a number of rural settlements;
- Mnquma Municipality, comprising the main town of Butterworth, the small towns of Nqamakwe and Centane, and numerous peri-urban and rural settlements; and
- Mbhashe Municipality, comprising the towns of Dutywa, Elliotdale and Willowvale, and numerous peri-urban and rural settlements.

#### Socio-Economic Characteristics

The total population for Amathole District Municipality is R1,635,433 in 2007 (Statistics SA Community Survey 2007). The population is concentrated within Buffalo City Local Municipality with 43%. The least populated local municipalities are Nxuba and Great Kei. Buffalo City is the biggest city within the district and is the centre of economic activity for the district.

More than half of the population within Amathole are females. The majority of the households within Mbhashe, Mnquma and Ngqushwa are headed by females. Overall the ADM population is made up of 54% females and 46% males. The population structure indicates a young population with 69% of the population between the ages of 0-35 years.

This manifests itself in a higher demand for basic services as well as housing. The demographic trend that emerged during the last census in relation to the growth in the number of households is also found in Amathole District Municipality. The population growth rate has remained fairly low. However, there is an increase in the number of households requiring basic services which is due to the decrease in household size. This trend has led to an upward pressure on local government to provide basic services and housing to a higher number of households than anticipated. The number of households within Amathole is indicative of the demand for basic services. Within the District 65% of the household size are from 1-4 members, whilst 54% of these households have between 1-2 persons. This trend impacts on the growth in informal settlements and the health and environmental status of the district. Services such as education, reproductive health, youth development and development projects to address poverty remain a challenge for local government and government departments.

The District Municipality is made up of former homeland towns where limited or no development has taken place over a number of years. Amathole is experiencing high levels of poverty across the District. Recent data from the State of the Cities Report 2006 reports a growth in unemployment in Buffalo City, the biggest city in the district. The current unemployment figure for the city is placed at 39,8%.

Poverty data from Global Insight (2004) shows that 70% of residents in Amathole live in poverty. A large number of these residents survive on pension or grants from the government. Only 60% of the total population in Amathole is economically active of which 49% is unemployed. Levels of poverty are high and concentrated within the former Transkei and Ciskei local municipalities of Mbhashe, Mnquma and Ngqushwa and lowest in Buffalo City. The number and percentage of people

living below the poverty line has increased significantly between 1996 and 2004, for the Eastern Cape as awhole, and particularly for the poorer areas of Amathole. The percentage of people living under the poverty line in the district is slightly higher than for the Eastern Cape as a whole, although Buffalo City registers slightly lower numbers for those living under the poverty line. Even more alarming is the dramatic growth in poverty levels for the more desperate areas of Amathole. The local municipal areas outside of Buffalo City report desperately high levels of poverty with increases of more than twenty percent in some instances.

Household income levels in the district remain very low. More than half of the households within the ADM area (52%) record income levels of RO R6000; and 26% earn between R6001 and R 18 000 a year. This translates into approximately 80% of households having annual incomes below R18 001. Education levels are also generally low. Only 16% of Amathole's population have matriculated or have above matriculation qualifications. At least 10 % have no formal schooling. A comparison of the levels of education across the municipalities point to the strong links between low household incomes, high unemployment and low human development index. Seven percent of the economically active population in Amathole is employed informally. Wholesale is by far the biggest provider of informal jobs throughout the district, making up 53% of informal jobs. The dominance of the public sector in the region's economy reveals the limited production base of the area. Buffalo City represents the most important economic development and employment node within the district.

#### Special Programmes

A Special Programmes Unit facilitates the integration and mainstreaming of the marginalised. As a sector plan, a Special Programmes Strategy sets the framework for the integration and mainstreaming of all the designated groups.

#### **Economic Overview**

ADM has the second largest economy in the province, contributing 27% to the provincial economy. East London, Bhisho, Butterworth and King Williams Town are areas of significant economic activity in the Amathole District. Economic activity in the district is concentrated mainly within the Central Business Districts of these major towns. These towns also function as centres of economic activity for surrounding areas and smaller towns, with manufacturing, trade, finance and community services sectors dominating the district's economy. As a result of its central location in the province, the district has good economic links with neighbouring districts.

A growing modern economy linked to global production chains in East London is contrasted with an extremely poor rural economy in former homeland areas. A 49% unemployment rate has been recorded in the area, with 70% of the population in the district living below the minimum living level threshold. High levels of poverty and inequality exist especially in the eastern part of the district. There is a substantial need for investment in social and economic infrastructure throughout the district, especially in the former homeland areas.

#### Spatial and Land Use Overview

The spatial patterns of development (i.e. settlement patterns) vary throughout the district. The urban complexes of East London / King William's Town (falling within Buffalo City) dominate the district urban settlement pattern. Apart from this dominant urban centre, the district is characterised by a number of smaller towns (some of which function as subregional service centres), small coastal resort towns, so-called communal land areas where dispersed rural settlements are the dominant pattern, and areas where extensive commercial agricultural land holdings are the norm.

The Eastern Cape Provincial Spatial Development Plan aims to set normative guidelines for spatial development and related investments and will assist in the categorization of the hierarchy of towns and settlements prevailing in the district.

#### **Environmental Overview**

The ADM has many sensitive and conservation-worthy areas within its region, including a subtropical thicket, coastal areas, wetlands and river systems. The district boasts several significant cultural and heritage sites, and is home to many rare and endangered animal species.

Many areas require remedial attention with regard to the eradication of alien vegetation and erosion control, as well as areas which require special management in terms of pollution and land use. This special and varied environment also presents many opportunities for the economic development of the area.

Environmental degradation in the form of soil erosion, overgrazing and habitat destruction are key issues affecting the quality of the land, while exploitation and lack of effective control are key issues with respect to marine resources within the tidal zone.

#### Infrastructure Overview

#### **Water Services**

The ADM is a Water Service Authority (WSA). This function includes the local municipalities of Mbhashe, Mnquma, Great Kei, Amahlathi, Ngqushwa, Nkonkobe and Nxuba. Buffalo City Municipality is also a WSA and therefore does not form part of the ADM WSA area of jurisdiction.

The ADM WSA population is estimated at 962,370 people based on data from Statistics South Africa. Affordability levels are low with an estimated 68,5% of households in 2004 classified as living in poverty, against 52,6% in 1996. (Source: Global Insight 2005). The ADM is currently registering indigent consumers and is engaged in a database cleansing exercise.

#### **Electricity Supply**

Provision of sufficient electricity supplies is vital for the general development and prosperity of the district. The ADM does not generate or distribute any electricity itself but has an interest to ensure that the provision of electricity is closely aligned to the developmental needs of the area as a whole.

#### Roads

The ADM is currently responsible for approximately 83km of roads in the Ngqushwa Municipality area.

A well established and properly maintained road network is vital to the economy of the region as a whole. The ADM therefore endeavours to promote good cooperation between national, provincial and local authorities.

#### Solid Waste

The ADM's reviewed Integrated Waste Management Plan (IWMP) identifies key priority areas of intervention as the following:

- Upgrading and permitting of local sites that will remain operational until regional facilities become available
- Improved operation at many of the local sites
- Proper closure of those sites made redundant by the availability of regional or new sites.
- Waste Minimisation

In response to the key priority areas, the IWMP identifies coherent strategies as follows:

 Licensing the sites in terms of the environmental law together with the implementation of the required engineering and operating practices.

- Preparation and implementation of operations management plans for the various services as well as operational plan as set in the minimum requirements for waste disposal to ensure waste is disposed of in an environmentally and socially acceptable manner.
- To plan and implement coordinated and properly structured recycling, composting and education/ awareness programmes at both the local and district level.
- Implementation of the outcomes of the investigation of appropriate treatment technology for municipal waste

#### Transport

The ADM's reviewed Integrated Transport Plan (ITP) reflects low levels of access in both rural and urban areas to acceptable, road-based public transport services. This is related primarily to the poor condition of roads, as well as the fragmented manner in which public transport services between urban and rural areas are provided.

The ITP recognises that more than 60% of residents in the district do not have access to public transport services and/or facilities within a 2km walking distance from their households. It is mainly the rural poor who are negatively affected by the need for a better and more regular public transport service.

#### Land and Housing

The primary objective of the ADM's Land and Housing Unit is to ensure access to land through the Land Reform Programme (LRP), as per the National Land Policy. This unit also seeks to ensure provision of adequate and sustainable housing, in line with the provision of both national and provincial policy and legislative prescripts, as well as ensuring organised methods of settlement planning and surveys through acceptable development planning and survey legislative prescripts.

The ADM has a Land Reform and Settlement Plan (LRSP) with specific reference to the key issues of land reform and settlement development in the district.

Land reform issues within the district encompass a complex array of challenges located within the sphere of land access, land tenure and land administration. The LRP, particularly the LRSP, is crucial to unlocking such challenges

#### **Building Regulations**

The ADM is currently responsible for managing the building activities for Mbhashe and Nkonkobe Municipalities.

Building regulations are currently only enforced in the established urban areas and on institutional sites in rural areas due to the complexity of the rural set up, both in the form of tenure and general level of service.

#### Social Needs Overview

#### Primary Health Care

The district profile is characterised by a young population. The impact of HIV and AIDS is currently unknown as it is not a notifiable disease. The mortality information is not available.

The ADM currently provides Primary Health Care services on an agency basis for the Provincial Department of Health through an annual renewable Service Level Agreement. The district is divided into five (5) Local Service Areas. Access to health services meets the minimum norms set by the World Health Organisation of 1 clinic per 10,000 population.

The objective of Primary Health Care Services is to provide all households with access to adequate health services through fixed and mobile clinics, to strengthen community-based care and support programmes for people infected and / or affected by HIV and Voluntary Counselling and Testing [VCT], and to increase access to VCT.

#### **Devolution Process**

Regarding the transfer of staff, Nxuba, Nkonkobe and Amahlathi staff has been transferred.

The transfer of ECDoH staff is scheduled to take place in December/January 2008.

A draft transfer agreement from the ECDoH is in circulation for comments.

For BCM, a Draft SLA is in place.

An ADM Draft Placement Policy has been presented to stakeholders.

Awareness of VCT has been created and the number of VCT sites has been increased to ensure accessibility of antiretroviral treatment.

#### **Community Safety Services**

The objective of Community Safety Services is to facilitate stakeholder coordination and cooperation. Community Safety Services concentrates on supporting initiatives that serve to reduce social crime behaviour. Challenges include the

absence of dedicated personnel in local municipalities to coordinate Community Safety Services and Community Safety Forums. The release of crime statistics for the last two years is now starting to indicate trends in crime. The social crime trends will be a good indicator on which to base social crime prevention efforts.

#### **Municipal Health Services**

The ADM is the Municipal Health Services Authority and is responsible for ensuring that appropriate Municipal Health Services such as water quality monitoring, food control, communicable diseases and environmental pollution are effectively and equitably provided.

A Section 78 assessment was concluded and the internal option was adopted by Council.

#### Disaster Management

Disasters frequently experienced are predominantly weatherrelated, such as droughts, floods and severe seasonal storms.

The focus of Disaster Management is to coordinate all efforts to reduce the loss of life and property to disasters and thus the old adage "prevention is better than cure" is reflected in the preventative nature of the programmes implemented by Disaster Management. Integration of disaster risk principles into all aspects of service delivery is key. Community capacity building initiatives and awareness programmes on avoiding risks are a priority. The completion of the District Disaster Risk Assessment requires focussed plans to be developed to meet the third Key Performance Area of the National Framework, that of planning informed by a risk assessment.

#### Fire Services

The ADM is responsible for Fire Services in four (4) local municipalities, namely Great Kei, Mbhashe, Mnquma and Ngqushwa. In addition to this, the ADM assists Amahlathi, Nxuba and Nkonkobe with specialised services, training and maintaining standards.

The developmental approach of capacity building of the relatively new Fire Services is aimed at achieving the National Standards for Fire Services. Volunteers are appointed to compliment the Fire Services staff, and are trained to the same level. This has proven to be a successful skills and employment programme as in excess of 70% of all vacant posts in the Fire Services have been filled from the ranks of the volunteers. The volunteers who work shifts are paid stipends. The establishment of satellite stations to decentralise the services and thus take the service closer to the communities and reduce the response times to outlying areas is continuing.

## **Executive Summary**

#### Vision

A leading, dynamic, innovative, pioneering and focused district municipality dedicated to servicing the needs of our communities and their social and economic development in a sustainable manner.

#### Mission

The Amathole District Municipality (ADM) is dedicated to contributing to the betterment of its constituent communities' lives through a participatory development process to ensure they have access to socio-economic opportunities. It is dedicated to enhancing its constituent communities' lives through cooperation with relevant stakeholders, partnership-building and building the capacity of local municipalities within its jurisdiction.

#### **Values**

In implementing the above, the ADM subscribes to the following values:

- A loyal servant of the citizens of the district and the people of South Africa, with a bias towards the poorest of the poor;
- Commitment to clean, responsible and cooperative governance;
- A responsibility to provide quality transformational leadership, a disciplined work ethic and promote a culture for motivated, accountable and committed teamwork;
- Skills that will, at all times, be used for the benefit of the people and for the reconstruction and development of our country in the spirit of Batho Pele;
- A working environment that is governed by the principles of representivity, equality, mutual respect and human development;
- Recognition that people contribute to the success of the ADM and striving towards an environment which is nurturing and
  encouraging of individual growth;
- Courage to change and willing to learn and share with other municipalities; and
- Being part of the African continent, dedicated to long-term integrated regional security and cooperation, and to the spirit
  of the African Renaissance.

#### **Guiding Principles**

In carrying out its functions, ADM is committed to:

- Co ordination with other spheres of government
- Entering into meaningful partnership with other sectors;
- Maximizing participation of the community;
- Political transformation, in an inclusive manner, fostering internal co-operation
- Recognizing the social needs of rural communities
- Sustainable socio-economic, environmental and political development;
- Integrated planning and
- Providing a better quality of life for all.

#### **Oversight Function**

#### **Audit Committee**

The ADM has a functional Audit Committee which is an independent oversight advisory body of Council. Audit Committee members during the first nine (9) months of 2007-08 financial year included:

- Mr. M Sibam (Chairperson)
- Ms. T. Mnqeta
- Mr. R Hill
- Mrs. P. Vazi

Members of the Audit Committee for the last three(3) months of the 2007-08 financial year included:

- Ms T. Mnqeta (Chairperson)
- Mr. M. Sibam
- Mr. B. Mbewu
- Ms. T. Maqwathi

Audit Committee members are legislatively required to meet at least four (4) times during a financial year. The ADM Audit Committee held meetings on the following dates:

- 01 August 2007
- 16 October 2007
- 08 November 2007
- 31 January 2008
- 24 June 2008



Chairperson of the Audit Committee Ms. Thembela Mnqeta.

#### Performance Audit Committee

The ADM has a functional and capacitated Performance Audit Committee, which is an independent advisory body of Council, specifically advising on matters relating to performance management. The Performance Audit Committee included the following members during the 2007-08 financial year:

- Ms. L. Smith (Chairperson)
- Mr. J. Goldberg
- Mr. C. Ramoo
- Mr. M. Sibam

New members were appointed on 13 March 2008 as follows:

- Ms. L. Smith (Chairperson)
- Mr. C. Ramoo
- Mr. K. Sonamzi

Performance Audit Committee members are legislatively required to meet at least twice (2) during a financial year. The ADM Performance Audit Committee held meetings on the following dates:

- 20 July 2007
- 5 October 2007
- 02 April 2008





## **CHAPTER 2**

### In this chapter:

Background on Services Provided by the Municipality •

## **Background on Services Provided by the Municipality**

The Integrated Development Plan (IDP) for 2007/2008, adopted by the Amathole District Municipality (ADM), set clear objectives and strategies for attaining the overall mandate of the institution. These objectives and strategies were translated into clear deliverables and informed the district and departmental scorecards, as part of the organisational Performance Management System (PMS), adopted by the ADM for the year under review.

Due to the finalisation of powers and functions of municipalities, the organisational strategy, as per the IDP and related PMS, had to be reviewed to ensure legislative compliance, as well as positioning the ADM for dealing with assigned powers and functions for the 2007/2008 financial year, and beyond.

In terms of the Municipal Systems Act 32 of 2000 (as amended) and accompanying regulations, the ADM reviewed the abovementioned IDP during the year under review. Key themes for the review included institutional arrangements, updated project lists and IDP-budget linkage.

Severe infrastructural backlogs have been inherited and constitute a major service delivery challenge within the ADM area. These include, but are not limited to:

#### Water

As at July 2008, approximately 83.04% of people living within the district had access to an RDP level of service (25 litres per person per day, within a maximum of 200m walking distance).

#### Sanitation

As at July 2008, approximately 29.14% of people living within the district had access to an RDP level of service (waterborne sewerage or ventilated improved pit latrine).

Significant financial and technical challenges exist in eradicating the service delivery backlogs. A comprehensive overview of the services provided by the ADM, the specific Key Performance Indicators in relation to the service delivery objectives and actual performance against targets set are reported in Chapter 5.

As part of the IDP review process, the following sector plans were reviewed / developed and implemented during the year under review:

- Water Services Development Plan;
- Integrated Waste Management Plan;
- Land Reform and Settlement Plan;
- Housing Strategy;
- Integrated Environmental Plan;
- Local Economic Development Plan;
- Integrated Agricultural Plan;
- Integrated Transport Plan;
- Disaster Management Plan;
- Community Safety Plan;
- Communicable Diseases Programme;
- District Spatial Development Framework;
- Disaster Management Framework;
- Communicable Diseases Strategy.

#### Cluster Achievements

The ADM's achievements for the past financial year are reported through the four (4) operational clusters as follows:

#### **Social Needs Cluster**

The key focus areas for the Social Needs Cluster include Primary Health Care, HIV and Aids, Municipal Health Services, Disaster Management, Fire Services and Community Safety Services.

#### Sector plans:

Disaster Management Framework Community Safety Plan District Fire Prevention Plan for Forestry Industry Communicable Diseases Prevention and Control Strategy

#### **Municipal Health Services**

#### **Food Control**

During 2007/2008 the inspection of food handling premises was undertaken. The aim was to ensure that food handling premises complied with relevant legislation. The food caterers' registration and training programme continued throughout the year. The training was in the form of workshops and issuing of food handling preparation and handling guidelines. As part of the food monitoring programme a total of 20 food samples were taken for testing. The test results showed an 80% compliance with food legislation. A follow-up was made on all those that did not comply.

The milk sampling programme continued throughout the year focusing on raw milk and milk products from dairy farms. There are 60 dairy farms in the Amathole District Municipality area selling milk to the general public. Of the 57 raw milk samples which did not comply with legislation, re-sampling was done. Contamination of raw milk normally takes place during the milking period, therefore in all the cases of noncompliance, health and hygiene awareness programmes were carried out focusing on milkers and milking parlour management.

During 2007/2008 the proliferation of sour milk vendors continued. The selling of sour milk has become a popular means of generating income especially in rural areas. In trying to reduce the risk of sour milk contamination, workshops were conducted targeting sour milk vendors and suppliers. The workshops focused mainly on the following:

- Transportation of milk/sour milk
- Supply to vendors
- Sour milk containers

- Decanting
- Storage
- Labellina

#### Surveillance and Prevention of Communicable Diseases

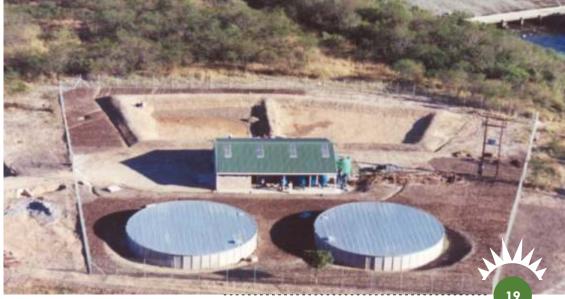
During 2007/2008 health and hygiene promotion campaigns continued. The campaign were aimed at the prevention of communicable diseases. The focus areas were around Mbhashe and Mnquma Municipalities especially the villages, and the emphasis was on waterborne diseases. An assessment of the situation revealed that the lack of clean drinking water is still a challenge in the villages. Lack of sanitation (toilets) also contributes towards the risk of communicable diseases outbreaks in certain areas. The campaign covering these areas during 2007/2008 applied the Participatory Hygiene and Sanitation Training (PHAST) approach. Health education was conducted for families and school children. Among the topics that were covered during the health talk in those areas covered the following:

- Disinfecting water using bleach or boiling it
- Washing hands before the handling of food
- Washing hands with soap after visiting the toilet

#### Water Quality Monitoring

The monitoring of water quality and availability, including mapping of water sources, continued during 2007/2008. The aim was to ensure that drinking water is accessible and safe. The analysis of water covers bacteriological and chemical parameters.





The compliance for the year was 85.5%; remedial measures were taken for the 14.5% non-complying sites. The Amathole District Municipality's water quality Monitoring programme is linked with the Department of Water Affairs and Forestry electronic water quality Monitoring reporting system on website (e-wqms). This is to facilitate the provision of information on the status of water quality to a wide range of stakeholders.

#### Disposal of the Dead

Fifty (50) funeral parlours complied with legislation and 34 did not comply, representing 60% compliance.

The burial of  $12\,\mathrm{paupers}\,\mathrm{was}\,\mathrm{coordinated}$  by Amathole District Municipality.

#### Waste Management

A clean-up campaign was held in Nxuba, Nkonkobe and Great Kei Municipalities. These areas were targeted because there was an increase in illegal dumping. The illegal dumping sites were cleaned and "NO DUMPING" signs were mounted. A workshop was also conducted in Nkonkobe and Nxuba Municipalities targeting nursing and general staff on health care waste. Waste generators have been slow in familiarising themselves with sorting and recycling of waste.

#### **Environmental Pollution**

Most of the environmental pollution in this region is as a result of poor waste management practices. This has a negative impact on air, land and water in terms of illegal burning of refuse, illegal disposal of waste water as well as illegal dumping of domestic waste.



No dumping signs erected at Great Kei and Nkonkobe



Clean up campaign

#### HIV and AIDS

ADM's partnership with Uganda Kampala Central Division has led to the establishment of Post Test Clubs at Amahlathi, Buffalo City and Great Kei municipalities, which will be rolled out to other municipalities.

There are currently ten Post Test Clubs established in the district. Five members of the Post Test Clubs underwent a capacity building programme in Uganda in July 2008. The Mbhashe Local Service Area launched a Community Based Voluntary Counselling and Testing programme. Health Care Workers create awareness on Voluntary Testing and Counselling during clinic and home visits.

Generally the HIV test rate has increased from 70% to 86% in the first quarter of 2008 and this indicates that communities have adopted more of a health-seeking behavioural practices.

#### **Primary Health Care Services**

ADM is implementing the provision of Primary Health Care as an agent for the Department of Health [DoH] and is thus dependant on the DoH for funding this function. Despite the challenges of under-funding, the following programmes and activities were undertaken,

- Continuous in-service training
- Utilization of Community Health Workers at health facilities to assist with counselling

- Provision of home-based care through the use of trained volunteers that were paid stipends by the DoH.
- Providing support to TB clients at community level
- Collaboration with the Traditional Health Practitioners in order to increase community access to health services.
- Training of Traditional Health Practitioners on the integration of traditional and western medicine, as they are often the first point of entry to health care.

#### Challenges experienced included:

- Filling of vacant positions due to under-funding.
- Non replacement of old and rundown mobile clinic vehicles by the DoH
- Non finalisation of the provincialization process
- Uncertainties regarding implications of provincialization and enormous personnel exodus, impacting negatively on primary health service delivery.

#### Disaster Management

#### Achievements:

- Awareness campaigns were conducted at schools throughout the year
- A basic traumatology course was conducted for 10 officials.
- First Aid training at 20 schools was facilitated in conjunction with Emergency Medical Services and each school was supplied with First Aid boxes;2 Learners, 1 Educator and a School Governing Body member were trained at each school.
- A seminar on Disaster Management was held for Traditional Leaders at which 47 Traditional Leaders pledged their support to Disaster Risk Management.
- A workshop on roles and responsibilities for Disaster Management Stakeholders was held where 30 members of the Disaster Management Advisory Forum were trained.
- A workshop was conducted for 51 educators from schools in the Amahlathi and Nkonkobe Municipal areas
- Families affected by storm damages were supplied with emergency relief materials.

#### **Community Safety Services**

The Constitution of South Africa Act 108 of 1996 mandates local government to provide a safe and healthy environment



Disaster risk management competition



Disaster Risk Reduction Competition Zamukukhanya Primary School - October 2007

to the communities. The National and Eastern Cape Provincial Crime Prevention Strategies have four [4] strategic focus areas for intervention. The first of these is 'Strengthen Communities Against Crime' and this is where local government plays a pivotal role. The strategy is addressed through the Community Safety Forum which is made up of the following key stakeholders:

- Local Municipalities
- South African Police Services
- Community Policing Forums
- Department of Justice
- Department of Education
- Department of Social Development
- Department of Correctional ServicesCommunity Development Workers
- Non-Governmental Organisations
- Business Associations

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- Faith Based Organisations
- House of Traditional Leaders



The sustainability of Community Safety Forums as the vehicle to coordinate stakeholder activities in relation to crime prevention, remains a challenge due to lack of resources at Local Municipality level.

The second Mayor's Cup event which addresses diversionary activities for the youth in the prevention of crime was held in Mnquma Local Municipality in June 2008. Every year a multisectoral crime prevention programme is held in the Ngqushwa Municipal area, and this past year it was hosted by the community of Woodridge. Various government departments and NGO's addressed the community members on various issues which included:

- Legal rights when faced with domestic violence
- Crime reporting
- Youth succumbing to peer-pressure
- The parole system and participation of the relevant stakeholders
- The support groups that exist for victims of crimes against the elderly, disabled and abused.
- Substance abuse and the repercussions thereof

The cooperation of all the stakeholders and community participation made this a very successful campaign.

#### Fire Services

#### Institutional capacity

In the past year 4 additional Fire Fighters were employed to complement the existing 1 Chief Fire Officer, 4 station commanders, 10 platoon commanders and 12 fire fighters to bring the total number of permanent staff to thirty one [31]. One Medium Pumper was procured and is stationed at Great Kei Municipality.

#### **Provincial Funding**

The Provincial grant funding allocation for 2007-2008 for fire services to the value of R1.5 million was utilised for the payment of stipends, procurement of equipment and protective clothing as well as for the repairs and maintenance of the fire services vehicles in the entire district.

The Provincial grant funding allocation 2007-2008 for Disaster Management to the value of R1.5 million was utilized for emergency relief materials, capacity building, awareness campaigns and strengthening institutional capacity through the employment of temporary staff and provision of resources.

#### 2. Infrastructure Cluster

In terms of Infrastructure Cluster, the priority areas include water and sanitation, land and housing, community facilities, public transport, solid waste and building control.

#### Water and Sanitation

In the past year, the ADM completed 31 projects and provided RDP standard water services to an additional 77,470 people within the district, bringing the total to 83.09% of our target population. Similarly, the ADM provided 94,501 people with RDP standard sanitation, bringing our total to 29.14% of our target population.

The ADM has signed a transfer agreement with the Department of Water Affairs and Forestry (DWAF) that effectively outlines the mechanism for the transfer of the water services from the erstwhile authority to the ADM. This agreement provides for the secondment of 169 personnel, a subsidy of R86,451 million over a six year period for the refurbishment and operations of one regional and 394 rudimentary schemes, as well as training for staff to be transferred. ADM seconded staff from Development Bank of South Africa (DBSA) to facilitate the refurbishment of DWAF assets with a budget of R4, 017,483.00 which has been allocated by DWAF in the last financial year.



Women fire fighters of Great Kei do demonstration









#### Solid Waste

The Eastern Regional Waste Disposal Site in Butterworth is completed. It has provided employment and capacity building opportunities through the Expanded Public Works Programme. Operations are expected to start in February 2009. The project includes a recycling centre to pilot sustainable recycling of municipal waste. The first composting site is nearing completion in Stutterheim to also present an integrated approach in managing garden waste. This shows our commitment to integrated and sustainable waste minimization in our district.

Amathole District Municipality [ADM] adopted the reviewed Integrated Waste Management Plan [IWMP] during the 07/08 financial year. The IWMP represents a comprehensive picture of the current waste management situation within the ADM and its local municipalities (LMs). This revised IWMP addresses waste management that applies to ADM and provides a framework within which the ADM LMs can develop their own IWMPs. Out of eight LMs within ADM, only two have IWMPs. As an attempt to close this gap, the IWMP has been updated with information gathered during interviews, site visits and workshops conducted during the reviewal processes with the ADM, its LMs and stakeholders.

#### **Community Facilities**

The ADM has funded and implemented the following community facility projects in the past financial year in support of settlements and social development:

- Joji Community Hall (R348,195)
- Blackwood Community Hall (R351,960)
- Mabheleni Community Hall (R383,910)
- Hillcrest Community Hall (R350,000)
- Platform Community Hall (R589,768)
- Bonvana Village Creche (R400,0000
- Xhora Community Art Centre (R830,000)
- Elliotdale Indoor Sport Centre (R2,5 million over two years)
- Prudhoe Sportsfield (R650,000)
- Macleantown Sportsfield (R650,000)
- Ducats Community Hall (R500,000)
- Komga Sportsfield (R650,000)
- Mooiplaas Sportsfield (R650,000)
- Mount pleasant (R650,000)

The ADM is also committed to ensuring that all these facilities are sensitive of special categories of persons in the communities, including the disabled, the aged and the young. In partnership with the local municipalities, the ADM will ensure that these facilities are kept in a usable state so that they continue to provide the service they are intended for.

#### Land and Housing

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The ADM's Housing Strategy was adopted by Council on 10 June 2005. It is a strategic tool aimed at ensuring that the ADM and its eight (8) local municipalities perform their housing function efficiently and effectively.

The ADM is implementing nine (9) rural housing projects involving 3,620 top structures to the value of R73,4 million at

a subsidy of R20,300 each. So far these projects are in excess of 75% completion. The public-private partnership with emerging contractors to ensure an economic impact on housing has been enhanced.

A total of 8,133 households across 10 villages in rural and peri-urban areas benefited in the planning and surveying of their areas. These included Mount Pleasant, Komga, Dongwe, Prudhoe, Teko Springs, Slatsha, Magrangzeni, Diphini, Ngxingxolo and Makhazi.

The ADM is the implementing agent of the land restitution areas of Cata, Dwesa-Cwebe and Macleantown. Project implementation is progressing well with the support from the communities in these areas and the Land Claims Commission.

#### **Betterment Restitution for 9 Villages**

The ADM is also the administrator of the Betterment Restitution Project at nine (9) villages in Keiskammahoek, including Lower and Upper Gxulu, Mthwaku, Gwiligwili, Lower and Upper Mnyameni, Ndlovini, Ngobozana and Upper Nggumeya. Funding of R47 million has been received and community meetings have been held to initiate the project.

#### Background

In 1998 the above-listed communities lodged claims with the Regional Land Claims Commission in terms of Restitution of Land Rights Act No. 22 of 1994. The state accepted the validity of the claims and it was agreed that the Department of Land Affairs would transfer ownership of the commonage to the claimants and would pay monetary compensation in respect of the other rights to the land that were lost.

The settlement agreement was signed on 16 June 2002. Dispossessed land rights were valued at R55 564 per household with the total number of 1704 households. This translates into a total of R94 681 056 of which R47 340 520 was set aside for development purposes. In addition government agreed to provide supplementary grants of R4 440 per household or a total of R7 565 760 to bolster the development resources. In total therefore, there is R54 906 280 available for the development of nine (9) villages, which is being administered and implemented by the ADM.

#### Locality

These villages are located within the Amahlati Local Municipality within the Amathole District Municipality (ADM). The study area consists of settlements in nine restitution villages within Wards 1, 3 and 11, being Mthwaku, Ngobozana, Ndlovini, Gwiligwil, Lower and Upper Mnyameni, Lower and Upper Gxulu and Upper Nggumeya.

#### Description of the study area

As indicated above, the villages in the study area fall within Wards 1, 3 and 11. These three wards have a total population of 21689 (SSA, Census 2001). The Amathole District Municipality's Land Reform and Settlement Plan (LR&SP) describes the study area as a Development Support Zone, meaning that there are a number of settlements in the area that have already or are soon to be awarded land claims in terms of the Land Restitution Act. The zone also falls within an area ranked 3 and 4 ("worst off") in terms of the District Poverty Index Plan (LR&SP). It therefore means that there is a need to promote poverty alleviation and rural livelihood projects and programmes in the area.

#### Project Purpose

The project purpose formulated a "Development Plan", which is aligned to Amahlathi and Amathole Municipalities Integrated Development Plans for the communities / villages listed above, and which will direct development and inform the expenditure of the development funds.

The Integrated Development Planning therefore was undertaken using participatory methods to:

- Formulate a document that lays out the prioritised infrastructure and services needs of the nine villages and ensure that these needs are addressed as quickly as possible, through appropriate implementation arrangements.
- Determine the development needs of all livelihood sectors/clusters.
- Identify areas for settlement expansion and growth.
- Identify land for various uses, e.g. agriculture, settlement, transport routes, etc.
- Identify environmental sensitive areas/zones and areas where development is not possible.
- Identify, analyse and map development issues in the
- Address poverty through identifying, where possible, strategies to support rural livelihoods and income generation.
- Develop an economic generation plan that will identify viable developmental options for the nine Keiskammahoek villages, and establish appropriate arrangements for its implementation.
- Develop an implementation plan that will provide a clear programme for the integrated development of the area.

These claims were settled on the basis that the communities incurred losses due to their forced resettlement into villages in terms of betterment planning policies implemented in the 1960's.

In consideration and settlement of their claim, the provision of Section 38(b)(5) of the Restitution Act, were applied by the Land Claims Court under the auspices of the Ministry of Land Affairs, thereby declaring that a settlement agreement with regard to this land claim be concluded.

Further, in terms of provisions of Section 42(d) of the same Act, the settlement agreement was concluded between the portions involved, being the Department of Land Affairs, the claimants, Commission on Restitution of Land Rights and the Amahlathi Local Municipality.

In accordance with the Settlement Agreement, part of the resolution concluded that:

- Monetary compensation would be paid to the successful claimants but would be split 50:50 as follows:
- 50% of monetary compensation to be paid directly to beneficiaries of the claim
- 50% of monetary compensation to be utilized for development projects within the communities.

The first 50% was paid out to communities in 2000 and 2003 respectively. According to the agreement the implementing agent (ADM) for the development projects is expected to be in charge with the implementation of the second 50% monetary compensation.

In this process the ADM worked hand in hand with both Amahlathi Local Municipality and the Department of Land Affairs through the Regional Land Claims Commission and followed the normal Development Planning approach, including the following:

- Formulate a document that prioritized infrastructure and service needs of the 9 villages and to ensure that these needs were addressed as quickly as possible, through appropriate implementation arrangements.
- Developed an economic regeneration plan that identified viable developmental options for the 9 villages and establishment of appropriate arrangements in its implementation.

The normal process of integrated Development Planning was followed which related to the following:

The project is to be undertaken in three phases:

- Phase 1: Planning and Implementation of prioritised projects, to maximum value of 33% of the total development budget per village.
- Phase 2: Planning of the economic regeneration of the area comprising the nine villages
- Phase 3: Implementation of the economic regeneration plan.

It was decided that the development drive in the nine villages should be undertaken as a single, co-ordinated process. This means that a single institutional structure will be set up to manage the process in all villages.

It is envisaged that Phases 1 and 2 will be undertaken in parallel.

#### Phase 1

Planning: The starting point for this exercise is the two lists of prioritised projects/needs produced relating to the IDP and restitution processes. The purpose was to select projects from these lists based on analysis and consultation. It should be noted that it is anticipates that most of the projects that will be implemented in phase 1 will relate to infrastructure and services. The reason for this is that these projects will not require time-consuming feasibility and other assessments, unlike the case with economic and business proposals. However, in the event that some communities prioritise such initiatives above infrastructure and services, the service provider will have to consider how to implement those suggestions in the short term.

A first step is for a Situation Analysis of infrastructure, services and amenities to be carried out. This will be divided into two components:

- Physical infrastructure and services- roads, water, sanitation, electrification and
- Social facilities and services schools, clinics, community facilities e.g halls

The analysis has to outline the following:

- The situation in each village and the road network between them.
- The plans and approaches of the respective departments responsible for the delivery and maintenance of the respective services
- Resources available from government departments and programmes (e.g CMIP).

- Key planning information pertaining to linkages between villages, project growth of villages, resource base of each village and economic activities undertaken in each village
- Steps involved in the implementation of the various options and
- Recommendations for immediate implementation (which should be both described and depicted in the form of a framework plan).

Both Municipal Integrated Development Plans had to be considered as well. It should be noted that the analysis of the IDP's would be informed by an accurate understanding of which functions are assigned to the district level and which to the primary level.

Secondly, the plans of Government institutions had to be established to ensure that duplication is avoided.

Thirdly, it is important to establish what resources are potentially available from Government Departments, to ensure that the restitution award is used to broker in additional resources into the area. In other words, it is important to ensure that the development opportunities that currently exist (and will only exist for a finite period) are fully utilized.

Fourthly, the policy approaches of the respective Departments are important because it will be of no benefit if structures are built but not utilised. For example, the Department of Health may not be prepared to maintain a clinic in Lower Mnyameni because there is a clinic at Catha.

Once a draft situation analysis has been prepared, there should be consultation so that the analysis can be finalised. The way in which the consultation should be undertaken is as follows. Meetings of the mandated villages will be called by ADM and these meetings will be facilitated and led by the respective communities. The outcome of the meetings will be one or two prioritised projects in each village. This would be reflected in the finalised Situation Analysis Report.

Thereafter detailed Implementation Plans will be drawn up for each of the prioritised projects.

Implementation: as soon as the Plans are finalised, implementation will commence accordingly.

#### Phase 2

The benefit of infrastructure development is that it improves people's quality of life.

In order for improved levels of service to be sustainable, infrastructure improvement had to be accompanied by a measure that increases people's incomes in a sustainable manner. Hence the importance of an economic regeneration plan.

Unlike the case with infrastructure, there is a need for a thorough planning process in relation to economic regeneration before any implementation commences.

As was the case with the infrastructure process, the first section of the Economic Plan will comprise a situation analysis of the economy of the region. This will include statistics drawn from available sources e.g. census data, as well as a detailed assessment of current economic activity. The reason for this is to ensure that the focus will be on exploring regeneration options that build on existing practises.

Once the situation analysis has been completed, the development of a comprehensive list of major sectors which have economic potential will be done. This will include identification of possible flagship projects for each of the sectors. All nine villages will house a minimum of one such project.

There are a couple of other points about the plan that should be emphasized:

Zone: the plan will contain a coherent set of proposals for the zone made up by the nine claimant communities. The reason for this is that it will boost the prospects of sustainable economic recovery. In this regard, it is essential that economies of scale and up and down stream benefit will be captured and mobilised. The converse of this is equally clear, that an ad hoc approach will not yield positive long term results. A bakery project here and brick making project there are not going to effect any fundamental changes to the economic fortunes of the area.

Consolidated and integrated: the plan will include the infrastructure analysis and recommendations produced in phase 1. Furthermore, reference will be made to any parallel infrastructure developments. For example, if Amahlathi is successful in its quest to access resources to enable the road linking Keiskammahoek and Stutterheim, this will provide a significant boost to the prospects for sustainable agriculture, forestry or tourism.

The plan is expected to go beyond merely reflecting the output of the phase 1 exercise; instead it will specify infrastructure requirements for those economic proposals deemed to be the most viable. Accordingly the Development Plan would reflect

the proposed way of investing the full balance of the development monies. In other words a certain amount will be committed to infrastructure and the other amount to economic projects.

Once a Comprehensive Plan has been formulated there will be a detailed process of consultation in each of the nine villages. The purpose of this consultation is to gauge the level of interest in the proposed sectors and flagship projects.

Thereafter the plan will be finalised.

#### Phase 3

After the adoption of the plan, the terms of reference for each of the projects will be put in place and follow the necessary Supply Chain Management processes.

In this regard the Phase with regard to situational analysis has since been considered.

# 3. Local Economic Development and Environment Cluster

Local Economic Development is informed by the Amathole Regional Economic Development Strategy document which guides economic development within the district for the next 20 years.

The key focus areas for the Economic Development Cluster include agriculture, tourism, heritage, manufacturing, urban renewal, environment and forestry.

The Amathole District Municipality is rural in nature and hence the local economic activities or enterprises promoted by the District will be biased towards enterprises\activities that take advantage of using the local natural resources. Such local economic development enterprises will be in the sectors of heritage tourism and broader tourism, agriculture and forestry and environment. There is limited activity in the sectors of manufacturing and film development. The District has also established a Development Agency, now known as ASPIRE, Amathole Beyond Limits, to promote economic development.

#### Agriculture

The Agricultural unit undertook the following projects during the year under review:

- Training for the bee-keeping project beneficiaries was undertaken.
- Construction of a vegetable tunnel for seven youths from Mbhashe Municipality was started.
- The installation of irrigation equipment in a fivehectare garden at Zintukwini village in Ngqamakhwe was started.
- The unit organised two information days during the financial year and these included Beef information day at Dabane and Maize production information day at Elliotdale.

#### **Environmental Management**

The Environmental Management Unit focuses on organizational development (systems and personnel), strengthening environmental management (environmental impact management and cooperative governance), capacity development, education and awareness, monitoring and evaluation to improve compliance and Implementation of sustainability or rehabilitation projects.

The rehabilitation projects such as Let's Keep Mnquma Clean, alien vegetation removal and the pelargonium project were implemented with the assistance from various stakeholders. The Butterworth cleaning up project was funded to the value of R500 000 by the Department of Economic Development and Environmental Affairs (DEDEA) and the funding was fully spent during the projects' operations. Forty recruited individuals were involved, working in the Mnquma Local Municipality's urban centre.

The alien vegetation project for the Keiskammahoek area was assisted by contributions from Border Rural Committee (BRC). R280 000 was spent in full through the clearing and spacing of wattle in the area and ADM contributed by developing a business plan for the project; 67 individuals were recruited to the project and a lot of areas along water courses were cleared of alien invaders and spacing was done in areas whereby this economically important plant is targeted for propagation and maintenance. Partnerships were established with Natal Timber Enterprise (NTE), South African Pulp and Paper Industry (SAPPI) in order to ensure that a business is established from the operations of the community.

The commitment of the communities involved with the pelargonium project ensured that the project continued despite the lack of funding and 40 volunteers were involved in the preparation of the land for propagation and some vegetables were planted by those involved for subsistence purposes. A business plan for the project was developed which indicated that the project has a bankable business case.

A number of awareness sessions were hosted in order to build capacity for ADM's local municipalities. The main focus was on the environmental legislation and ADM Environmental Management Policy. The institution participated in a number of cooperative governance initiatives and engaged authorizing agents on a number of EIA initiatives of the institution. The Environmental Management Forum also sat regularly and it provides a platform for environmental role players to discuss issues that are affecting the region.

A number of stakeholder awareness sessions were also hosted around water issues, Arbour Week celebrations and cleaning up of the environment. These initiatives were hosted in collaboration with other stakeholders such as government departments and non-governmental organizations that are operational within ADM's area of jurisdiction.

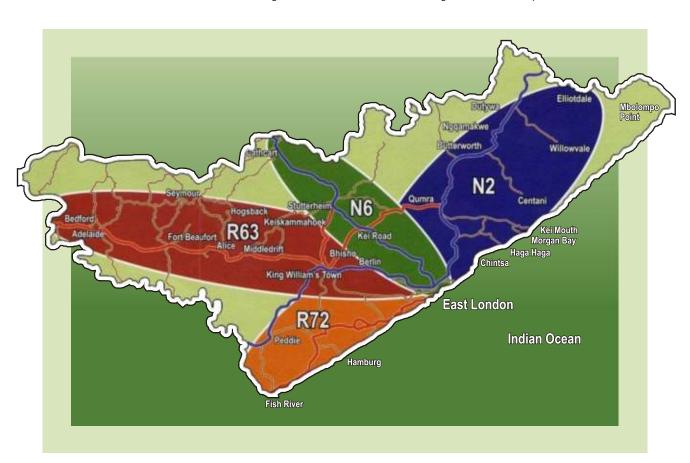
#### Background on ASPIRE - Amathole beyond limits

In servicing the growth of economic development of the region, Aspire has a four-pronged approach as follows:

#### People: people

The objective is to promote the application of skills and employment to the regional economy. Some examples of how this is being met are:

- So far, 26 people are being trained and employed in the essential oils trial production project in the R63
- A skills development plan for Hamburg is on the cards; this will require funding, which is being sought through partnership arrangements with the Department of Labour, Public Works' Extended Public Works Programme and tertiary institutions.



Aspire has adopted a corridor management approach to facilitate growth in the economy of the Amathole District and aim to build the economic potential and linkages of four identified corridors that follow the primary road routes of the district: the N2, N6, R63 and R72



Launch of the Essential Oils Project

- The agency plans to advertise for a corporate social responsibility programme to pilot training for the development of timber processing and value addition in Stutterheim.
- Aspire has applied to the World Bank's Development Markets Programme for the development of management support for the Cebe community development trust; a response is expected in July 2008.

#### Places:

The objective is to stimulate economic development in Amathole through the regeneration of small towns' economies.

 About R300-million has been secured for implementation of anchor projects in Hamburg, Alice, Butterworth, Dutywa and Stutterheim.

#### Business:

The objective is to promote business efficiency, investments and competitiveness.

One way this is happening is through supporting a
private sector community business partnership for
production of essential oils. It is intended that this will
result in the establishment of a processing plant to
ensure value addition and promotion of the local
economy.

- With the Eastern Cape Development Corporation (ECDC), Aspire is looking at ways to support the development of blueberries in the Amahlathi area.
- The small-town development concepts include a range of other business initiatives.

#### Partnerships:

The objective is to identify appropriate and responsive institutional capacity and partners to contribute to the sustainable development of Amathole.

- To mobilise resources for high-impact investment, Aspire has established partnerships with a broad range of funding agencies.
- Aspire works with a wide range of partners in the public and private sectors for the best provision of development support, funding, finance and research and information services.

Background on the corridor programmes:

#### The N2 Corridor

The N2 Corridor, which takes in the southern parts of the Wild Coast, is a particularly beautiful area that has significant development challenges which include severe poverty, poor infrastructure and lack of skills. Yet it is brimming with untapped wealth; there is much to be done in this corridor.

Given the challenges, Aspire is laying a solid foundation on which to make a long-term impact. The approach to spatial development here is two-pronged: a change management for economic development approach initiated through a strategy process; and identifying catalytic projects that build credibility and align with what the agency is trying to achieve. The strategy process has four pillars: Wild Coast tourism; agriculture value-chain development; dimension stone sector development; and small-town regeneration.

The N2 Corridor stretches north from East London towards Dutywa. It is made up of the Great Kei Local Municipality, once a Cape Provincial Administration Area, and the Mnquma and Mbhashe local municipalities, both of which fall within the former Transkei.

The agency continues to build good relationships with N2 stakeholders. An N2 Economic Forum for the strategy processes around the four pillars has been established, drawing together the stakeholders and three local municipalities. Funding for an investors' conference in March

2009 has been secured. Importantly, this conference will include the private sector and showcase identified projects.

Opening the Wild Coast to increased and responsible tourism involves tackling issues such as improving access roads, expanding or upgrading facilities, marketing the area, and protecting sensitive natural areas. Aspire is commencing interactions with tourism stakeholders to begin to address the issues and determine courses of action.

Aspire's Wild Coast tourism support has focused on three nodes:

- Dwesa Cwebe Aspire is supporting the development of the Dwesa Cwebe nature reserve through mobilising funds to plan and cost economic infrastructure. Lack of infrastructure is a major impediment to the development of the reserve. The EU has approved funding, and an application has been made to the DBSA for further funding.
- Cebe Aspire is assisting the Cebe Community Trust to apply for funding for economic development. This is an exciting node for the agency as development here is truly community-led: the communities of the six villages in the area came together and drew up their own proposals and business plans. Here people are poor, but have access to land, reasonable agricultural potential and an exceptional coastline.
- Marshstrand Aspire investigated the possibility of a lifestyle development on ADM-owned land, but this was found not to be feasible as the available land parcel is too small. The focus of support has now been moved to the Kei Mouth/Morgan's Bay area.

The key, Aspire believes, to developing the agriculture value chain is to get pilot cases going that demonstrate models, principles and approaches, and also generate discussion and interest by stakeholders around these aspects. Looking at cattle, which remains an asset in the area, an example is to improve stock and stock management, take this through to production of skins and meat and perhaps into pre-packed products, and target niche markets with the organic, grass-fed and lower-fat meat that cattle farming in this area yields. Discussions on agricultural land use are commencing with traditional leaders.

Dimension stone, known as black granite and used for upmarket kitchen counters and tiles, is abundant in the N2 Corridor. There is some interest in reviving two dimension stone mines, at Willowvale and Centane, and an application has been submitted by one mining company, to the

Department of Mineral and Energy Affairs, to mine at Komgha. Aspire is seeking funding to map the mineral resources of the area. In the long term, it is hoped that some local processing, perhaps of smaller items such as tombstones and basins, can take place.

Last, and certainly not least, is small-town development. The bulk of the Neighbourhood Development Partnership Grant (NDPG) funding secured in 2007/08 is going towards regeneration of the economies of two small towns in the N2 Corridor, namely Butterworth and Dutywa.

Butterworth is the main town within Mnquma, contributing 77% of the area's GDP. Home to almost 50 000 people, the town serves a further 213 000 people in 55 villages. It is also an important retail and education centre. Aspire's concept for the town includes development of:

- A central business district in the Umsobomvu
  Township, with services and retail facilities designed in
  a way that is more suitable to low-cash income
  societies than western models have proved to be
- A university node around the Walter Sisulu University campus
- A leisure/tourism node around Gcuwa Dam and the golf course.

The proposal is to forge linkages between these nodes and with outside areas through, for instance, non-motorised transport, green strips and a central park, and development of an internodal transfer facility linked to the Kei Rail. This would support longer-term development based on the agroprocessing potential of the town's economy.

Plans for the regeneration of the Dutywa economy include linking the town centre with the Govan Mbeki Township through identification, development and use of strategic properties as a catalyst for economic activity. It includes intermodal transport facilities and a commercial community centre.

#### The N6 Corridor

The function of a bridge is not for just walking or driving over; it is also an economic link that can knit together communities divided along socio-economic lines. It is this kind of thinking that is at the heart of the design for the renewal of Stutterheim, an economic node in the Amahlathi Local Municipality. The small town provides administrative and business services to nearby small towns, townships and rural areas. However, historically fragmented patterns of spatial development and unequal levels of service provision, such as social facilities and

infrastructure, are seen sharply between the town itself and its residential areas on the other side of the Cumakala River, where most of its people live.

The renewal is set to get off the ground with some R87,8-million of the NDPG funding. The aim is to develop Mlungisi Township and open it up to the town. Road linkages and a bridge over the river are just one part of the plan. Investigation into the viability of a commercial community park is an important element: unlike the standard retail mall, the park would include a cultural precinct with a multi-purpose community centre, arts and craft centre, amphitheatre, public garden with play centre, a picnic site and braai stands, space for retail facilities and banking services, and a mini taxi rank.

Amathole's N6 Corridor stretches inland from East London to Cathcart. This is the first stretch of the busy national road that eventually reaches Gauteng, and it's also an area where tourism, forestry, agriculture and manufacturing are important. Also planned for Stutterheim are:

- A petro-park, an anchor project that includes the
  establishment of a visitors' information centre, a petrol
  station, mini-retail facilities and a crafts outlet. At
  year-end, special studies were complete and an
  environmental impact assessment was almost
  complete. Aspire is working with Eastern Cape
  Development Corporation (ECDC) and the Amahlathi
  Local Municipality on this project.
- The Woodhouse project that focuses on downstreaming of timber and forestry. Essentially, it aims to assist the local community to acquire job opportunities, create business ventures and expand existing businesses. It is envisaged that the park will include a training facility where local people can obtain technical and entrepreneurial skills, and an entrepreneurship and business administration centre. A pilot training programme for local youth, women and people with disabilities is being developed. By year-end a pre-feasibility study on availability and accessibility of timber had been completed; a partnership with local firms for pilot training was close to being established; stakeholders had been mobilised around the concept; and a consultative workshop with stakeholders was held in July 2007, yielding the message that skills were needed not only in furniture making, but in the entire value chain of the timber industry.

Aspire assisted the Amahlathi Municipality in developing its tourism strategy, which was then adopted by the Amahlathi

Council. Various workshops, focusing on a sound situational analysis, and developing adequate strategies and implementation mechanisms, were facilitated by Aspire in cooperation with GTZ. The workshops were attended by all relevant sector departments, government agencies, tertiary institutions, private businesses and community members.

Developments extend beyond Stutterheim. In the Amabele area south of Stutterheim, a fledging blueberry-farming operation is underway. Amathole Berries, a private company with a 52% black economic empowerment shareholding, and supported by ECDC and the Industrial Development Corporation (IDC), has bought the 380-hectare Thornhill farm for the organic growing of this high-value crop. The aim is to ultimately have 560 hectares under planting, creating more than 5 000 seasonal jobs; small-scale farmers are also set to benefit with the establishment of an outgrowers' network. The operation will include a packing shed and processing facility. Aspire's involvement in spatial development here is around planning the renewal of the Amabele village and train station. By year-end: the Department of Roads and Transport had committed to upgrading the road to the farm; and a procurement process to develop the Amabele Spatial Development Plan, including a framework plan for the Amabele station, had been completed.

The spatial plan for the area includes initiatives in tourism, particularly rail-based tourism. As a start, the Amabele train station is being renovated as part of the Kei Rail project. Initiatives around Wriggleswade Dam, Amabele Village and nearby farms are being considered. A project steering committee, which includes Aspire, has been set up to facilitate support requirements for the farm operations and to explore other economic benefits linked to the farm operations, such as tourism.

Further east along the corridor, a concept had been completed in consultation with local communities for the revitalisation of the economy of Keiskammahoek. The concept, which includes an educational, tourism and commercial node, has been approved by the Amahlathi Municipality, and an application for funding has been submitted to the NDPG. Aspire is managing the implementation of the concept and has identified key investment areas, such as a fresh produce market. A private-sector developer had shown interest via the municipality, in developing a retail park at the proposed commercial node development.

Meanwhile, in conjunction with the local municipality, a small-town renewal concept is being developed for Cathcart, 40km north of Stutterheim, centred on tourism and agriculture.

#### The R63 Corridor

The historic town of Alice is home to the University of Fort Hare, where many of Africa's political and business leaders gained their education. Today, some 43 000 people live in this small town and it is the economic centre for people who live in 56 surrounding villages. Yet the town has largely fallen off the map in terms of development. Aspire is developing an economic regeneration strategy to bring about the restoration, consolidation and improvement of Alice: R3.8-million of the NDPG funding will go towards the design of this strategy that will include the identification of feasible business opportunities.

On 16 March 2006, the Nkonkobe Local Municipality Council mandated Aspire to drive the Alice regeneration process. It is envisaged that the Alice Renewal Spatial Plan will integrate the university, college and town; the planning process will include carrying out environmental impact assessments for identified projects. Elements of the regeneration may include:

- A central urban square
- A downtown hub with shopping facilities, close to transport interchange terminuses
- A railway station precinct with links to main tourist area
- An environmental resource-use facility that will include skills training and research
- A waterfront precinct as a leisure recreational facility
- Pedestrian-friendly linkages between Alice and the university.

Close to Alice, the roots of an essential oils cluster were firmly planted in 2007/08. This exciting development saw nine high-value trial crops planted at Hogsback most were found to be viable by a consortium made up of the private sector and the community. Crops planted were: rose geranium; lavender (three species); Roman chamomile; German chamomile; lemon balm (melissa officinalis); spearmint; peppermint; rose oil (rosa damascena); and the medicinal plant pelargonium sidoides.

The trial plantings created jobs for 26 people from surrounding villages; they were also trained in essential oil and organic farming. By year-end, the project was set to enter its pilot phase, with a small amount of commercial production. It is envisaged that up to 500 hectares will be planted with essential oils crops, justifying the establishment of an agroprocessing plant.

The European Union has provided R618 000 to fund a business study on the value chain that can be built around essential oils and on the development of an outgrowers' model. Studies are being done into the identification of tourism routes around the industry, and these will stretch across the Amathole corridors and beyond its boundaries. There are clear links into tourism, with Hogsback already being a strong node.

An Essential Oils Producers Association has been established, representing Eastern Cape stakeholders in this industry: these include Rhodes and Fort Hare universities, the Dohne Research Station at Stutterheim, growers and potential buyers. Aspire co-chairs the association with ECDC.

A concept for the economic regeneration of Bedford, a small town towards the west of the corridor, has been completed. The Nxuba Local Municipality has requested Aspire to assist in the development of a regeneration strategy to sustain and grow the local economy while expanding the benefits with the neighbouring town of Adelaide. Sustainable use projects, largely in farming and heritage tourism, have been identified with local businesses and the community, and the municipality has identified and approved suitable land for implementation. By year-end, a funding application for the regeneration of Bedford had been submitted to the NDPG. Further assistance with identifying funding opportunities to support Nxuba Municipality's efforts for the dam construction in Adelaide is underway.

#### The R72 Corridor

The R72 Corridor stretches from East London to the Fish River, although the economic boundaries extend further. The R72 connects East London and Port Elizabeth, the main economic centres of the Eastern Cape; a business survey estimates an annualised economic transaction of about R2-billion of goods and services flow along the route. Yet there is little economic beneficiation between the cities, except in Port Alfred. The Hamburg Regeneration Initiative offers ample opportunities to spread economic benefits to surrounding rural communities.

The Ngqushwa Local Municipality has actively been trying to position Hamburg as a tourist destination. For Aspire, the starting point was looking at how this portion of the Sunshine Coast could be differentiated from other coastal "brands", such as the Garden Route. With an existing strong base in beading, arts and traditional music, Hamburg presented a perfect opportunity for development as a cultural tourism destination to intentionally use the arts for economic development.

Picture a low-rise "eco-friendly" building stretching along the curves of a hilltop overlooking the small seaside town of Hamburg. It is quiet here: artists are at work as they take in the spectacular views of the Indian Ocean and Keiskamma River. This is the Hamburg Artists' Residency, a facility that is intended to attract artists from all walks of life into the area. The residency is a unique development that includes 20 bungalows with complementary services, including theatres, a multi-media centre, visual arts and dance studios, a restaurant, a laundromat, and botanical art park.

The residency's arts programme will help reinvigorate the tourism sector in the area. The National Department of Environmental Affairs and Tourism (DEAT) has allocated seed funding of R22-million for the construction, and a prefeasibility on the environmental impact assessment has been undertaken. Plans are already in place for implementation to commence in the next financial year.

As spin-offs from the Hamburg Artists' Residency, Aspire identified a number of commercial opportunities which fit within a clearly defined spatial development framework. These include retailing, fish farming, an arts and crafts facility, tour guiding, tour operations, bed and breakfast facilities, leisure and entertainment. Such new businesses will compliment existing tourism products along the R72 and increase the tourism traffic in the area.

The Hamburg Artists' Residency is an anchor for the broader Hamburg Regeneration Initiative. The development of Hamburg and surrounds will require economic and social infrastructural improvements, including sanitation, electrification, roads, telecommunications, recreational facilities, public transport facilities, as well as the beautification of the area. There are significant impacts for skills

development and jobs in the corridor. Working with the Department of Labour, Aspire is developing a skills development plan for the area.

Primarily, the challenge is to demonstrate the probable economic impact of the Hamburg Regeneration Initiative on the surrounding areas. The NDPG has allocated R3.25-million to undertake an expanded spatial development plan framework for the seven rural villages that surround Hamburg.

Besides the Hamburg Regeneration Initiative, Peddie, the administrative centre in the municipal area, has been identified as a strategic economic area within the small towns regeneration programme. Currently, the Ngqushwa Local Municipality is working closely with the DBSA, the University of Fort Hare and Aspire to develop an LED strategy, aligned to AREDS, which will be translated into bankable opportunities.

## 4. Institutional and Finance Cluster

The key focus areas in the Institutional and Finance Cluster include institutional issues such as administration, procurement and human resources, budget and treasury, internal auditing, municipal support programmes, communications and community participation, information and communication technology, municipal international relations, intergovernmental relations, and special programmes that promote the interests of the disabled, youth and gender.

IDP Budget Roadshow Alice - April 2008



#### Communications

The ADM has actively promoted community participation in the decision making process of Council. This has been implemented in a number of different ways, including undertaking an IDP and budget roadshow to communities at all local municipalities; the Council Open Day, the Imbizos in October 2007 and April 2008, as well as hosting information days at various centres within the district. In addition, a number of different forums are held on a regular basis where representatives of community structures have a direct role to play in policy decisions.

The ADM's Communications Strategy incorporates a communications cycle of promotional campaigns and programmes throughout the course of the year. The Strategy is reviewed on an annual basis.





#### Supply Chain Management (SCM)

The Supply Chain Management function is situated within the Administration of Amathole District Municipality. The Supply Chain Management Unit deals with all the activities related to procuring goods and services within the municipality. The Municipality reviewed its SCM Policy in 2007 where the ADM adopted a targeted SCM Policy and set out empowerment goals to support Historically Disadvantaged Individuals

(HDIs). Support mechanisms have also been included to empower HDIs. A help desk has been established to achieve these goals as set out in the SCM Policy. A database has been established for General Services Providers/Suppliers, Professional Services Provider and Contractors.

#### **Municipal Support**

Amathole District Municipality (ADM), like all District Municipalities, is legislatively required to assist and build the capacity of local municipalities within their demarcated area, in order for them to perform their functions and exercise their powers [Section 83(3)(c), and Section 88(2)(a) of the Local Government: Municipal Structures Act, 117 of 1998].

ADM established a Municipal Support Unit (MSU) that provides dedicated support to local municipalities in the areas of finance, human resources, administration, technical services, land and housing, development planning and performance management matters.

The goal of the MSU is to transform local municipalities within the district to such an extent that they will in future be self-sufficient, responsive, developmental in nature and, above all, financially sustainable.

The following provides an overview of the support provided to local municipalities, as well as performance highlights of the MSU:



 $The following \ provides \ an \ overview \ of the \ support \ provided \ to \ local \ municipalities, \ as \ well \ as \ performance \ highlights \ of the \ MSU:$ 

ACTIVITY	PURPOSE	AFFECTED LOCAL MUNICIPALITIES (LMs)
Coordinate District Corporate Services Forum meetings	To encourage learning and sharing within district	All Local Municipalities
Develop SCM Procedure Manuals	To facilitate easy implementation of SCM Policy	Ngqushwa and Nxuba
Develop Delegation Framework (for Staff)	Legislative compliance	Nxuba
Trained and capacitated ward committees	To strengthen public participation	Nxuba and Great Kei
Facilitated training in archives and records management	Improve Records Management	Buffalo City, Ngqushwa and Great Kei
Customize Fleet Management Policy	Improve fleet management	Nxuba and Ngqushwa
Trained SCM Officers	Improve the SCM function	Mbhashe and Ngqushwa
Supplied and explained copies of ADM Supply Chain Management reports	Improve quality of SCM Reports; to enhance the oversight role of Council	Mbhashe, Ngqushwa and Nxuba
Develop and/or review LM IDP's and performance management system	Legislative compliance. strategic planning. Monitoring and evaluate IDP implementation	All Local Municipalities
Coordinate the development of Spatial Development Frameworks	Promote spatial planning / manage spatial and land use systems	All Local Municipalities
Coordinate alignment of NSDP, PGDP & IDP at a district level	Align national, provincial & district municipality planning activities	Amathole District Municipality
Facilitate the development of sector plans	Integrate sector dimensions and cross cutting issues	All Local Municipalities
Undertake environmental scan to assess support requirements of LMs	Municipal Support Unit to strategically assess and optimise the support requirements of Local Municipality functionaries	All Local Municipalities

ACTIVITY	PURPOSE	AFFECTED LOCAL MUNICIPALITIES (LMs)
Facilitation and coordination of District Corporate Services Forum meetings in regard to Human Resources matters	Creating a platform of learning & sharing / coordination of activities within Corporate Services Functionary	All Local Municipalities
Customisation and roll out of draft Employment Equity Plans for LMs for 2007-09 reporting year	To ensure compliance in setting of Employment Equity targets as per Employment Equity Act, Act 58 of 1998 as amended and for reporting period 2007-09	Nxuba and Mbhashe
Undertake a desktop study to assess LM organograms in accordance with Municipal Powers and Functions	Organisational structures and establishment plans of LMs are in line with municipal powers and functions, to ensure compliance with Section 66(1) of Municipal Systems Act, Act 32 of 2000 as amended	Amahlathi, Mbhashe, Mnquma, Nkonkobe and Nxuba LMs
Undertake Labour Relations Management training for LMs	Imparting of Labour Relations Management skill to heads of departments, line managers and junior managers of Local Municipalities	All Local Municipalities, except Buffalo City
Completion of Legislative compliance checklist by all LMs	Legislative compliance / compliance with the Office of the Auditor General requirements	All Local Municipalities
Completion of Satisfaction level questionnaire	To assess the impact of support provided to LMs by ADM / establish areas of improvement for the effective support to transform LMs to be self sustainable	All Local Municipalities
Coordination and facilitation of Local Labour Forum terms of reference for Councillors / managers / senior officials / employee representatives of LMs	Impart learning on legislation that supports or recognises establishment of Employer Formations & Employee Trade Unions / governance issues within the workplace / Rationale upon the establishment	Mbhashe & Mnquma LMs
Facilitate performance management working sessions for Local Municipalities	Operationalisation of Performance Management System / Conclusion Performance Agreements in line with New PMS Regulations / Assist in the development of SDBIP for LMs	All Local Municipalities

ACTIVITY	PURPOSE	AFFECTED LOCAL MUNICIPALITIES (LMs)
Coordinate District Corporate Services Forum meetings	To encourage learning and sharing within District	All Local Municipalities
Vukuzakhe Labour Based Road Maintenance	To alleviate poverty and to maintain roads of Hogsback	Nkonkobe
Development of operating systems and manuals	To provide a guiding document for LMs to operate and maintain their infrastructure	All Local Municipalities
EPWP LIC NQF 5 & 7 training	To provide LM officials with qualification to implement EPWP projects	All Local Municipalities
Zibhityolo Labour Based Road Maintenance	To alleviate poverty and to provide access to Zibhotyolo Village	Mnquma
To develop Housing Sector plans for Local Municipalities	To ensure development of sustainable human settlements.	All Local Municipalities
Facilitate the development of Area Based Plans/Land Reform and Settlement Plans	To fast track implementation of land reform programmes and restitution programmes.	All Local Municipalities except Buffalo City.
Facilitate development of Spatial Development Framework Plans	To inform land use development initiatives and ensure environmental sustainable programmes.	All Local Municipalities except Buffalo City.





# **CHAPTER 3**

# In this chapter:

Human Resource and Other Organisational Management •

# Human Resource and Other Organisational Management

### Institutional structure

The institutional structure of ADM is divided into two (2) sections, namely political and administrative structures. The administrative structure is accountable to the political structure.

### Political structure

The centre of ADM's political structure is Council, which operates through a number of committees. Listed below are the committees that assist Council in carrying out its political responsibilities and mandates:

- Rules Committee
- Oversight Committee
- Audit Committee
- Standing Committees
  - Infrastructure
  - HR and Administration
  - Community Services
  - Development and Planning

The above committees are established in terms of Sections 79 and 80 of the Local Government Municipal Structures Act 117 of 1998 (as amended).

### **Administrative Structure**

The centre of ADM's administrative structure is the Municipal Manager, who administers the institution with departments and various units reporting directly to him/her.

The organisational and establishment plan for the ADM and the various departments is as follows:

Name: Amathole District Municipality

**Purpose:** To develop and implement an Integrated

Development Plan for the Amathole District.

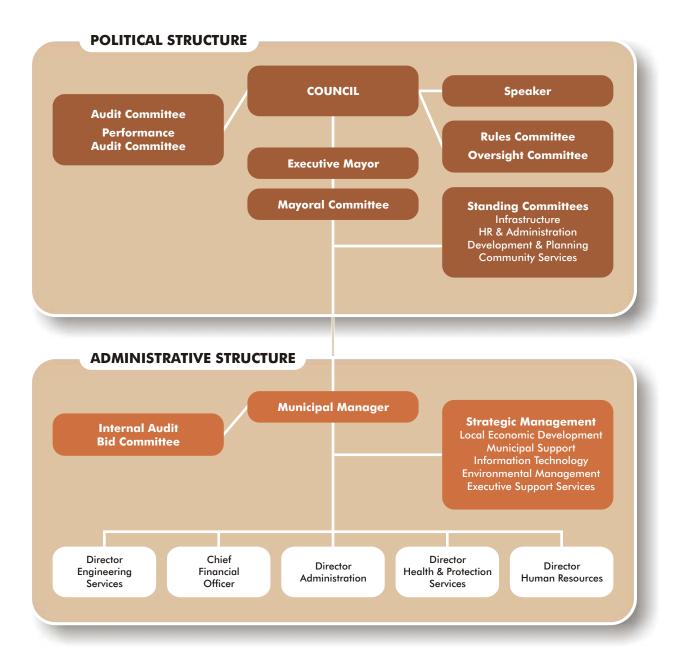
### **Functions:**

- The management of the municipality;
- The rendering of administrative services to the municipality;
- The rendering of financial services to the municipality;
- The rendering of human resources services to the municipality:
- The rendering of health and protection services;
- The rendering of engineering services; and
- The rendering of support to the Executive Mayor's Office

There are seven (7) departments established to perform the functions, namely:

- Municipal Manager's Office
- Administration
- Budget and Treasury Office
- Human Resources
- Health and Protection Services
- Engineering Services
- Executive Support Services

The ADM's institutional structure is illustrated as follows:



## Organogram as at 30 June 2008

A break down of posts per department and divisions

Office of the Mayor	No of Posts per Division	Total	Filled
Municipal Manager's Office	Executive Support Services Municipal Manager Office Administrator: Municipal Manager Receptionist Strategic Manager Office Administrator: Strategic Manager Division: Local Economic Development Division: Information Systems Division: Municipal Support Division: Office of the Speaker Division: Internal Audit Division: Environmental Management	17 1 1 1 1 1 6 7 12 4 8	15 1 1 1 1 1 5 7 12 3 8
	TOTAL	46	43
Administration	Director Secretary: Director Deputy Director Division: Supply Chain Management Division: Council Support & Auxiliary Services Division: Land & Housing	1 1 2 12 37 13	1 1 1 12 37 13
	TOTAL	66	65
Budget & Treasury Office	Chief Financial Officer Secretary: Chief Financial Officer Deputy Director Systems Analyst Division: Expenditure Division: Budget & General Division: Accounting & General Division: Revenue Services	1 1 2 1 10 8 6 27	1 1 1 10 8 6 27
	TOTAL	56	55
Human Resources	Director Secretary: Director Deputy Director Division: Personnel Administration Division: Industrial Relation & Employee Wellness Division: Recruitment & Organisational Development Division: HRD & Occupational Risk Management	1 1 1 8 7 6	1 1 7 6 5
	TOTAL	32	29

Office of the Mayor	No of Posts per Division	Total	Filled
Engineering Services	Director Secretary: Director Administration Support Management Receptionist Division: PMU Division: Planning & Construction Division: Operations & Maintenance [Transferred position from water services] Division: Building Management & Services Planning	1 1 1 1 17 7 630	1 1 1 17 7 538
	TOTAL	680	583
Health & Protection Services	Director Secretary: Director Deputy Director Division: Nursing Services Division: Environmental Health [Subject to devolution of powers therefore no structure has been implemented] Division: Protection Services	1 1 1 81	1 1 1 79
	TOTAL	116	114
	GRAND TOTAL	996	889

### Organisation Capacity Building, Occupational Health and Safety and Employee Assistance

The strategic objectives of these functions are as follows;

### Training and development

- To equip the ADM councillors and officials with the necessary skills, knowledge and attitude for effective and efficient service delivery.
- To organise Adult Basic Education and Training for employees who want to improve their educational status.
- To organise opportunities for student trainees to do practical work in the Council when that becomes the requirement for a qualification.
- To provide assistance / advice to the Local Municipalities on capacity building.

- To develop, implement and report on the ADM's Workplace Skills Plan.
- To develop and review all training and developmentrelated policies.
- To ensure compliance with all legislation related to training and development.

### Occupational health and safety

- To implement the requirements of the Occupational Health and Safety Act and the Compensation for Injuries and Diseases Act.
- To develop and review all occupational and safetyrelated policies.
- To provide assistance / advice to local municipalities on workplace health and safety issues.

### **Employee Assistance Programme**

To ensure the health and safety of employees by providing the following services:

- Counselling to employees who need assistance.
- Coordinating the HIV and Aids Programme in the workplace.
- Primary and Occupational Health.
- Educating employees on Employee Assistance Programme (EAP).

### **Labour Relations**

Labour Relations has the task of establishing and maintaining workplace peace. Workplace relations are maintained with due regard to relevant legislation and provisions of the ADM and SALGBC Disciplinary Procedure Collective Agreement.

### **Sports and Recreation**

The ADM adopted a Sports and Recreation Policy that was created with the intent of recognizing and formalizing the various sports and recreation initiatives like ADM soccer/netball and the ADM choir. The objectives of the section is:

- a) to attend and take part in activities that will support the success of the 2010 FIFA World Cup
- b) to represent the ADM in sports fora within the District, Province and nationally;



- c) to institutionalize sport and recreation in the ADM
- d) to manage, promote, and co-ordinate sport and recreation within the ADM
- e) to provide access to support, training, life skills development services, coaching as well as a supportive social environment in order to increase the number of staff interested in joining sport and recreation
- f) to ensure provision of resources
- g) to invest in health, vitality and productivity of ADM staff

### **Organisational Capacity Building**

# ADM Annual Training Programme (2007/08) as approved by Council.

The ADM is constantly making a concerted effort to ensure the implementation of sufficient skills development initiatives in order to fulfil the responsibility with which it has been entrusted. For the period under review, an annual training programme was compiled which was informed by the identified training needs of councillors and officials. Such training needs had to be aligned with the business objectives of the Council (i.e. the Integrated Development Plan), and the Sector Skills Plan of the Local Government Sector Education and Training Authority (LGSETA). The annual training programme formed the basis of the Workplace Skills Plan (WSP) for the Council, which was submitted to the LGWSETA.

Although some of the training for councillors was facilitated through the South African Local Government Association (SALGA) Eastern Cape, and Department of Provincial Local Government (DPLG) the Council has a share of responsibility that compels it to budget for a significant amount of funds in order to co-ordinate various training interventions in respect of councillors where skills gaps have been identified.

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### Training interventions in the 2007/08 Financial Year

The following is a synopsis of the training programme that was followed in the 2007/2008 Financial Year for the ADM councillors and officials: The synopsis seeks to highlight the training interventions that were conducted indicating the total number of Courses as well as the number of councillors and officials who attended such courses.

The total number of courses conducted was 43. Funding was proportioned in such a manner that at least 25% was spent on training in each quarter. Of the R905 000.00 allocated for training, 100% expenditure was realised by June 2008.

No.	Training Courses	No. of Councillors	No. of Officials
1	Electronic Filing		141
2	Basic Debtors		16
3	GIS Awareness		101
4	Customer Care		18
5	Disaster Management		5
6	Project Management		18
7	Light Vehicle Rescue		30
8	Conflict Management		8
9	Communication and Liaison		8
10	Charing of a Disciplinary Enquiry	1	24
11	Secretarial Skills		15
12	Advanced Project Management		4
13	Intermediate Excel		3
14	Power Point		5
15	Intermediate Word		12
16	Recruitment and Selection	1	20
17	Advanced Excel		4
18	Basic Excel		3
19	Light Vehicle Rescue		10
20	Stress Management		85
21	Transport and Fleet Strategy		4
22	Waste Water Process Operations		19
23	Public Safety		39
24	Occupational Health and Safety		9
25	Introduction to Computers	1	

No.	Training Courses	No. of Councillors	No. of Officials
26	Extrication		7
27	Vehicle Rescue		7
28	Basic Word	1	
29	Excel	2	1
30	Intermediate Excel		1
31	Radio Procedures		7
32	Financial Management & ABET Talk		54
33	Internet & Email	2	
34	Fire Fighting		13
35	Batho Pele		9
36	Intermediate Excel		1
37	General Ledger		3
38	Price Adjustments		3
39	Introduction to Computers		8
40	Personal Finance Management		112
41	Pre-Paid Meter Maintenance		3
42	IDP		14
43	Occupational Health and Safety		40
44	Higher Certificate in Economic Development	3	
45	Finance for Non Financial Managers	2	
46	Public Participation	12	
47	Training on Housing	3	
48	Masters in political science	1	
49	Executive Leadership Municipal Dev. Programme	7	
50	Local Government Law and Administration	2	
51	Municipal Leadership Development Programme	11	
TOTAL		49	884

It should be noted that some councillors and officials attended more than one course.

Total Employee Qualification Profile											
	Highest level qualifications held by employees shown in NQF / NQF equivalent levels										
	Bellow Level 1         1         2         3         4         5         6         7         8         M         F										
TOTAL	443	128	46	16	81	138	48	3	1	586	318

### **Experiential Training Programme**

The ADM has been following an experiential training programme since 2002, as part of its focus on social responsibility. The purpose of this programme is to:

- Expose learners to real life situations, enable them to understand the theoretical knowledge and develop appropriate skills for future involvement.
- Bridge the gap between theory and practice and give learners the opportunity to develop insights into the real world.
- Develop and prepare a pool from which to draw well guided and grounded recruits who understand the intricacies of local government service.

A total of fifteen (15) learners from various Technikons in the Eastern Cape were given the opportunity to gain practical experience during the period under review by being placed in various ADM Departments, including Human Resources, Administration, Budget and Treasury, Engineering and the Municipal Manager's Office. The duration of this programme is six months and is coordinated by the Human Resources Department.

### Internship Programme

Two female candidates are still under the Internship Programme. The duration of the Programme was set at three years by the National Treasury. ADM has further funded them to enrol for the Certificate Programme in Management Development offered by the University of Witwatersrand.

### Learnership Programmes

ADM, in conjunction with the Local Government SETA, embarked on the implementation of three learnership programmes, namely, Wastewater Process Operations (NQF Level 2), Water Purification Process Operator (NQF level 2) and Municipal Finance and Administration Learnership (NQF 4).



A big day for learnership graduates November 2007

### Two Water Learnership Programmes:

The two programmes commenced in January 2007. The duration of the two programmes was 12 months. A total of 50 candidates were enrolled for the two Water Learnerships Programmes. Thirty-two candidates who enrolled were unemployed and eighteen were employed candidates. Four unemployed candidates have since been absorbed by the ADM and a further two were employed by Zana-Manzi Water Services; two employed candidates were also withdrawn from thepProgramme due to operational challenges.

The ADM is responsible for the coordination and administration of the learnership programmes, and also plays the role of employer of all unemployed learners. All theory modules were completed and candidates are undergoing a coaching process and will be assessed as soon as coaching is completed.

## Municipal Finance and Administration Learnership Programme:

This programme commenced in November 2006, and is designed to run for a duration of 12 months. Out of the 25 candidates that enrolled for the programmes, 15 were unemployed and 10 were employed. The ADM allocated funding (R400 000) to the learnership programme and all the funds were fully utilized. All theory modules were completed and assessments and moderation were conducted and sent to LGSETA. The service provider is awaiting the awarding of an extension of scope by the LGSETA to conduct re-assessments.

### **ABET Programme**

Commencement of the ABET programme was delayed due to contract changes by the Local Government SETA. Fifty five (55) officials were enrolled with the programme.

### Bursary Scheme for Students in Rare Skills

During the period under review two (2) students were awarded bursaries to study civil engineering, both are males. One is currently studying with Nelson Mandela Metropolitan University and the other is with Walter Sisulu University. Four more students are envisaged to take part in the programme at the beginning of 2009.

### **Employee Study Assistance Scheme**

A study assistance scheme was introduced and approved by Council in October 2006. Officials are entitled to apply for financial study assistance through the scheme. A total number of 72 candidates were assisted through this scheme and have enrolled for various programmes with numerous Institutions of learning. The levels of educational programmes enrolled for, range from the Further Education and Training (FET) band to the Higher Education and Training (HET) band.

There are 49 females and 23 males. Out of the total number of employees studying, 68% are females and 32% are males.

### **Employee Assistance and Wellness Programme**

To show the commitment the ADM has to the health and wellbeing of its employees, it embarked on an Employee Assistance and Wellness Programme. The programme is aimed at providing assistance to employees over a broad range of personal concerns, including but not limited to marital, family and relationship problems, substance abuse and other addictive behaviours, dealing with the HIV and Aids pandemic, workplace violence and trauma counselling,

workplace discrimination, personal debts and financial management, stress; psychological problems, sexual harassment, chronic illnesses, etc. The programme is available to all councillors, employees, retirees, as well as spouses and dependants of employees.

### **Programmes and Projects**

A financial management workshop was organized for Water and Sanitation employees to equip them with financial matters. This has since escalated to all staff, inclusive of senior management and councillors during the month of October. A lot of enthusiasm has been ignited among employees to participate in the ADM support group now in place comprising volunteer employees including managers.

Employees have continued to utilize the Wellness Unit for the following services;

- Counseling for personal and work related problems and some have referred their relatives as well
- HIV and Aids information, education and communication as well as Voluntary Counseling and Testing.
- Primary and Occupational Health issues including monitoring and advice on chronic ailments.

### **Budget information**

An amount of R300 000 was budgeted for the EAP Vote in the 08/09 Operational Budget.

# Compliance with Occupational Health and Safety Legislation

In line with the Occupational Health and Safety Act (OHASA) 85 of 1993, the Occupational Health and Safety section must ensure that all the ADM councillors and employees work in a safe and healthy environment. This section also facilitates compensation for the disabled, death, injuries and diseases contracted or sustained during the course of duty, in line with the Compensation for Occupational Injuries and Diseases Act 130 of 1993.

During the 2008 financial year twenty-three (8) employees were injured during the course of duty. All these incidents were reported to the Compensation Commissioner.

In response to a concern of the SA Municipal Workers' Union (SAMWU), and in line with its statutory obligations, the OHS Unit conducted a health and safety audit of water and sanitation sites of the Amathole District Municipality. The audit inspection was focusing on checking safety of ADM water and sanitation employees in their working stations. The following situation obtains in the stations visited.

PREMISES	Toilets	Showers	Change Room	Dining Room	Lockers	Chemical Storage	Table and Chairs
Bedford water	N	N	N	N	Ν	N	N
Bedford Sanitation	Υ	N	N	Ν	N	N	N
AdelaideH2O	Ν	N	N	N	N	N	N
Adelaide Buckets	Ν	Ν	N	N	N	N	N
Adelaide Sanitation	Υ	Υ	N	N	N	N	N
Ft.Beaufort Water	Υ	Υ	N	N	N	N	N
Ft. Beaufort Sanitation	N	N	N	N	N	N	N
Carthcart Water	N	N	N	N	N	N	N
Carthcart Sanitation	N	N	N	N	N	N	N
Alice Water	Υ	N	N	N	N	N	N
Peddie	N	N	N	N	N	N	N
Great Kei T/W	Υ	Y	N	N	N	N	N
Kei Mouth	N	N	N	N	N	N	N
Morgan's Bay	Υ	N	N	N	N	N	N

### Key:

Y - Yes (Available)

N - No (Not available)

### **Protective Clothing**

As stated in the Act, the employer must ensure that the Risk Assessment is performed by a competent person before issuing any personal protective equipment. Also as per Safety Management Training Course (Samtrac) the employer has to ensure that the risks identified are managed accordingly by following the steps mentioned below, also known as 4T's:

- 1. Treat
- 2. Terminate
- 3. Transfer
- Tolerate.

Where the above system is being followed, the employer can tolerate risk that remains by issuing Personal Protective Clothing and it must be in line with the risk assessment that was performed.

### **Budget information**

The budgets of the affected departments for the purchase of protective clothing will now be centralized under the Human Resources Operational Budget to ensure compliance with health and safety requirements.

### **Labour Relations**

The Labour Relations and Employee Wellness Unit has the task of establishing and maintaining workplace peace and looking at the health and safety and wellbeing of employees and councillors. Workplace relations are maintained with due regard to relevant legislation and provisions of the ADM and SALGBC Disciplinary Procedure Collective Agreement, and the health and safety and wellbeing of employees and councillors is regulated through the Occupational Health and Safety Act (OHASA) 85 of 1993, the Occupational Injuries and Diseases Act130 of 1993, as well as the EAP (Employee Assistance) Policy.

The ADM has successfully concluded the transfer of water services staff from LMs and the Department of Water Affairs, effective on 1 July and 1 November 2007 respectively. The burning issue of lack of parity between staff transferred from local municipalities and the ADM has been addressed through a two stage process. Salary scales of ex-LM employees, except Amahlathi were not corresponding with SALGBC salary structure, and this was addressed in April 2008, with effect from July 2006. The parity issue was addressed next, with same designation employees being put on par, and backpay paid with effect from 1 November 2007, which was the effective date of placement.

### Support to Local Municipalities

Support to local municipalities in the form of chairing of disciplinary hearings took place during the period under review. A MSU led training intervention on the entire disciplinary process is in the pipeline to build the capacity of managers and supervisors at LM level.

### Secondment of staff to Amatola Water

An agreement was entered into between the ADM and Amatola Water on Bulk Water Service Provision in the local municipalities of Mbhashe, Mnquma, Great Kei, Amahlathi, Ngqushwa, Nkonkobe and Nxuba. As part of an endeavour to obtain buy-in from labour, it was agreed that all disciplinary issues, save for decisions to dismiss, would be taken care of by the AW.

### **Budget summary**

There is no dedicated budget for the activities related to this function.

### **Sports and Recreation**

The largest sporting event on earth will take place in South Africa in 2010, which will involve 207 nations from 6 continents. This will be the biggest media spectacle in the world with a cumulative audience of over 40 billion people. The Buffalo City area has been earmarked as one of the training venues to be utilised by teams preparing for matches elsewhere in the country. This honour comes with responsibilities which the Buffalo City Municipality cannot carry alone. Given that the South African Government had to stand surety on behalf of the SA Football Association for the successful hosting of the 2010 FIFA World Cup, it has become incumbent upon all levels of government to translate the guarantees into programmes and projects. In realisation of this, a multi-stakeholder district forum including the Amathole District Municipality, is in place to deal with all related logistics. For the stakeholders to play a meaningful role in the activities towards the mammoth event, resources, with emphasis on financial commitment to the process, are of critical importance.

This commitment should transcend the 2010 event and take into account the need for the District Municipality to promote healthy lifestyles through sport. The Sports and Recreation Policy adopted by the Amathole District Municipality in 2007 lists among the responsibilities of local government, funding of principal agencies viz, clubs and individuals and creating facilities for local and provincial usage.

In post apartheid South Africa, sport was recognized as a tool for social integration, hence the conscious promotion of sport and recreation as part of nation-building. The White Paper on Sport and Recreation in South Africa, in its drive of 'getting the nation to play', crystallizes the South African Government's conviction about how sport and recreation activities contribute to the general welfare of all South Africans. The Commonwealth Heads of Government Working Group in Harare (1995) made the following observation with regard to the influence of sport on society: "It is time that the integral role which sport plays in the process of nation-building is fully recognized. Sport is an investment. It is firstly an investment in the health, vitality and productivity of one's people. It is secondly an investment in their future. The social benefits include an overall improvement in the quality of life and physical, mental and moral well-being of a population."

The ADM adopted a Sports and Recreation policy that was created with the intent of recognizing and formalizing the various sports and recreation initiatives like ADM soccer/netball and the ADM choir. The policy also advocated for the creation of a position for an official to be appointed as a Sports and Recreation Administrator, to reside in the Wellness Unit, with the following responsibilities, among others:

- a) to attend and take part in activities that will support the success of the 2010 FIFA World Cup
- b) to represent the ADM in sports fora within the District, Province and nationally
- c) to institutionalize sport and recreation in the ADM
- d) to manage, promote, and co-ordinate sport and recreation within the ADM
- e) to provide access to support, training, life skills development services, coaching as well as a supportive social environment in order to increase the number of staff interested in joining sport & recreation
- f) to ensure provision of resources
- g) to invest in health, vitality and productivity of ADM staff

This is a role-playing position, and the incumbent, seconded from the MSU, is expected to interact at a fairly senior level, and therefore the position was set at Post Level 5.

Various sporting events have been undertaken, such as hosting other municipalities, visiting others, and participating in Southern African Inter-Municipal Games held in Kimberley in September 2008. In taking its place among other stakeholders involved in the 2010 preparations, the ADM hosted a workshop the objectives of which were:

- To look at 2010 objectives
- Mainstreaming of 2010 FIFA World Cup in the 2009/2010 IDP.
- Sustainability and legacy imperatives
- Identifying areas of economic opportunities within the ADM
- Contribution of the district in sports tourism growth.
- Identifying and prioritizing ADM tourism development potential / initiatives
- Ensuring link between the host City [Nelson Mandela Bay], base camps and the ADM 2010 Forum.
- Ensuring public participation.
- Skills transfer and development.
- Developing a District Master Plan.
- Linking 2010 Provincial Coordinating Committee and ADM 2010 Forum.
- Identifying other stakeholders/Partners within the district.
- Identifying and prioritising ADM sport development programmes in relation to 2010
- Identifying and prioritising ADM safety and health initiatives
- Costing and resource mobilization
- Creating synergies amongst work-streams

### Residual matters

### Reskilling of retrenched road workers

In an effort to discharge of its social responsibility obligation in respect of roads employees retrenched in 2003 after the closure of the Municipality's Roads Division, the Amathole District Municipality, commissioned MCC BUSINESS CONSULTANTS to initiate a process of identifying and putting the ex-employees through skills training. The accredited training was to be through accredited institutions and was meant to equip the affected employees with skills that are capable of being absorbed within the labour market. Funding of R300, 000 for the project was sourced from an amount of R750 000 received from the Department of Housing, Local Government and Traditional Affairs as a Vuna Award in 2003. Of the R300, 000, an amount of R12 104.74 remains as a balance

According to the service provider, most of the employees that could be located are now employed in different institutions and industries. A meeting was held with MCC BUSINESS CONSULTANTS on 6 June 2007, where the service provider was requested to explore some options in further assisting the remaining five unemployed ex-employees out of the fourteen that went to Lovedale for a Bricklaying and Plastering course. The five ex employees have not been successful in finding steady fulltime employment since the completion of their training.

Not only did the service provider identify a course (roof carpentry) running over 30 days, but it initiated negotiations with credible building contractors who undertook to employ the ex-employees once they completed the roof carpentry course.

The Department of Local Governent and Traditional Affairs was requested to assist with top-up funding for this undertaking, which represents the final phase of the project. For the project to be complete, an additional amount of R43 875, 26 is required. Apart from a letter of acknowledgement, in which the department stated that it was looking into the matter, funding is still a challenge in concluding the project. Budget information

The programme was funded from external projects, and R12 104.74 remains as a balance.

### Staffing for the Division

The Division has seven staff members

### Formulation and Implementation of HR Policies and Employment Equity Skills Development Plans

No	Key Initiatives				
1.	Employment Policies  Recruitment, Promotion & Transfer, Career Succession Planning Policies & Employment Equity & Skills Development Plans	<ul> <li>Motivation for filling vacant posts is done</li> <li>The Executive Mayor and Municipal Man</li> <li>Short listing, interviewing, Promotion and according to the Recruitment and Promoto ensure transparency and accountabilities.</li> <li>Relevant competency tests have been used.</li> <li>The roll-out strategy for Career Succession.</li> <li>The Employment Equity profile in the three high follows as at 30 June 2008:</li> </ul>	ager approv d Transfer Co tion and Tran ty. ed as and wh on Planning I	te the filling of ommittees ar Insfer Policies Inen necessar Policies is un of employme	of vacant posts. e constituted , respectively, y. derway. nt was as
	rians	Levels of Employment	Target	Actual	Variance
		Percentage of black employees in three highest levels of management.	80%	73%	-7%
		Percentage of female employees in three highest levels of management.	35%	31%	-4%
		Percentage number of disabled employees in three highest levels of management.	2%	0.11%	-1.9%
2.	Employee Health & Safety Policies	A health and safety audit of Operations as conducted, which revealed a number of in Heads of Departments were apprised of the Condoms are distributed in the work place.	nadequacies ne situation.	and risks.	as
3.	Employee Capacity Building & Productivity Enhancement Policies are;  Training & Development, Bursary on Rare Skills, Employee Study Assistance Policy, Experiential Training & Performance Management Policies	<ul> <li>43 courses were delivered for both council</li> <li>An amount of R905 000.00 was spent on</li> <li>An amount of R 700 000 was utilized for s</li> <li>An amount of R70 000 was utilized for bu</li> <li>An amount of R280 000 was utilized for e</li> <li>An amount of R90 000.00 was utilized for</li> <li>An amount of R800 000.00 was utilized for</li> <li>The PMS was rolled out to post levels 2 to</li> </ul>	training. study assistance rsary on rare experiential tra Internship pro	ce. skills. uining. ogramme.	5.

### Activities of the Job Evaluation Unit

In terms of the Collective Agreement concluded by the Eastern Cape Local Government Bargaining Council, the ADM and Buffalo City Municipality were commissioned to establish a Job Evaluation Unit for the Amathole District Region as demarcated by South African Local Government Bargaining Council. The municipalities budget and fund accommodation, employment and other logistical requirements. The process of developing job descriptions for each post has been completed. Amathole District Municipality and local municipalities under its area of jurisdiction are now waiting for the final results of evaluation.

### FINANCIAL INFORMATION ON MEDICAL AIDS AND PENSION FUNDS

### 2007-08 EXPENDITURE ON MEDICAL AID SCHEMES

Name of Scheme	Number of Members At 30 June 2008	Annual Costs
BONITAS	214	R 4,069,851.00
LA HEALTH	181	R 711,092.00
MUNIMED	89	R 3,587,714.00
SAMWUMED	73	R 2,424,584.00
HOSMED	10	R 236,981.00
GLOBAL HEALTH	12	R 58,228.00
BEST MED	1	R 10,550.00
MEDICOVER	7	R 69,104.00
MEDSHIELD	13	R 125,318.00
FEDHEALTH	5	R 41,516.00
RESOLUTION MED AID	5	R 67,674.00
GEN HEALTH	2	R 13,840.00
SPECTRA MED	2	R 34,662.00
GEMS	2	R 28,922.00
TOTAL	615	R 11,480,036.00

### 2007-08 EXPENDITURE ON PENSION FUNDS

Name of Funds	Number of Members At 30 June 2008	Annual Costs
Cape Joint Retirement Fund	355	R 11,876,576.00
Cape Joint Pension Fund	22	R 446,676.00
SAMWU National Provident Fund	195	R 2,281,323.00
Eastern Cape Municipal Pension Fund	3	R 80,904.00
Eastern Cape Municipal Gratuity Fund	3	R 18,384.00
Government Employees Pension Fund	100	R 796,427.00
National Fund For Municipal Workers	21	R 327,239.00
South African Local Authorities Pension Fund	27	R 397,116.00
TOTAL	726	R 16,224,645.00

### TOTAL PERSONNEL EXPENDITURE ANALYSIS OVER THE PAST 3 YEARS

Financial Year	Total Personnel Expenditure	Total Municipal Budget	Percentage Variance
2005 - 06	R 73,840,075.00	R 561,750,681.00	13.14%
2006 - 07	R 114,387,648.00	R 519,078,865.00	22.03%
2007 - 08	R 146,539,514.00	R 723,641,534.00	20,25%

Remuneration of the Municipal Manager	2007/2008	2006/2007
Annual Remuneration	R 295,793.00	R 481,207.00
Performance Bonus	R 0.00	R 110,573.00
Leave encashment	R 56,959.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 0.00	R 0.00
Car Allowance	R 99,905.00	R 172,861.00
Back pay of Remuneration	R 11,300.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 68,593.00	R 106,497.00
TOTAL	R 532,550.00	R 871,138.00

Remuneration of the Chief Financial Officer	2007/2008	2006/2007
Annual Remuneration	R 191,772.00	R 378,136.00
Performance Bonus	R 62,205.00	R 102,453.00
Leave encashment	R 0.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 10,939.00	R 17,700.00
Car Allowance	R 61,330.00	R 135,469.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 48,330.00	R 96,837.00
TOTAL	R 383,649.00	R 730,595.00

The position of CFO was vacated on 31 Oct 2007 The position of CFO was filled on 1 May 2008  $\,$ 

Remuneration of the Director: Administration	2007/2008	2006/2007
Annual Remuneration	R 211,459.00	R 387,564.00
Performance Bonus	R 78,806.00	R 103,592.00
Leave encashment	R 60,985.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 11,556.00	R 16,920.00
Car Allowance	R 53,929.00	R 129,406.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 50,967.00	R 91,656.00
TOTAL	R 476,775.00	R 729,138.00

The position of Director: Administration was vacated on 31 December 2007

Remuneration of the Director: Engineering	2007/2008	2006/2007
Annual Remuneration	R 406,924.00	R 380,368.00
Performance Bonus	R 68,529.00	R 96,761.00
Leave encashment	R 30,492.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 23,112.00	R 17,700.00
Car Allowance	R 133,180.00	R 135,658.00
Back pay of Remuneration	R 9,023.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 98,321.00	R 91,696.00
TOTAL	R 769,581.00	R 722,183.00

Remuneration of the Director: Strategic Management	2007/2008	2006/2007
Annual Remuneration	R 378,634.00	R 386,599.00
Performance Bonus	R 49,683.00	R 70,578.00
Leave encashment	R 56,787.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 23,278.00	R 5,010.00
Car Allowance	R 123,291.00	R 136,360.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 89,134.00	R 87,509.00
TOTAL	R 729,880.00	R 686,056.00

The position of Director: Strategic Management was vacated on 31st May 2008

Remuneration of the Director: Human Resources	2007/2008	2006/2007
Annual Remuneration	R 408,236.00	R 386,995.00
Performance Bonus	R 65,959.00	R 88,792.00
Leave encashment	R 32,142.00	R 0.00
Acting Allowance	R 31,344.00	R 0.00
Cell Phone Allowance	R 0.00	R 0.00
Car Allowance	R 135,271.00	R 136,528.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 102,110.00	R 89,044.00
TOTAL	R 784,135.00	R 701,359.00

Remuneration of the Director: Health & Protection Services	2007/2008	2006/2007
Annual Remuneration	R 414,389.00	R 388,830.00
Performance Bonus	R 70,242.00	R 99,038.00
Leave encashment	R 0.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Cell Phone Allowance	R 23,112.00	R 17,700.00
Car Allowance	R 134,724.00	R 138,022.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 90,444.00	R 83,615.00
TOTAL	R 741,984.00	R 727,205.00
Remuneration of the Director: Executive Services	2007/2008	2006/2007
Annual Remuneration	R 379,682.00	R 60,273.00
Performance Bonus	R 18,521.00	R 0.00
Leave encashment	R 0.00	R 0.00
Acting Allowance	R 0.00	R 0.00
Housing Subsidy	R 7,344.00	R 1,108.00
Cell Phone Allowance	R 23,112.00	R 3,600.00
Car Allowance	R 130,660.00	R 22,560.00
Back pay of Remuneration	R 9,073.00	R 0.00
Contribution to UIF, Medical & Pension Fund	R 96,803.00	R 12,781.00
TOTAL	R 665,195.00	R 100,322.00
Remuneration of Agency Chief Executive Officer	2007/2008	2006/2007
Salary	R 385,008.00	R 489,390.00
Allowances	R 92,712.00	R 110,890.00
Bonus	R 85,858.00	R 55,454.00
TOTAL	R 563,578.00	R 655,734.00
Remuneration of Agency Chief Financial Officer	2007/2008	2006/2007
Salary	R 305,904.00	R 388,678.00
Allowances	R 140,760.00	R 106,610.00
Bonus	R 70,550.00	R 45,551.00
TOTAL	R 517,214.00	R 540,839.00
Remuneration of Agency Strategic Projects Specialist	2007/2008	2006/2007
Salary	R 275,416.00	R 320,570.00
Allowances	R 80,168.00	R 95,210.00
Bonus	R 61,260.00	R 38,304.00
TOTAL	R 416,844.00	R 454,084.00

Remuneration of Agency Business Partnership Specialist	2007/2008	2006/07
Salary	R 276,766.00	R 257,058.00
Allowances	R 78,818.00	R 90,710.00
Bonus	R 59,374.00	R 31,608.00
TOTAL	R 414,958.00	R 379,376.00

NOTE: Remuneration for the period July 2007 to Feb 2008 (payments made by ASSPIRE WEF 1 March 2008

Remuneration of Councillors	2007/2008	2006/07
Executive Mayor	R 585,222.00	R 547,282.00
Speaker	R 448,960.00	R 428,979.00
Mayoral Committee Members	R 4,328,559.00	R 4,127,169.00
Councillors	R 4,360,345.00	R 4,100,766.00
Councillors Pension Contributions	R 190,033.00	R 0.00
TOTAL COUNCILLORS REMUNERATION	R 9,913,119.00	R 9,204,196.00

### IN KIND BENEFITS

The Executive Mayor, the Speaker and Mayoral Committee members are full-time positions. Each is provided with an office and secretarial support at the cost of the Council. The Executive Mayor has use of a Council-owned vehicle for official duties and has a full-time driver/bodyguard.

### **EMPLOYEE RELATED COSTS**

TAXES	2007/2008	2006/2007
	R 15,820,287.97	R 14,257,544.00
TAXES PAYE AND UIF	2007/2008	2006/2007
Opening Balance		
Current year Payroll deductions & Council Contributions	R 17,583,954.00	R 15,603,473.00
Amount Paid - Current Year	- R 17,583,954.00	- R 15,603,473.00
Amount Paid - Previous Year		
Balance unpaid		
PENSION AND MEDICAL AID DEDUCTIONS	2007/2008	2006/2007
Opening Balance		
Current year Payroll deductions & Council Contributions	R 28,357,837.00	R 16,917,393.00
Amount Paid - Current Year	- R 28,357,837.00	- R 16,917,393.00
Amount Paid - Previous Year		
Balance unpaid		

# DISCLOSURE CONCERNING EXECUTIVE COUNCILLORS BY PORTFOLIO FOR PERIOD 1 JULY 2007- 30 JUNE 2008

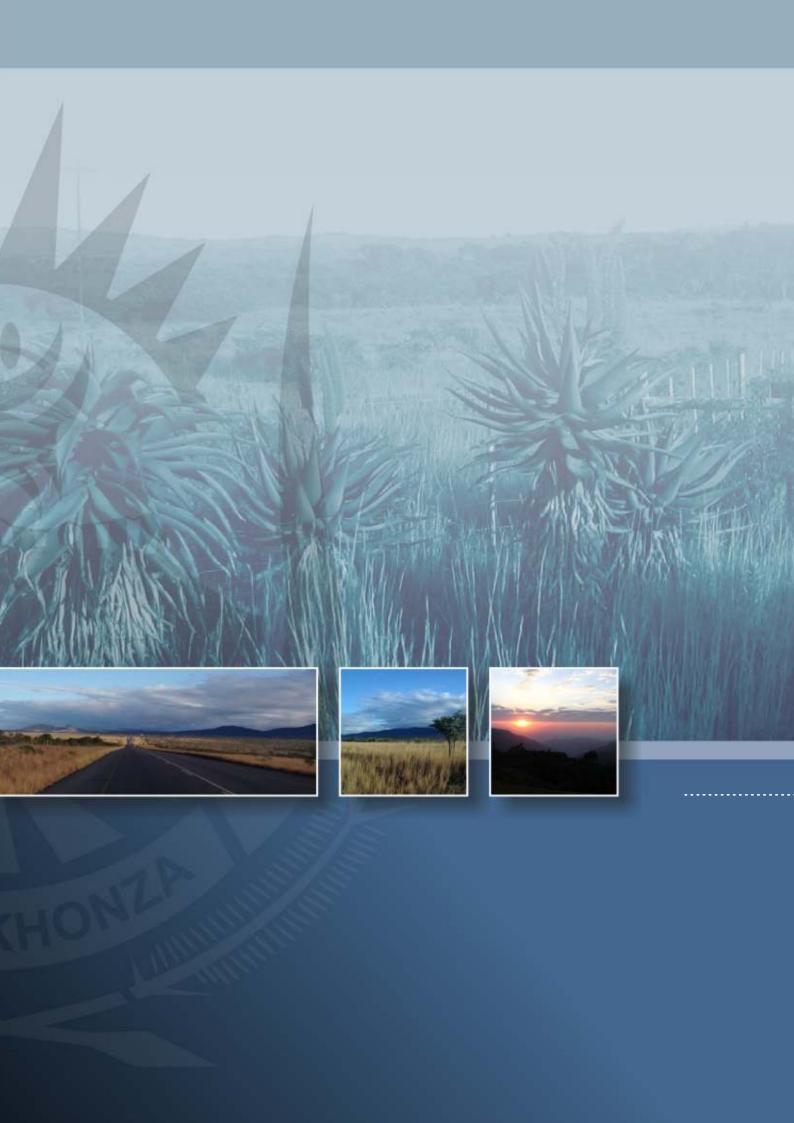
Kindly note that these statistics herein include Council Contributions which are excluded in the Annual Financial Statements in Chapter 4 of this document

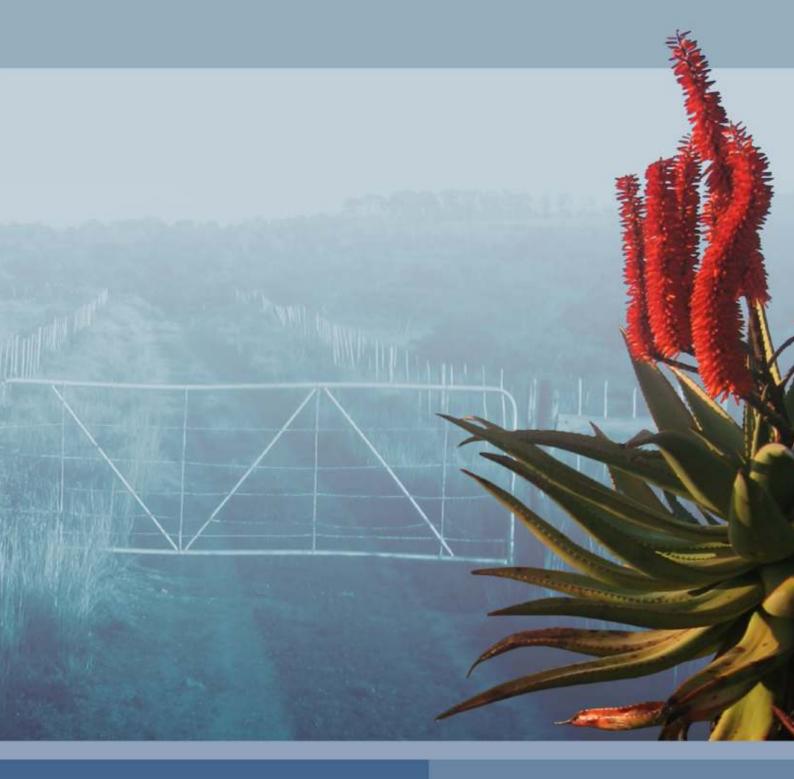
DESCRIPTION	Executive Mayor	Speaker	Land and Housing	Community Service	Health	Water and Sanitation
Salaries and Wages	R 412,631.98	R 324,300.10	R 301,153.72	R 310,403.16	R 298,964.76	R 298,964.76
Normal	R 396,771.60	R 311,611.71	R 289,258.50	R 298,507.98	R 287,069.58	R 287,069.58
Back Pay	R 15,860.38	R 12,688.39	R 11,895.22	R 11,895.18	R 11,895.18	R 11,895.18
Council Contributions	R 22,402.50	R 17,715.61	R 18,445.68	R 7,204.79	R 21,316.95	R 21,357.85
Allowances	R 172,590.94	R 124,661.09	R 130,064.80	R 131,946.36	R 128,586.22	R 132,341.88
Travel and Motor Car	R 103,158.00	R 81,075.05	R 75,288.46	R 77,600.76	R 74,741.18	R 74,741.18
Accommodation	R 0.00	R 540.00				
Subsistence	R 300.00		R 1,200.00	R 420.00	R 420.00	R 3,060.00
Cell Phone	R 28,908.00	R 4,800.00	R 15,120.00	R 15,120.00	R 15,120.00	R 14,400.00
Housing Benefits	R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04
Reimbursive Travel Allowance	R 1,978.90		R 210.30	R 559.56	R 59.00	R 1,894.66
Loans and Advances						
Other Benefits						
Personal Facility						
Arrears Owed to Council						
Total Remuneration	R 607,625.42	R 466,676.80	R 449,664.20	R 449,554.31	R 448,867.93	R 452,664.49

Roads and Infrastructure	Administration and Asset Mgt	Economic Development	Community Liaison	Finance	Human Resources	TOTAL
R 298,964.76	R 299,695.56	R 310,403.16	R 298,964.76	R 299,322.06	R 303,485.17	R 3,344,621.97
R 287,069.58	R 287,800.38	R 298,507.98	R 287,069.58	R 287,426.88	R 291,522.64	R 3,212,914.39
R 11,895.18	R 11,895.18	R 11,895.18	R 11,895.18	R 11,895.18	R 11,962.53	R 131,707.58
R 20,842.60	R 20,407.11	R 6,832.76	R 21,050.50	R 20,379.60	R 15,847.70	R 191,401.15
R 129,607.22	R 129,909.92	R 133,650.04	R 128,767.22	R 132,459.97	R 130,913.78	R 1,427,791.68
R 74,741.18	R 74,923.88	R 77,600.76	R 74,741.18	R 74,830.53	R 75,787.08	R 836,071.24
						R 540.00
R 1,500.00	R 1,620.00	R 1,500.00	R 660.00	R 3,734.00	R 1,080.00	R 15,194.00
R 15,120.00	R 15,120.00	R 15,120.00	R 15,120.00	R 15,120.00	R 15,120.00	R 155,280.00
R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04	R 38,246.04	R 420,706.44
		R 1,183.24		R 529.40	R 680.66	
						R 0.00
R 449,414.58	R 450,012.59	R 450,885.96	R 448,782.48	R 452,161.63	R 450,246.65	R 4,963,814.80

# THE TRANSFER OF WATER SERVICES EMPLOYEES FROM THE VARIOUS LOCAL MUNICIPALITIES TO AMATHOLE DISTRICT MUNICIPALITY TOOK PLACE WITH EFFECT FROM 1 JULY 2006

The division of powers and functions between district and local municipalities in terms of Section 84 of the Local Government: Municipal Structures Act, 1998 provides that district municipalities are responsible for potable water supply systems and domestic wastewater and sewerage disposal systems, in other words Water Services Authorities. The centralization of financial activities, and the transfer of 320 water service employees from the various local municipalities to ADM took effect from 1 July 2006.





# **CHAPTER 4**

### In this chapter:

- Auditor-General's Report on the Audit of the Consolidated Financial Statements ◀
- Amathole District Municipality Audit Committee's Report on the ADM's Financial Statements ◀
  - Response to issues raised in the audit report •
  - Consolidated Financial Statements for the Year Ended 30 June 2008 ◀

# REPORT OF THE AUDITOR-GENERAL TO THE EASTERN CAPE PROVINCIAL LEGISLATURE AND THE AMATHOLE DISTRICT MUNICIPAL COUNCIL ON THE GROUP FINANCIAL STATEMENTS AND PERFORMANCE INFORMATION OF AMATHOLE DISTRICT MUNICIPALITY FOR THE YEAR ENDED 30 JUNE 2008

# REPORT ON THE FINANCIAL STATEMENTS

#### Introduction

 I have audited the accompanying group financial statements of the Amathole District Municipality which comprise the consolidated and separate statements of financial position as at 30 June 2008, consolidated and separate statements of financial performance, consolidated and separate statements of changes in net assets and consolidated and separate cash flow statements for the year then ended, and a summary of significant accounting policies and other explanatory notes and the accounting officer's report as set out on pages 76 to 129.

### Responsibility of the accounting officer for the financial statements

- 2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the applicable basis of accounting determined by the National Treasury, as set out in accounting policy note 1 to the financials statements and in the manner required by the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act, 2007 (Act No. 1 of 2007) (DoRA). This responsibility includes:
- designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error
- selecting and applying appropriate accounting policies
- making accounting estimates that are reasonable in the circumstances.

### Responsibility of the Auditor-General

- As required by section 188 of the Constitution of the Republic of South Africa, 1996 read with section 4 of the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA), my responsibility is to express an opinion on these financial statements based on my audit.
- I conducted my audit in accordance with the International Standards on Auditing and General Notice 616 of 2008, issued in Government Gazette

- No. 31057 of 15 May 2008. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance on whether the financial statements are free from material misstatement.
- 5. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- 6. An audit also includes evaluating the:
  - appropriateness of accounting policies used
  - reasonableness of accounting estimates made by management
  - overall presentation of the financial statements.
- 7. Paragraph 11 et seq. of the Statement of Generally Recognised Accounting Practice, GRAP 1 Presentation of Financial Statements requires that financial reporting by entities shall provide information on whether resources were obtained and used in accordance with the legally adopted budget. As the budget reporting standard is not effective for this financial year, I have determined that my audit of any disclosures made by the Amathole District Municipality in this respect will be limited to reporting on non-compliance with this disclosure requirement.
- 8. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### Basis of accounting

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 The municipality's policy is to prepare financial statements on the basis of accounting determined by the National Treasury as set out in the accounting policy note 1.

### Basis for qualified opinion

### Property, plant and equipment

- 10. Disclosed in note 1 are capital assets under construction of R140.45 million and acquisitions of R929 000. Completed projects of R48.18 million were incorrectly classified as capital assets under construction. Capital assets under construction is thus overstated and acquisitions understated by R48.18 million. Furthermore the municipality expensed all items of property, plant and equipment with a cost of R5 000 or less in terms of their accounting policy. These assets should have been capitalised and depreciated in terms of GAMAP 17. Thus the treatment of such assets by the municipality does not meet the recognition requirements of GAMAP.
- 11. Even through alternative procedures the extent of the misstatement could not be determined and is thus unknown, but material. Due to this the completeness of property, plant and equipment of R1.3 billion as disclosed in the financial statements could not be confirmed.

### Revenue and receivables

- 12. Government Notice 849 transferred all of the rights, obligations, assets and liabilities in respect of water and sanitation services of seven local municipalities to Amathole District Municipality from 1 July 2006. A service provider was appointed to assist in an exercise to confirm the accuracy and completeness of accounts receivable for water and sanitation. Based on the work performed by the service provider the Amathole District Municipality continued with the updating of accounts receivable records after the financial year-end under review. As at 30 June 2008 water and sanitation receivables for only one of the erstwhile authorities, namely Mbhashe, has been fully completed and updated on the municipality's accounting system (Venus).
- 13. It could not be determined, even through alternative procedures that water and sanitation receivables were accurate or complete. Consequently both revenue of R76.6 million and receivables of R32.3 million reflected in the annual financial statements are not accurate, correctly valued or complete. As the municipality uses receivables as a basis for determining the provision for bad debt it was also not possible to confirm the completeness and accuracy of the provision for bad debt of R78.4 million that are disclosed in notes 6 and 7.

### Commitments

14. According to note 33 of the annual financial statements commitments at 30 June 2008 amounted to R1.3 billion. It was not possible, even through alternative

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procedures, to conclude on a comparison of awarded contracts and the individual commitments as documentation of R94.8 million was not provided by the municipality. Of the comparisons that could be performed differences of R17.24 million existed. Under these circumstances the completeness and accuracy of commitments of R1.3 billion could not be confirmed.

### Housing inventory

15. A reconciliation of houses planned, completed and in progress and those that were transferred to beneficiaries was provided by the municipality during the audit. An unexplained difference in this reconciliation of R2.54 million was found. It was thus not, even though alternative procedures, possible to confirm the accuracy and completeness of the work in progress of R6.2 million that is disclosed in note 5 of the annual financial statements.

### Irregular expenditure

16. Disclosed in note 28.3 of the annual financial statements is irregular expenditure of R7.58 million. It was not, even through alternative procedures, possible to confirm the accuracy and completeness of this irregular expenditure as contracts and opening registers for expenditure of R4.98 million could not be provided during the audit.

### Qualified opinion

17. In my opinion, except for the effects of the matters described in the basis for qualified opinion paragraphs, the financial statements present fairly, in all material respects, the financial position of the Amathole District Municipality and group as at 30 June 2008 and its financial performance and cash flows for the year then ended, in accordance with basis of accounting and in the manner required by the MFMA and DoRA.

### **Emphasis of matters**

I draw attention to the following matters:

### Unspent project funds

18. In note 18.3 to the annual financial statements, includes unspent conditional grants of R199.69 million. Of these, individual projects totalling R16.35 million (eight percent) showed no movement for the financial period under review except for interest earned. Furthermore, the municipality did not spend R199.69 million (forty three percent) of the total allocated budget (including rollovers) in the financial year under review.

19. Included in the surplus for the financial year of R62.24 million in the statement of financial performance are unspent priority project funds of R79.88 million. These underspent funds represent sixty eight percent of the total available funds for the financial year of R117.47 million and include prior financial year rollovers of R38.6 million.

### **OTHER MATTERS**

I draw attention to the following matters that relate to my responsibilities in the audit of the financial statements:

### Appointment of the municipal manager

20. During July 2008 the municipality appointed a municipal manager. As another candidate scored the highest points during an interview this matter was litigated. On 16 November 2008 the Grahamstown High Court ordered the decision not to appoint the candidate who scored the highest number of points to be reversed. The municipality's application to appeal the decision of the Grahamstown High Court was dismissed on 19 November 2008.

#### Internal controls

21. Section 62(1)(c)(i) of the MFMA states that the accounting officer must ensure that the municipality has and maintains effective, efficient and transparent systems of financial and risk management and internal control. The table below depicts the root causes that gave rise to the inefficiencies in the system of internal control, which led to the qualified opinion. The root causes are categorised according to the five components of an effective system of internal control. In some instances deficiencies exist in more than one internal control component.

Reporting item	Control Environment	Risk Assessment	Control Activities	Information & Communication	Monitoring
Property, plant and equipment					х
Revenue and receivables			x		
Commitments					х
Housing inventory	x				
Irregular expenditure			x		

<u>Control environment:</u> establishes the foundation for the internal control system by providing fundamental discipline and structure for financial reporting.

<u>Risk assessment:</u> involves the identification and analysis by management of relevant financial reporting risks to achieve predetermined financial reporting objectives.

<u>Control activities:</u> policies, procedures and practices that ensure that management's financial reporting objectives are achieved and financial reporting risk mitigation strategies are carried out.

<u>Information and communication:</u> supports all other control components by communicating control responsibilities for financial reporting to employees and by providing financial reporting information in a form and time frame that allows people to carry out their financial reporting duties.

<u>Monitoring:</u> covers external oversight of internal controls over financial reporting by management or other parties outside the process; or the application of independent methodologies, like customised procedures or standard checklists, by employees within a process.

### Matters of governance

22. The MFMA tasks the accounting officer with a number of responsibilities concerning financial and risk management and internal control. Fundamental to achieving this is the implementation of certain key governance responsibilities, which I have assessed as follows:

No.	Matter of governance	YES	NO			
Audit c	Audit committee					
1 (a)	The municipality had an audit committee in operation throughout the financial year.	✓				
1 (b)	The audit committee operates in accordance with approved written terms of reference.	✓				
1 (c)	The audit committee substantially fulfilled its responsibilities for the year, as set out in section 166(2) of the MFMA.		✓			
Interna	l audit					
2(a)	The municipality had an internal audit function in operation throughout the financial year.	$\checkmark$				
2(b)	The internal audit function operates in terms of an approved internal audit plan.		$\checkmark$			
2(c)	The internal audit function substantially fulfilled its responsibilities for the year, as set out in section 165(2) of the MFMA.		✓			
Other matters of governance						
3	The annual financial statements were submitted for audit as per the legislated deadlines in Section 126 of the MFMA.	✓				
4	The annual report was submitted for the auditor for consideration prior to the date of the auditor's report.		✓			
5	The financial statements submitted for audit were not subject to any material amendments resulting from the audit.		✓			
6	No significant difficulties were experienced during the audit concerning delays or the unavailability of expected information and/or the unavailability of senior management.		✓			
7	The prior year's external audit recommendations have been substantially implemented.		✓			
8	There are documented policies and procedures and control systems to ensure the reliability of financial reporting.		✓			
9	There are documented policies and procedures and control systems to ensure compliance with applicable laws and regulations.	✓				
10	The information systems were appropriate to facilitate the preparation of financial statements that are free from material misstatement.		✓			
11	Delegations of responsibilities are in place.	$\checkmark$				
12	Supply chain management policies and procedures were appropriately applied.		$\checkmark$			

No.	Matter of governance	YES	NO
13	There is a functioning performance management system.		$\checkmark$
14	Based on the available information, performance bonuses are only paid after proper assessment and approval by those charged with governance.	✓	
Implen	nentation of Standards of Generally Recognised Accounting Practice (GRAP)		
15	The municipality submitted an implementation plan, detailing progress towards full compliance with GRAP, to the National Treasury and the relevant provincial treasury before 30 October 2007.	✓	
16	The municipality substantially complied with the implementation plan it submitted to the National Treasury and the relevant provincial treasury before 30 October 2007, detailing its progress towards full compliance with GRAP.		✓
17	The municipality submitted an implementation plan, detailing further progress towards full compliance with GRAP, to the National Treasury and the relevant provincial treasury before 31 March 2008.	<b>√</b>	

### Unaudited supplementary schedules

The schedules set out on pages 130 to 167 do not form part of the annual financial statements and are presented for information purposes only. Accordingly, they have not been audited and no opinion is expressed thereon.

### REPORT ON PERFORMANCE INFORMATION

I have reviewed the performance information as set out on pages 194 to 207.

### Responsibility of the accounting officer for the performance information

In terms of section 121(3)(c) of the MFMA, the annual report of a municipality must include the annual performance report of the municipality prepared by the municipality in terms of section 46 of the MSA.

### Responsibility of the Auditor-General

- 3. I conducted my engagement in accordance with section 13 of the PAA read with General Notice 616 of 2008, issued in Government Gazette No. 31057 of 15 May 2008 and section 45 of the Municipal Systems Act (Act 32 of 2000) (MSA).
- In terms of the foregoing my engagement included performing procedures of an audit nature to obtain sufficient appropriate evidence about the performance information and related systems, processes and procedures. The procedures selected depend on the auditor's judgement.
- 5. I believe that the evidence I have obtained is sufficient and appropriate to provide a basis for the audit findings reported below.

### Audit findings (performance information)

### Reasons for variances between planned and actual performance not included in the annual report

None of the reasons between planned and actual performance of reported information for priority areas and objectives were supported by adequate explanations for the variances in the annual report.

### Evidence materially inconsistent with reported performance information

The planned, objectives, indicators and targets in the integrated development plan were inconsistent when compared with the objectives, indicators and targets reported in the annual report. Examples are in the maximising internal governance systems and water and sanitation priority areas.

### Changes to planned performance information not approved

8. None of the changes to the objectives, indicators and targets in the current year's integrated development plan were approved for maximizing internal governance systems and water and sanitation.

### Lack of sufficient appropriate audit evidence

- 9. I was unable to obtain sufficient appropriate audit evidence in relation to the performance information of the Amathole District Municipality, as I was unable to obtain access to the following supporting documentation pertaining to objectives listed below:
- To create a healthy working environment within ADM
- To ensure compliance with the Employment Equity Act
- To meet the HDI targets set for capital and non-capital projects as per the SCM Policy
- Alignment of IT Strategy to ADM business strategy
- Business continuity
- Improve financial management in line with financial management requirements
- Address all matters associated with the audit report.

Audilor-General

### **APPRECIATION**

10. The assistance rendered by the staff of the Amathole District Municipality during the audit is sincerely appreciated.

East London 11 December 2008



### AUDIT COMMITTEE'S REPORT ON THE FINANCIAL STATEMENTS OF AMATHOLE DISTRICT MUNICIPALITY FOR **THE YEAR ENDED 30 JUNE 2008**

As a high capacity municipality benefiting from the Finance Management Grant (FMG), which carries a condition requiring full implementation of the Municipal Finance Management Act 56 of 2003, Amathole District Municipality is required to follow the annual report process as per the Act and in line with National Treasury circulars and regulations.

This report was prepared as per Section 166(2)(b) of the Municipal Finance Management Act. The term of the previous Audit Committee ended  $\bar{\text{D}}$ ecember 2007 and the new Audit Committee was appointed in January 2008. During the 2007/2008 financial year, the Audit Committee had five (5) meetings as reflected below:

### Member No. of meetings attended

Previous Committee Members for the past six (6) months and dates of Audit Committee meetings:

Mr. M. Sbam (Chairperson) Mr R Hill Ms. T. Mngeta Mrs. P. Vazi

### Current Committee Members for the remaining six (6) months and dates of Audit Committee meetings:

Ms. T Mnqeta (Chairperson) Mr. M Sbam Mr. B Mbewu Ms. F Classen Mr. T Magwati

Audit Committee members are legislatively required to meet at least four (4) times during a financial year. The ADM Audit Committee held meetings on the following dates:

- 01 August 2007
- 16 October 2007
- 08 November 2007
- 31 January 2008
- 24 June 2008

The Audit Committee has formally adopted its terms of reference and it is operating in accordance with them. The Audit Committee did not fully discharge its responsibilities in terms of its terms of reference. However, it has put in place mechanisms that will assist in monitoring its performance against the terms of reference and is confident that it will fully discharge its responsibilities from the 2008/9 financial year.

### Annual audit of Amathole District Municipality

The annual audit of Amathole District Municipality (ADM) by the Office of the Auditor-General has been finalised, and the Audit Committee reviewed the audit findings and the resultant audit report for the year ended 30 June 2008. The Audit Committee accepts the findings, and is appreciative to the Office of the Auditor-General and management for cooperation and openness that prevailed in the conduct of the annual audit. The Audit Committee is, however, of the opinion that there should be improvement in the way that the annual audit is coordinated.

The qualified audit opinion on the accompanying financials was discussed at the Audit Committee meeting held on 18 December 2008. The Audit Committee also reviewed the action plans, with responsible individuals and dates, put together by management and will monitor their implementation during the year.

The Audit Committee is satisfied that management has implemented the action plans relating to last year's adverse opinion which was caused by the transfer of water and sanitation services from local municipalities to ADM as was reported in the Audit Committee report for the 2007/8 financial year.

The Audit Committee is optimistic that the steps put in place by management will go a long way towards overcoming the challenges that ADM faced during the year under review.

### **Effectiveness of Internal Controls**

The qualified audit opinion of the Office of the Auditor-General is an indication of the internal controls weaknesses in ADM. As mentioned above, a detailed action plan is being implemented which will result in addressing most of the internal control weaknesses. There has, however, been an improvement from last year's adverse opinion.

### **Effective Governance**

The ADM had a vacancy in the office of the Municipal Manager. Subsequent to year end, ADM appointed Adv Zenzile as a permanent Municipal Manager. It later transpired that some procedures were not followed and the appointment was reversed. Mr Vuyo Molokoti was subsequently appointed in the position of Municipal Manager.

### Internal Audit Function

The Audit Committee is concerned that the internal audit unit did not effectively carry out its responsibilities as reflected in the internal audit plan. To capacitate internal audit, the Audit Committee recommended to management that internal audit be co-sourced to obtain the requisite skills and competencies.

The Internal Audit Manager resigned in November 2008 and the Municipality has advertised the position which is expected to be filled by March 2009. The Municipality has been experiencing a high level of staff turnover by Internal Audit Managers, due to the level attached to the position.

During the year, the internal audit unit developed the internal audit methodology as required by the standards and has since been adopted by management and approved by the Audit Committee.

#### The Annual Financial Statements

The annual financial statements were prepared and submitted to the office of the Auditor General as required by the MFMA. It was noted that a number of technical deviations from the required basis of preparation of annual financial statements were identified during the external audit process that resulted in a qualified audit opinion expressed by the Auditor General.

The Audit Committee reviewed the final annual financial statement after being audited by the office of the Auditor General.

The Audit Committee accepts that the financial statements as presented give a reasonable reflection of ADM's activities.

### Auditor-General's Report

The Audit Committee accepts the qualified audit opinion of the Auditor-General on ADM's annual financial statements.

### Appreciation

The Audit Committee wishes to thank the Office of the Auditor-General, the Municipal Manager of ADM and the Budget and Treasury Office staff for the cordial manner in which this year's audit was conducted, together with the enthusiasm shown by management to address the issues identified going forward.

On behalf of Amathole District Municipality Audit Committee

Chairperson

T. Mnqeta

### **RESPONSE TO ISSUES RAISED IN THE 2007/08 AUDIT REPORT**

### Property, plant and equipment

10. Disclosed in note 1 are capital assets under construction of R140.45 million and acquisitions of R929 000. Completed projects of R48.18 million were incorrectly classified as capital assets under construction. Capital assets under construction is thus overstated and acquisitions understated by R48.18 million.

### Management Comment

Completion Certificates were not filed adequately and this resulted in not all completion certificates being available for audit purposes. ADM will investigate why on certain projects completion certificates were not carefully filed on project files and all files would be updated accordingly. The receipt of certificates becomes a condition to be met before the release of final payments. A filing system will be put in place to ensure that all awarded projects will be managed, as well as the recording of completed projects together with a register reflecting all relevant information

11. Furthermore the municipality expensed all items of property, plant and equipment with a cost of R5 000 or less in terms of their accounting policy. These assets should have been Capitalized and depreciated in terms of GAMAP 17. Thus the treatment of such assets by the municipality does not meet the recognition requirements of GAMAP.

### Management Comment

The Asset Management Policy of Amathole District Municipality will be reviewed during the financial year and will take cognizance of any GAMAP and GRAP standards into account.

### Revenue and receivables

- 12. Government Notice 849 transferred all of the rights, obligations, assets and liabilities in respect of water and sanitation services of seven local municipalities to Amathole District Municipality from 1 July 2006. A service provider was appointed to assist in an exercise to confirm the accuracy and completeness of accounts receivable for water and sanitation. Based on the work performed by the service provider the Amathole District Municipality continued with the updating of accounts receivable records after the financial year-end under review. As at 30 June 2008 water and sanitation receivables for only one of the erstwhile authorities, namely Mbhashe, has been fully completed and updated on the municipality's accounting system (Venus).
- 13. It could not be determined, even through alternative procedures that water and sanitation receivables were accurate or complete. Consequently both revenue of R76.6 million and receivables of R32.3 million reflected in the annual financial statements are not accurate, correctly valued or complete. As the municipality uses receivables as a basis for determining the provision for bad debt it was also not possible to confirm the completeness and accuracy of the provision for bad debt of R78.4 million that are disclosed in notes 6 and 7.

### **Management Comment**

The municipality has put in place a 3 phase approach to help ensure that data on the Venus system is accurate. The municipality has undertaken to complete the process by the end of the 2008/2009 financial year.

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Phase 1 was undertaken by the appointed consortium as detail in the audit findings. The phase has been completed

**Phase 2** is the verification of data obtained during the consortium's field work. A dedicated team has been assigned to update and review the following information for the remaining 6 Local municipalities:

- Verification and correction of cadastral information
- Verification and correction of debtor information (including indigent)
- Verification of billing categories (Tariffs)

**Phase 3** will be the quality review stage of the consolidation and review of the verification and correction process undertaken in phase 2. The overall customer's debtor's book will be scrutinized for any anomalies. The reviews will include the review of multiple or lack of debtor's on one erven.

Once the customers data base has been verified and updated the information will be available for other local municipalities to use as a cross reference to its data base and the implementation of the new Property Rates Act.

#### Commitments

14. According to note 33 of the annual financial statements commitments at 30 June 2008 amounted to R1.3 billion. It was not possible, even through alternative procedures, to conclude on a comparison of awarded contracts and the individual commitments as documentation of R94.8 million was not provided by the municipality. Of the comparisons that could be performed differences of R17.24 million existed. Under these circumstances the completeness and accuracy of commitments of R1.3 billion could not be confirmed.

### **Management Comment**

There is a need to include MIG Projects in financial reporting according to DIMS. This will ensure that there is sufficient monitoring of the workflow processes from project registration, procurement, contracting all the way to supplier performance management to expenditure monitoring. These will provide early warning signs on deviations from commitments during project implementation. Any variation orders and activation of contingencies can be monitored with change control mechanisms.

# Housing inventory

15. A reconciliation of houses planned, completed and in progress and those that were transferred to beneficiaries was provided by the municipality during the audit. An unexplained difference in this reconciliation of R2.54 million was found. It was thus not, even though alternative procedures, possible to confirm the accuracy and completeness of the work in progress of R6.2 million that is disclosed in note 5 of the annual financial statements.

### Management Comment

The 2005/06 figures were incorrect. Correct figures for houses completed and transferred were submitted to the auditors at a late stage for them to satisfy themselves. This was due to the resignation of the then Housing Projects Manager, who was unavailable to assist ADM at the time of need. Management of project information on the housing projects should be strengthened to transcend the staff turnover challenges. This requires an effective document management system on projects, especially project files that should be maintained by both Engineering and Supply Chain.

### Irregular expenditure

16. Disclosed in note 28.3 of the annual financial statements is irregular expenditure of R7.58 million. It was not, even through alternative procedures, possible to confirm the accuracy and completeness of this irregular expenditure as contracts and opening registers for expenditure of R4.98 million could not be provided during the audit.

# Management Comment

A Contract Documentation Document Management System and Workflow Process should be developed and implemented under Supply Chain Management. This system should include the specifications for contract documents that must be kept for audit purposes, how they should be updated regularly, copies to be kept by Project Managers and their updating and reconciliation with the original file. Standards should be specified against which the filing system will be established and implemented for these contract documents. Once established and implemented, there must be personnel specially assigned the task of maintaining the document management system on contract documents.

In addition to the Document Management System proposed above and Regular Expenditure Control on Contracts, there must be specific policies and procedures that specify processes of dealing with under funded projects as to how to process top-up funding for those awarded at available funding. There must also be specifics in the policies on the extent to which designs will be done on projects (whether detailed or not including the extent of feasibility studies). The details in the policies and procedures should specify the management of contingencies and processing of variation orders. In implementing all these policies and procedures, there must be proper approval channels agreed, change control mechanisms to update contract information as well as adequate control mechanisms. It should be borne in mind that all Engineering projects are implemented under the "GENERAL CONDITIONS OF CONTRACT [GCC]" which is also specified in the contract agreement signed by all parties. In terms of the GCC, the Engineer [consultant] must adhere at all times with the prescribed procedures which reads that "he shall have power to order the contractor to do any of the following: increase or decrease the quantity of any work included in the contract.....shall grant the contractor extension of time as is appropriate". Of course these powers of the Engineer are always managed by the Engineering Department in such a way that the Engineer may only implement any deviations upon having successfully solicited the support of the employer. Review the SCM policy to amend the extension of contracts. Further the applicable engineering standards will be reviewed to ensure that both the policy, legislation and standards are aligned.

After the approval of the 2009/10 budget procurement plans will be developed by each manager and submitted to SCM to facilitate sufficient planning.

# **Emphasis of matters**

# Unspent project funds

- 18. In note 18.3 to the annual financial statements, includes unspent conditional grants of R199.69 million. Of these, individual projects totalling R16.35 million (eight percent) showed no movement for the financial period under review except for interest earned. Furthermore, the municipality did not spend R199.69 million (forty three percent) of the total allocated budget (including rollovers) in the financial year under review.
- 19. Included in the surplus for the financial year of R62.24 million in the statement of financial performance are unspent priority project funds of R79.88 million. These underspent funds represent sixty eight percent of the total available funds for the financial year of R117.47 million and include prior financial year rollovers of R38.6 million.

# Management Comment

Illustrate actual spending trend in the current year to the receipt of relevant funding (dates) Prepare expenditure projections and cash flows to demonstrate delivery of services vs. misleading face value status of spending.

Priority projects will be aligned to the MTEF and not limited to one financial year.

# **OTHER MATTERS**

# Appointment of the municipal manager

20. During July 2008 the municipality appointed a municipal manager. As another candidate scored the highest points during an interview this matter was litigated. On 16 November 2008 the Grahamstown High Court ordered the decision not to appoint the candidate who scored the highest number of points to be reversed. The municipality's application to appeal the decision of the Grahamstown High Court was dismissed on 19 November 2008.

# **Management Comment**

An item will be submitted to Council for further action



# THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2008

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# **GENERAL INFORMATION**

# MEMBERS OF THE EXECUTIVE MAYORAL COMMITTEE ALDERMEN/COUNCILLORS

Somyo, S.S.	Executive Mayor	
Fusa, V.N.	Human Resources Human Resources & Administration SC Chairperson	PR
Jacobs, L.	Community Safety	PR
Janda, S.N.	Local Economic Development Development & Planning SC Chairperson	PR
Malghas, K.E.	Land and Housing	PR
Mkebe, S.E.	Budget & Treasury	PR
Mtongana, M.W.	Water & Sanitation Infrastructure SC Chairperson	PR
Mzozoyana, W.	Engineering and Infrastructure	PR
Ncitha, Z.V.	Administration & Asset Management	PR
Neale-May, H.E.	Health & Protection Community Services SC Chairperson	PR
Sinuka, N.E.	Community Liaison & Participation	PR

# GRADING OF THE DISTRICT MUNICIPALITY

# Grade 5

 Integrated development planning for the district municipality as a whole including a framework for all municipalities in the area

Potable water supply systems

 Domestic waste-water and sewage disposal systems

Solid waste disposal sites, in so far as it relates to:

determining a waste disposal strategy

regulation of waste disposal

Municipal Health services

Fire fighting services serving the area

Promotion of local tourism for the area

The receipt and allocation of grants

AUDITORS Auditor - General

BANKERS MEEG Bank, East London

**REGISTERED OFFICE** 40 Cambridge St

East London PO Box 320 East London 5200 Telephone: 043 701 4000

lelephone: 043 /01 4000

MUNICIPAL MANAGER ADV. Zenzile, M

CHIEF FINANCIAL OFFICER Zote, Y

**LEGISLATION** The ADM complies with the Municipal

Finance Management Act 56 of 2003, Municipal Structures Act 117 of 1998

and the Water Services Act

Councillor/Alderman	Ward	Councillor/Alderman	Ward	Councillor/Alderman	Ward
Adonis, N.L.	Buffalo City	Mati, T.	Buffalo City	Neale-May, H.E.	PR
Booi, N.F.	Nkonkobe	Matika, M.D.	Buffalo City	Ngwane, N.	Buffalo City
Botha, J.P.J.	PR	Mawisa, A.T.	Amahlathi	Nombamba, N.	PR
Dikimolo, S.R.	Buffalo City	Mayekiso, G.	Mbhashe	Ntongana, M.W.	Mnquma
Dlephu, T.	PR	Mbane, S.	Amahlathi	Ntontela, B.	Ngqushwa
Du Plessis, S.A.	Buffalo City	Mciteka, M.	Buffalo City	Nyokana, A.	Mnquma
Faku-Hobana, Z.C.	PR	Mdyesha, B.C.	Mbhashe	Pan, N.D.	Great Kei
Fusa, V.N.	PR	Mdyolo, J.	Buffalo City	Pati, K.F.	Buffalo City
Gantolo, S.R.	PR	Mgezi, N.D.	Buffalo City	Pijoos, S.	PR
Gqezengele, S.E.	Nxuba	Mkebe, S.E.	PR	Qina, F.	Mbhashe
Holiday, V.M.	Buffalo City	Mkosana, V.V.	PR	Shweni-Booysen, N.	Buffalo City
Jacobs, L.	PR	Mlamla, N.P.	Nkonkobe	Sibini, N.	Mnquma
Jakavula, N.	Buffalo City	Mlondleni, N.	PR	Sinuka, N.E.	PR
Janda, S.	PR	Mlonyeni, S.D.	PR	Skotana M.	Amahlathi
July, T.	Buffalo City	Mngoma, Z.X.	PR	Somyo, S.	PR
Magaqa, S.	PR	Monani, M.P.	PR	Stevens, J.L.	PR
Magobhiyane, M.	Mnquma	Moyeni, V.	Ngqushwa	Tandela, T.N.	PR
Magodla, D.D.	Mbhashe	Mpupusi, K.K.	Buffalo City	Thompson, I.	Buffalo City
Makhabane, N.	Mnquma	Mtongana, M.	PR	Toboti, W.	PR
Malghas, E.E.K.	PR	Mqolo, A.Z.	PR	Tokwe-Koboti, L.	Buffalo City
Mambu, M.C.	Amahlathi	Mzozoyana, W.	PR	Vallabh, D.	Buffalo City
Maphasa P.P.	PR	Ncitha, Z.V.	PR	Voyi, M.A.	Mbhashe
Maphazi, M.	Mnquma	Ncume, M.	Nkonkobe	Vumendlini, M.C.	PR
Masebeni, T.	Buffalo City	Ndleleni, T.	PR	Zweni, N.C.	Nkonkobe

MAYOR Somyo, S.S. SPEAKER

Mlondleni, N.

# APPROVAL OF THE FINANCIAL STATEMENTS

The annual financial statements were approved by the Municipal Manager on 31 August 2008

MUNICIPAL MANAGER ADV. M. Zenzile

CHIEF FINANCIAL OFFICER Y. Zote

# **DIRECTORS OF AEDA**

DIRECTOR	
Dr. ME Tom - Chairperson	Appointed 1 September 2005
Mrs. CV Kakana - Deputy Chairperson	Appointed 1 September 2005
Ms. NEP Loyilane	Appointed 1 September 2005
Mr. SN Kondlo	Appointed 1 September 2005
Mrs. YP Balfour	Appointed 1 September 2005
Ms. P Xuza - Chief Executive Officer	Appointed 1 September 2005

The company does not currently have a company secretary.

# Foreword from Executive Mayor for the Financial Statements 2007/08

The past financial year has seen some serious challenges for the ADM, with a number of consistent water outages in certain parts of the district as a result of aging infrastructure that had to cope with huge increases in demands, for which it was not originally designed.

Scheme based costing for each water scheme, and the ongoing data cleansing exercise assisted in a 4.5% tariff increase for water and sanitation, with a reduction in sanitation tariffs in Amahlathi and Mnquma local municipalities. This was due to the identification of more water users, who were not previously recognized or billed. The ADM has also introduced bulk tariffs for consumption in excess of 500 kl to assist small businesses.

The ADM took over the water assets from all local municipalities on 1 July 2006 and a consultant was appointed to value these assets. These values were used as a basis of recording infrastructure assets in the asset register and the annual financial statements. However, the consultant's working papers reflected estimated depreciated costs and not fair value as prescribed by GAMAP 17, hence the adverse opinion by the Auditor-General in the year 2006/2007. There were also other reasons for the adverse opinion, including inventory costs for housing projects that could not be accurately accounted for; no systems in place to identify and quantify unsold water; inaccurate data bases and billing systems; and no reporting of water services employee benefits who were absorbed by the ADM. As the Auditor-General, Mr S Ngqwala, indicated at the Council Meeting where the annual report was discussed, the ADM was bound to attract an adverse opinion in taking over these services as both a water service provider and as the water services authority.

In its efforts to address the 06/07 qualification audit report matters, ADM has inter alia:

- Appointed consulting engineers to re-perform the fair value calculation of the water infrastructure assets. The fair value of these assets has been corrected retrospectively in the 2007/08 financial year. The process to ensure that all water infrastructure assets are identified and recognized is still in progress. These consultants have also been tasked to determine the quantity of unsold water on hand at year end, for each scheme, based on the capacity of reservoirs and pipelines, assuming reservoirs to be 66% full. The water on hand at year end has been classified as own and purchased water. The annual financial statements disclose the value of unsold water on hand at year end.
- Reviewed all expenditure classified as repairs and maintenance for subsequent expenditure, relating to an item of property, plant and equipment already recognized, which should be capitalized instead of being recognized as an expense when incurred.
- Identified all housing units that have been completed and occupied by the beneficiaries and the relating expenditure incurred recognized in the Statement of Financial Performance.
- Implemented the use of inventory registers in order to improve controls over the movement of inventory, in addition, quarterly stock counts at each project site have been conducted.
- Adjusted the minimum salaries of former Local Municipalities' employees that were earning less than what the South African Local Bargaining Council (SALGBC) stipulated. The other staff that came from the Local Municipalities' earning above the minimum salary were brought onto the ADM's payroll system on scales that did not match the post grades/levels as recommended by the SALGBC Salary Scales. These employees have not been graded according to Task Grade System, therefore they were placed according to job titles backdated to November 2007, with implementation date in August 2008. It is expected that these posts will be graded after the final Outcomes Report is released for ADM and during the 2nd phase of job evaluations. Once this occurs, these employees will be able to be matched with the correct post level/task grade. Therefore all the employees will be placed onto the closest higher salary notch to their existing monthly salary.

The ADM found it extremely tough to provide both bulk water services and handling the reticulation part of the operations. Consequently, in an endeavour to ease the burden and to assist in the prevention of the consistent water outages in some parts of the district, the ADM entered into a memorandum of understanding with Amatola Water, where the latter would provide bulk water services to the urban areas such as Fort Beaufort, Butterworth, Alice and Gaga-Tyume, whilst the ADM remains responsible for all other areas as well as the reticulation and customer care. This partnership has already borne fruit in improved services in the Fort Beaufort area.

The ADM has also established Customer Care and Service Centres at all the local municipalities in the district and has also instituted a share call number where communities can report all their water outages and other emergencies, and where they can phone for billing queries and other information. Communities can pay their water accounts, register as indigents, lodge any query or complaint, or request information at any of the Customer Care & Service Centres.

The ADM has also endeavoured to meet with water consumers within the district to clear up outstanding billing queries, to answer their questions regarding the services rendered, and to explain future plans. This has gone a long way to create greater understanding and endorsement of the ADM's plans and has boosted the ADM's ability to raise revenue.

Currently, only about 29% of the ADM's target population enjoy RDP standard sanitation or higher. This poses a serious challenge for the ADM if we are to meet the target of sanitation to all by 2010. Also, as funding is needed for both water and sanitation projects, as well as other projects, such as Local Economic Development, the ADM took the step of inviting interested parties to come forward, who would assist the ADM in hunting for external funds. As a result of this process, Price Waterhouse Coopers were appointed, at no cost to the ADM, to assist in this process. The ADM has also instituted a new model or concept for accelerating sanitation programmes within the district, which should speed up the implementation process. Tenders have been invited from service providers, who will produce cement panels for VIP toilets on wheels that can be easily installed in a matter of minutes. One of the criteria is for the service provider to establish a factory within the district, to produce the materials locally, adding value to local economic development.

The ADM is also in the process of finalizing an institutional study which informs our new Establishment Plan and organograms and is now awaiting the grading of the municipality.

The shared financial services have successfully been rolled out to our local municipalities, including Nkonkobe, Amahlathi, Nxuba, Mbhashe and Ngqushwa.

The ADM received a levies replacement grant from National Treasury in the amount of R146 314 000 over the past financial year.

The Municipal Infrastructure Grant allocation for 2007/08, amounting to R182 194 085 was fully spent. These projects are being implemented in a phased Programme.

On behalf of Council, I am proud to present the financial statements for 2007/08, which reflects our achievements over the past year. I would like to take this opportunity to thank all our officials for their hard work in making these successes possible. We look forward to a more productive year ahead and for all our officials and elected members to embrace the national theme of "Business unusual: all hands on deck to speed up change."

Sincerely

ALDERMAN SAKHUMZI SOMYO

EXECUTIVE MAYOR

# STATEMENT OF FINANCIAL POSITION

at 30 June 2008

MUNIC	IPALITY			GROUP	
2007/08 R	2006/07 R	ASSETS	Note	2007/08 R	2006/07 R
1,137,724,567 1,136,298,222 1,089,512 1,000	1,020,447,596 1,019,678,211 176,253 1,000	Non-current assets Infrastructure, plant and equipment Intangible assets Investment in subsidiary	1 2 3.1	1,137,936,282 1,136,510,937 1,089,512	1,020,678,110 1,019,909,726 176,253
335,833 <b>714,167,436</b>	592,132 <b>583,118,512</b>	Long term receivables  Current assets	4	335,833 <b>723,910,006</b>	592,132 <b>586,343,099</b>
34,450,387 32,279,555 16,156,113 94,710 17,544,195 474,307,918 139,334,557	32,932,981 (3,286,475) 6,127,195 164,301 17,896,695 472,516,696 56,767,119	Inventory Consumer receivables Other receivables Current portion of long-term receivables VAT receivable Financial assets Bank balances and cash	5 6 7 4 8 3.2 9	34,450,387 32,279,555 16,193,204 94,710 17,723,189 474,307,918 148,861,042	32,932,981 (3,286,475) 6,247,091 164,301 17,331,476 472,516,696 60,437,030
1,851,892,003	1,603,566,107	Total Assets		1,861,846,288	1,607,021,209
484,532,098	353,143,929	NET ASSETS AND LIABILITIES  Non-current liabilities		484,559,482	353,162,027
10,627,856 473,206 221,300 466,715,344 5,966,325 528,067	11,905,026 804,912 146,985 334,751,496 5,250,451 285,060	Long-term loan: DBSA Finance lease obligation Operating lease liability Deferred income Leave accrual Consumer deposits	10 11 12 13 16.1 15	10,627,856 473,206 248,683 466,715,344 5,966,325 528,067	11,905,026 804,912 165,082 334,751,496 5,250,451 285,060
310,290,522	259,884,459	Current liabilities		317,392,547	259,507,909
645,324 924,965 108,331,769 694,744 - 199,693,719	496,838 850,201 83,834,913 702,247 - 174,000,260	Finance lease obligation Short term portion of loan: DBSA Trade and other payables Deferred income Taxation Unspent conditional grants and receipts	11 10 16 13 28 16	645,324 924,965 113,499,721 694,744 151,654 201,476,139	496,838 850,201 83,365,196 702,247 90,908 174,002,520
1,057,069,383	990,537,720	Net assets		1,059,894,259	994,351,273
7,817,133 1,049,252,250	8,524,341 982,013,379	Revaluation reserve Accumulated surplus/(deficit)		7,817,133 1,052,077,126	8,524,341 985,826,932
1,851,892,003	1,603,566,107	Total Net Assets and Liabilities		1,861,846,288	1,607,021,209

ADV. M. Zenzile - MUNICIPAL MANAGER

Date: 31 August 2008

2.

CERTIFIED AS CORRECT
Y. Zote - CHIEF FINANCIAL OFFICER



# STATEMENT OF FINANCIAL PERFORMANCE

for the year ended 30 June 2008

MUNICIPALITY ACTUALS				GR0 ACTI	DUP JALS
2007/08 R	2006/07 R	REVENUE	Note	2007/08 R	2006/07 R
76,641,036	34,226,015	Service charges		76,641,036	34,226,015
106,238	10,911,627	Regional service charges	17	106,238	10,911,627
179,960	147,923	Rental of facilities & equipment		179,960	147,923
17,859,594	18,811,646	Income for agency service	18.2	17,859,594	18,811,646
431,548,846	331,476,548	Government grants & subsidies	18	433,222,365	331,626,548
4,079,006	4,048,330	Other income	19	4,267,166	4,048,330
-	643,005,169	Gain on transfer of water infrastructure	20	-	643,005,169
235,748	63,400	Gains on disposal of PPE	21	235,748	65,071
-	-	Bad debts recovered		-	-
530,650,428	1,042,690,658	Total Revenue		532,512,107	1,042,842,329
		EXPENDITURE			
136,698,673	114,870,043	Employee related costs	22	140,735,872	118,125,477
9,840,841	141,314	Remuneration of councillors		9,926,526	224,120
16,870,978	61,472,868	Bad debt provision		16,870,978	61,472,868
3,639	837,658	Collection costs		3,639	837,658
41,552,268	32,386,858	Depreciation and amortisation	21	41,637,932	32,458,500
13,382,335	11,346,847	Repairs & maintenance		13,429,395	11,358,670
3,470,350	3,179,618	Grants & subsidies paid	26	6,072,303	3,179,618
24,111,842	35,895,881	Grants & subsidies paid: capital	26	24,111,842	35,895,881
266,567,122	202,673,951	General expenses- other		262,681,303	198,798,353
245,756	165,993	Loss on disposal of PPE	21	247,872	165,993
-	888,716	Internal Charges		-	888,716
512,743,805	463,859,748	Total Expenditure		515,717,663	463,405,855
17,906,623	578,830,910	OPERATING SURPLUS/(DEFICIT)		16,794,444	579,436,474
50,203,042	36,888,541	Investment income	30	50,373,750	36,973,640
870,794	1,602,467	Finance costs 31		870,794	1,602,467
67,238,871	614,116,984			66,297,400	614,807,647
07,230,071	017,110,704	SURPLUS/(DEFICIT) FOR THE YEAR		00,277,400	014,007,047
-	-	Less: Agency Taxation 28		(47,206)	(25,164)
67,238,871	614,116,984			66,250,194	614,782,483



# STATEMENT OF CHANGES IN NET ASSETS

for the year ended 30 June 2008

	Capital Replacement Reserve	Government Grant Reserve	Revaluation Reserve	Accumulated Surplus/Deficit	TOTAL
Balance at 1 July 2006 Opening balance as previously reported Prior year adjustments Balance at 1 July 2006 as restated Surplus for the year Off-setting of depreciation	- - - - -	- - - - -	8,998,708 8,998,708 - (474,367) (474,367)	<b>402,118,531</b> -34,222,136 367,896,395 614,116,984	411,117,239 (34,222,136) 376,895,103 614,116,984 (474,367) 613,642,617
Balance at 30 June 2007	-	-	8,524,341	982,013,379	990,537,720
Opening balance 1 July 2007 Surplus for the year Off-setting of depreciation	• • •	- - -	8,524,341 - (707,208) (707,208)	982,013,379 67,238,871 - 67,238,871	990,537,720 67,238,871 (707,208) 66,531,663
Balance at 30 June 2008			7,817,133	1,049,252,250	1,057,069,383

# STATEMENT OF CHANGES IN NET ASSETS

for the year ended 30 June 2008 - GROUP

	Capital Replacement Reserve	Government Grant Reserve	Revaluation Reserve	Accumulated Surplus/Deficit	TOTAL
Balance at 1 July 2006 Opening balance as previously reported Prior year adjustments Balance at 1 July 2006 as restated Surplus for the year Off-setting of depreciation	- - - - -	- - - -	8,998,708 - 8,998,708 - -474,367 -474,367	<b>405,266,585 -34,222,136</b> 371,044,449 614,782,483	<b>414,265,293 -34,222,136</b> 380,043,157 614,782,483 <b>-474,367</b> 614,308,116
Balance at 30 June 2007	-	-	8,524,341	985,826,932	994,351,273
Opening balance 1 July 2007  Surplus for the year Off-setting of depreciation	- - - -	- - - -	8,524,341 - -707,208 -707,208	985,826,932 66,250,194 - 66,250,194	994,351,273 66,250,194 -707,208 65,542,986
Balance at 30 June 2008		-	7,817,133	1,052,077,126	1,059,894,259

# **CASH FLOW STATEMENT**

for the year ended 30 June 2008

	Note	2007/08 R	2006/07 R
CASH FLOW FROM OPERATING ACTIVITIES			
Cash receipts from ratepayers, government and other parties  Cash paid to suppliers and employees		625,598,732 (430,659,870)	681,866,999 (378,047,949)
Cash generated from operations Finance costs Investment income	33 31 30	194,938,862 (870,794) 50,203,042	303,819,049 (1,602,467) 36,888,541
NET CASH FROM OPERATING ACTIVITIES		244,271,111	339,105,123
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment Proceeds on disposal of property, plant and equipment Decrease in long term receivables Purchase of equity investment Purchase of financial assets		(159,331,469) 235,748 325,888 - (1,791,222)	(331,087,017) 70,055 312,127 - (7,065,147)
NET CASH FROM INVESTING ACTIVITIES		(160,561,055)	(337,769,982)
CASH FLOWS FROM FINANCING ACTIVITIES			
Finance lease payments (Decrease)/Increase in long term loan Proceeds from consumer deposits		(183,220) (1,202,406) 243,007	97,157 12,755,227 285,060
NET CASH FROM FINANCING ACTIVITIES		(1,142,618)	13,137,444
NET CASH FLOW		82,567,437	14,472,584
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		82,567,437	14,472,584
Cash and cash equivalents at the beginning of year Cash and cash equivalents at year end	9	56,767,120 139,334,557	42,294,536 56,767,120

# **CASH FLOW STATEMENT - GROUP**

for the year ended 30 June 2008

	Note	2007/08 R	2006/07 R
CASH FLOW FROM OPERATING ACTIVITIES			
		/20 222 27/	/01 5/1 777
Cash receipts from ratepayers, government and other parties  Cash paid to suppliers and employees		629,323,376 (428,643,204)	681,561,777 (377,488,531)
Cash generated from operations	33	200,680,172	304,073,246
Finance costs	31	(870,794)	(1,602,467)
Investment income	30	50,373,750	36,973,640
Income tax paid		13,539	-
NET CASH FROM OPERATING ACTIVITIES		250,196,667	339,444,419
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		(159,400,450)	(331,148,767)
Proceeds on disposal of property, plant and equipment		235,748	96,094
Decrease in long term receivables		325,888	312,127
Purchase of equity investment		· .	· -
Purchase of financial assets		(1,791,222)	(7,065,147)
NET CASH FROM INVESTING ACTIVITIES		(160,630,036)	(337,805,693)
CASH FLOWS FROM FINANCING ACTIVITIES			
Finance lease payments		(183,220)	97,156
(Decrease)/Increase in long term loan		(1,202,406)	12,755,227
Proceeds from consumer deposits		243,007	285,060
NET CASH FROM FINANCING ACTIVITIES		(1,142,618)	13,137,443
NET CASH FLOW		88,424,012	14,776,168
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		88,424,012	14,776,168
Cash and cash equivalents at the beginning of year		60,437,030	45,660,862
Cash and cash equivalents at year end	9	148,861,042	60,437,030

# **ACCOUNTING POLICIES**

# APPLICATION OF ACCOUNTING STANDARDS AND AMENDMENT OF ACCOUNTING POLICIES

The exemptions obtained (Gazette 30013) regarding the implementation of certain accounting standards necessitated the disclosure of the following:

- The accounting policy of the comparative figures (2006/07) as well as the accounting policy used for the current financial year (2007/08), where applicable;
- Additional disclosures in the annual financial statements to assist users in understanding the implications on the current and comparative figures;
- The audit qualifications received in the prior year (2007/08) relating to the specific accounting policies.

# 1. BASIS OF PRESENTATION

The annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention, except for the revaluation of land, buildings and community property, which are carried at fair value.

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the Standards of Generally Accepted Accounting Practices (GAMAP), prescribed by the Minister of Finance in terms of General Notice 991 and 992 of 2005.

These standards are summarised as follows:

GRAP 1	Presentation of financial statements
GRAP 2	Cash flow statements
GRAP 3	Accounting policies, changes in accounting estimates and errors
CALLADA	S .
GAMAP 4	Effects of changes in foreign exchange rates
GAMAP 6	Consolidated Financial Statements and Accounting for Controlled Entities
GAMAP 7	Accounting for investments in associates
GAMAP 8	Financial reporting of interests in joint ventures
GAMAP 9	Revenue
GAMAP 12	Inventories
GAMAP 17	Property, plant and equipment
GAMAP 19	Provisions, contingent liabilities and contingent assets

GAMAP 6, 7 & 8 have been complied with to the extent that the requirements in these standards relate to the municipality's separate financial statements

Accounting policies for material transactions, events or conditions not covered by the above GRAP and or GAMAP Standards have been developed in accordance with paragraphs 7,11 and 12 of GRAP 3. These accounting policies and the applicable disclosures have been based on the South African Statements of Generally Accepted Accounting Practices issued by the Accounting Practices Board (SA GAAP) including any interpretations of such statements issued by the Accounting Practices Board.

The Minister of Finance has, in terms of General Notice 552 of 2007 exempted compliance with certain of the above mentioned standards and aspects or parts of these standards. Details of the exemptions applicable to the municipality have been provided in the notes to the annual statements.

The municipality has elected to early adopt the following requirement(s) in GRAP, GAMAP or SA GAAP, which were exempted in terms of General notice 552 of 2007:

Standard No.	Standard Title	GRAP, GAMAP and/or SA GAAP requirement(s), exempted in terms of General notice 552 of 2007, that have been early adopted
IAS 17 (AC 105)	Leases	Recognising operating lease payments/receipts on a straight-line basis if the amounts are recognised on the basis of the cash flows in the lease agreements (SAICA circular 12/06 paragraphs 8 - 11 and paragraphs 33, 34, 50, 51 of IAS 17/AC 105).
IAS 20 (AC 134)	Accounting for government grants and disclosure of government assistance	Entire standard excluding paragraphs 24 and 26, replaced by paragraph 08 of GAMAP 12, paragraph 25 of GAMAP 17 and paragraphs 42 - 46 of GAMAP 9.
IAS 38 (AC 129)	Intangible Assets	The entire standard except for the recognition, measurement and disclosure of computer software and website costs (SIC 32/AC 432) and all other costs are expensed.

# **Accounting Policies Continued**

A summary of the significant accounting policies, which have been consistently applied except where an exemption has been granted are disclosed below.

Assets, liabilities, revenues and expenses have not been offset except as required or permitted by a Standard of GAMAP or GRAP.

# Significant areas of judgement and estimation uncertainty

In the process of applying the ADM accounting policy's, management has made the following judgements and estimates to amounts recognised in the financial statements

- residual values, useful lives and depreciation method of assets
- water stock on hand
- water infrastructure assets
- provision for doubtful debts
- impairment of assets

# 2. PRESENTATION CURRENCY

These annual financial statements are presented in South African Rand.

# 3. GOING CONCERN ASSUMPTION

These annual financial statements have been prepared on a going concern basis.

### 4. RESERVES

# 4.1 Revaluation Reserve

The surplus arising from the revaluation of land and buildings is credited to a non-distributable reserve. The revalued assets are depreciated, through a transfer from the revaluation reserve to the accumulated surplus/ (deficit). On disposal, the net revaluation surplus is transferred to the accumulated surplus/ (deficit) while gains or losses on disposal, based on re-valued amounts, are credited or charged to the Statement of Financial Performance.

The surplus arising from the revaluation of land and buildings is credited directly to equity in the revaluation reserve. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited directly to equity in the revaluation reserve to the extent of any credit balance

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existing in the revaluation surplus in respect of that asset.

Depreciation on re-valued buildings is charged to surplus or deficit. On the subsequent sale or retirement of a revalued property, the attributable revaluation surplus remaining in the properties revaluation reserve is transferred directly to accumulated surplus/(deficit).

# 5. PROPERTY, PLANT AND EQUIPMENT

- 5.1 Property, plant and equipment is stated at cost, less accumulated depreciation except for land and buildings, which have been re-valued as indicated below.
- 5.2 The cost of an item of property, plant and equipment is recognised as an asset when:
  - it is probable that future economic benefits associated with the item will flow to the company; and
  - the cost of the item can be measured reliably.
- 5.3 Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.
- 5.4 Land and buildings are carried at the re-valued amount, being the fair value at the date of revaluation less any subsequent accumulated depreciation. Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the statement of financial position date. Land and buildings are revalued every 3-5 years.
- 5.5 Any increase in an asset's carrying amount, as a result of a revaluation, is credited directly to equity in the revaluation reserve. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.
- 5.6 Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited directly to equity in the revaluation reserve to the extent of any credit balance existing in the revaluation surplus in respect of that asset.
- 5.7 The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

# **Accounting Policies Continued**

- 5.8 Land is not depreciated as it is deemed to have an indefinite life.
- 5.9 Items purchased less than R5000 in value, are considered to be non capital in nature and are therefore expensed.
- 5.10 The cost of an item of property, plant and equipment acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets was measured at its fair value. If the acquired item could not be measured at its fair value, its cost was measured at the carrying amounts of the assets given up.
- 5.11 Depreciation is calculated on cost, using the straightline method over the estimated useful lives of the assets. The annual depreciation rates are based on the following estimated asset lives:

Infrastructure	Years
Roads and paving Pedestrian malls Electricity Water Sewerage Housing	10 - 30 20 - 30 20 - 30 15 - 20 15 - 20 30
Community	
Improvements Recreational facilities Security	10 - 30 20 3 - 5
Other	
Buildings Specialist vehicles Other vehicles Office equipment Furniture and fittings Watercraft Bins and containers Specialised plant and equipment Other items of plant and equipment	30 3 - 20 5 3 - 7 7 - 10 15 5 10 - 15 2 - 5

- 5.12 The gain or loss arising from the de-recognition of an item of property, plant and equipment is included in profit or loss when the item is derecognised. The gain or loss arising from the de-recognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.
- 5.13 Assets are capitalised on the last day of the month of purchase.

- 5.14 Heritage assets are not recognised in accordance with GAMAP 17.
- 5.15 Water infrastructure assets were transferred to the municipality on 1 July 2006 when the municipality assumed responsibility for the provision of water and sanitation services in its district in terms of Government Notice 849 issued in terms of section 84(3)(a) of the Municipal Structures Act, 1998 (Act No. 117 of 1998). These assets are recognised at fair value on the date of acquisition and depreciated to their estimated residual lives on the straight line basis over their estimated useful lives. A three year implementation plan for the identification and valuation of these water infrastructure assets inherited from the local municipalities has been approved by Council due to the lack of sufficient data pertaining to each scheme. The implementation plan will assist in the physical identification and condition analysis of all major components of each scheme. The identification of the water infrastructure assets is based upon assumptions and professional judgement applied by consulting engineers using best engineering practice and industry norms and standards.

Where a scheme layout or size are unknown, the infrastructure is estimated based on the population demand and settlement layout. Engineering best practice and accepted norms will be used to determine the size of bulk, trunk, reticulation and other infrastructure. For infrastructure where the condition is unknown, the remaining useful life is assumed to be the worst case scenario. Where the condition of the infrastructure is known, the remaining useful life will be a percentage of its useful life. The municipality has accepted the exemption granted in accordance with Government Gazette 30013 dated 29 June 2007 for the review of useful life, depreciation method and impairment.

- 5.16 Subsequent expenditure is capitalised when the recognition and measurement criteria of an asset are met
- 5.17 Assets held under finance leases are depreciated over the shorter of the lease term and the estimated useful lives of the assets.

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemption paragraphs granted in terms of GAMAP 17 Property, Plant and Equipment:

 Review of useful life of items of Property, plant and equipment recognised in the annual financial statements [paragraphs 14, 19 and 30-31]

# **Accounting Policies Continued**

- Review of depreciation method applied to Property, plant and equipment recognised in the annual financial statements [paragraphs 62-77]
- Impairment of cash and non-cash-generating assets [paragraphs 63-69 and 75(e)(v) - (vi)]
- IAS 36/AC 128 Impairment of Assets [Entire standard exempted]

# 6. INVESTMENT PROPERTY

# Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions paragraphs granted in terms of IAS 40/AC 135 Investment Property:

- The entire standard to the extent that the property is accounted for in terms of GAMAP 17
- Disclosure of the fair value of investment property where the cost model is applied and where Amathole District Municipality has recognised the investment property in terms of IAS 40/AC 135 [paragraphs 79(e)(i)-(iii)]

# 7. INTANGIBLE ASSETS

- 7.1 An intangible asset is recognised when:
- it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity; and
- the cost of the asset can be measured reliably.
- 7.2 Intangible assets are initially recognised at cost.
- 7.3 Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.
- 7.4 Intangible assets are carried at cost less any accumulated amortisation.
- 7.5 Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.
- 7.6 Amortisation is provided to write down finite intangible assets, on a straight line basis, to their residual values as follows:

Item
Computer software Application software

Useful life 3 years

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7.7 An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows. Amortisation is not provided for these intangible assets. For all other intangible assets

amortisation is provided on a straight line basis over their useful life.

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemption granted in terms of IAS 36/AC 128 Impairment of assets due to the impact on Intangible assets:

- The entire standard on Impairment of Assets has been exempted

# 8. IMPAIRMENT OF TANGIBLE AND INTANGIBLE ASSETS

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemption paragraphs granted in terms of IAS 36/AC 128 Impairment of Assets:

- Impairment of cash and non-cash-generating assets [paragraphs 63-69 and 75(e)(v) - (vi)]
- IAS 36/AC 128 Impairment of Assets

### 9. INVESTMENT IN SUBSIDIARY

- 9.1 Investments in subsidiaries are carried at cost in the municipality's unconsolidated annual financial statements.
- 9.2 The cost of an investment in a subsidiary is the aggregate of:
  - the fair value, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments
  - issued by the company; plus any costs directly attributable to the purchase of the subsidiary.
- 9.3 An adjustment to the cost of a business combination contingent on future events is included in the cost of the combination if the adjustment is probable and can be measured reliably.

# Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemption granted in terms of IAS 36/AC 128 Impairment of assets due to the impact on the Investment in subsidiary:

 The entire standard on Impairment of Assets has been exempted

# **Accounting Policies Continued**

#### 10. FINANCIAL INSTRUMENTS

### 10.1 Initial recognition

The company classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement.

Financial assets and financial liabilities are recognised on the municipality's statement of financial position when the municipality becomes party to the contractual provisions of the instrument.

#### 10.2 Loans to municipalities, municipal entities and employees

These financial assets are initially and subsequently measured at face value plus direct transaction costs.

#### 10.3 Loans from municipalities and the **Development Bank of South Africa**

These financial liabilities are initially and subsequently measured at face value plus direct transaction costs.

### 10.4 Trade and other receivables

Trade receivables are measured at initial and subsequent recognition at face value. Appropriate allowances for estimated irrecoverable amounts are recognised in surplus or deficit when there is objective evidence that the asset is impaired.

Such allowances are raised based on an assessment of debtor ageing, past experience or known customer circumstances.

# 10.5 Trade and other payables

Trade payables are initially and subsequently measured at face value.

# 10.6 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at face value.

#### 10.7 Investments

Financial Instruments, which include listed government bonds, unlisted municipal bonds, fixed deposits and shortterm deposits invested in registered commercial banks, are stated at cost.

# 10.8 Borrowings

Borrowings are initially and subsequently measured at face value.

# Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions paragraphs granted in terms of IAS 39/AC 133 Financial instruments: Recognition and measurement

Initially measuring financial assets and financial liabilities at fair value. (SAICA circular 09/06, paragraph 43, AG79, AG64 and AG65 of IAS 39/AC 133

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemption paragraphs granted in terms of IFRS 7/AC 144 Financial Instruments: Disclosures

Entire standard to be replaced by IAS 32 (AC 125) issued August 2006 and effective for financial statements covering periods beginning on or after 1 January 1998.

#### 11. **LEASES**

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A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

# 11.1 Finance leases - lessee

- 11.1.1 Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.
- 11.1.2 The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.
- 11.1.3 The lease payments are apportioned between the finance charge and reduction of the outstanding liability.

# **Accounting Policies Continued**

- 11.1.4 The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.
- 11.1.5 Leases are classified as finance leases if the following situations in accordance with paragraphs 10 and 11 of IAS 17 individually or in combination
  - the lease transfers ownership of the asset to the lessee by the end of the lease term;
  - the lessee has the option to purchase the asset at a price that is expected to be sufficiently lower than the fair value at the date the option becomes exercisable for it to be reasonably certain, at the inception of the lease, that the option will be exercised;
  - the lease term is for the major part of the economic life of the asset even if title is not transferred;
  - at the inception of the lease the present value of the minimum lease payments amounts to at least substantially all of the fair value of the leased asset;
  - the leased assets are of such a specialised nature that only the lessee can use them without major modifications;
  - if the lessee can cancel the lease, the lessor's losses associated with the cancellation are borne by the lessee;
  - gains or losses from the fluctuation in the fair value of the residual accrue to the lessee (for example, in the form of a rent rebate equaling most of the sales proceeds at the end of the lease); and
  - the lessee has the ability to continue the lease for a secondary period at a rent that is substantially lower than market rent.

# 11.2 Operating leases - lessor

- 11.2.1 Operating lease income is recognised as an income on a straight-line basis over the lease term.
- 11.2.2 Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease income.
- 11.2.3 Income for leases is disclosed under revenue in the Statement of Financial Performance.

### 11.3 Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability. This asset or liability is not discounted.

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Any contingent rents are expensed in the period they are incurred.

#### NON-CURRENT ASSETS HELD FOR SALE AND 12 **DISCONTINUED OPERATIONS**

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions granted in terms of IFRS 5 Noncurrent assets held for sale and discontinued operations:

Classification, measurement and disclosure of non-current assets held for sale (paragraph 6 - 14, 15 - 29 (in so far as it relates to non-current assets held for sale), 38 - 42)

#### **BORROWING COSTS** 13.

Borrowing costs are recognised as an expense in the statement of financial performance.

### **INVENTORIES**

### Audit qualification

The disclosure in respect of inventory in the annual financial statements does not comply entirely with the requirements of GAMAP 12: Inventories. The most significant noncompliance noted is:

- The accounting policy for inventory does not disclose the valuation methods used for housing projects
- 14.1 Consumables stores, raw material, work-inprogress, settlements and finished goods are valued at the lower of cost and net realisable value. In general, the basis of determining cost is the firstin, first-out method.
- Unsold properties and land used for housing are 14.2 valued at the lower of cost or current replacement cost. Unsold properties and land used for housing are classified as inventory where there is an intention to develop such land and to sell or transfer it to a third party.
- Housing development inventory is measured at 14.3 cost on the first-in, first-out basis. Direct costs are accumulated for each separately identifiable development. Costs also include a proportion of overhead costs. The carrying amount of these inventories held for distribution is recognised as an expense when beneficiaries take occupation of the houses. Housing development funding received is recognised as revenue and expenditure on the Statement of Financial Performance to the extent that the Municipality has complied with any of the criteria, obligations or conditions of the grant.

# **Accounting Policies Continued**

- 14.4 When housing development is financed from government grants, an amount equal to the note is transferred from the accumulated surplus/ (deficit) in the Statement of Changes in Net Assets and is reflected as Work in Progress Housing projects. Completed and transferred houses will be offset against the accumulated surplus/ (deficit) in the Statement of Changes in Net Assets.
- 14.5 The cost of water purchased and own water not yet sold in the Statement of financial position comprises the purchase price, import duties, and other taxes and transport, handling and other costs attributable to the acquisition of finished goods, materials and services. Trade discounts, rebates and other similar items are deducted in determining the cost of purchase. The estimation of the water stock in the reservoirs and pipelines is based on an assumption of capacity being 66% full.
- 14.6 Redundant and slow-moving inventories are identified and written down from cost to net realisable value with regard to their estimated economic or realisable values.

### 15. EMPLOYMENT BENEFITS

### 15.1 Short-term employee benefits

- 15.1.1 The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation leave and sick leave, bonuses, and non-monetary benefits such as medical care), are recognised in the period in which the service is rendered and are not discounted.
- 15.1.2 The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.
- 15.1.3 The expected cost of profit sharing and bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.

# 15.2 Defined contribution plans

- 15.2.1 Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.
- 15.2.2 Payments made to industry-managed (or state plans) retirement benefit schemes are dealt with as defined contribution plans where the company's obligation under the schemes is equivalent to those arising in a defined contribution retirement benefit plan.

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### 15.3 Defined benefit plans

15.3.1 The municipality has accounted for the defined benefit plan as a defined contribution plan for the 2006/07 financial year as permitted in terms of Gazette 30013. Accordingly, the municipality recognises the contributions to the scheme as an expense when the employees and councilors have rendered the employment service or served office entitling them to the contributions.

#### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions granted in terms of IAS 19 Employee benefits:

 Defined benefit accounting as far as it relates to defined benefit plans accounted for as contribution plans and the defined benefit obligation disclosed by narrative information. IAS 19.29, 48 - 119 and 120A(c) - (q).

### 16. PROVISIONS

- 16.1 Provisions are recognised when:
  - the municipality has a present obligation as a result of a past event;
  - it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
  - a reliable estimate can be made of the obligation.
- 16.2 The amount of a provision is the present value of the expenditure expected to be required to settle the obligation.
- 16.3 Provisions are not recognised for future operating losses.
- 16.4 Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 35.

# 17. CONDITIONAL GRANTS AND RECEIPTS

- 17.1 Government grants are recognised when there is reasonable assurance that:
  - the municipality will comply with the conditions attaching to them; and
  - the grants will be received.

Government grants are recognised as income over the periods necessary to match them with the related costs that they are intended to compensate.

17.2 A government grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs is recognised as income of the period in which it becomes receivable.

# **Accounting Policies Continued**

- 17.3 Government grants related to assets, including non-monetary grants at fair value, are presented in the Statement of Financial Position by setting up the grant as deferred income or by deducting the grant in arriving at the carrying amount of the asset.
- 17.4 Grants related to income are presented as a credit in the Statement of Financial Performance.
- 17.5 Repayment of a grant related to income is applied first against any un-amortised deferred credit set up in respect of the grant. To the extent that the repayment exceeds any such deferred credit, or where no deferred credit exists, the repayment is recognised immediately as an expense.
- 17.6 Repayment of a grant related to an asset is recorded by increasing the carrying amount of the asset or reducing the deferred income balance by the amount repayable. The cumulative additional depreciation that would have been recognised to date as an expense in the absence of the grant is recognised immediately as an expense.

### 18. REVENUE RECOGNITION

# Audit qualification

Section 64 of the Municipal Finance Management Act, 2003 (Act No.56 of 2003) requires the municipal manager to ensure that effective revenue collection systems are in place.

No estimated revenue was raised for the period between the last meter reading and the financial year end

# 2007/08 Financial Year

- 18.1 When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the statement of financial position date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:
  - the amount of revenue can be measured reliably;
  - it is probable that the economic benefits associated with the transaction will flow to the company;
  - the stage of completion of the transaction at the statement of financial position date can be measured reliably; and
  - the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

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- 18.2 When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue shall be recognised only to the extent of the expenses recognised that are recoverable.
- 18.3 Revenue is measured at the fair value of the consideration received or receivable and represents the amounts receivable services provided in the normal course of business, net of value added tax.
- 18.4 An estimate for revenue is raised for the period between the last meter reading and the financial year end.

#### Services

18.5 Service income is recognised on an invoice basis. Service charges from sewerage and sanitation are based on the number developed of sewerage connections on each property using the tariffs approved from Council and are levied monthly.

Service charges relating to water are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. The adjustments are recognised as revenue in the invoicing period.

### Interest and rentals

18.6 Interest and rentals are recognised on a time proportion basis in the Statement of Financial Performance.

# **Agency Services**

18.7 Income from agency services is recognised once such income has been received in accordance with a service level agreement.

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions paragraphs granted in terms of GAMAP 9 Revenue:

 Initial measurement of fair value discounting all future receipts using an imputed rate of interest [SAICA circular 09/06 and paragraph 12]

# **Accounting Policies Continued**

#### 19 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted for, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No.56 of 2003) Unauthorised expenditure is accounted for as an expense in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

#### 20 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No. 56 of 2003) the Municipal Systems Act (Act No. 32 of 2000), the Public Office Bearers Act (Act No. 20 of 1998). Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

# 21 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

# 22 COMPARATIVE INFORMATION

# 22.1 Current year comparative:

Budgeted amounts have been included in the annual financial statements for the current financial year only.

# 22.2 Prior year comparatives:

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are reclassified. The nature and reason for the reclassification is disclosed.

# 23. NEW GRAP ACCOUNTING STANDARDS APPROVED BUT NOT YET EFFECTIVE

By way of Government Gazette No. 31021, dated 9 May 2008, The Minister of Finance in terms of Section 91 of the Public Finance Management Act, 1999 (Act No. 1 of 1999) prescribed the following Standards applicable to the to the municipality as set by the Accounting Standards Board in

terms of Section 89. These Standards are effective for periods beginning on or after 1 April 2009, however the implementation of these Standards for municipalities is subject to the provisions of Notice 552 issued in Government Gazette 30013 dated 29 June 2007.

- GRAP 9 Revenue from Exchange Transactions GAMAP 9 has been adopted in the preparation of the annual financial statements
- GRAP 12 Inventories GAMAP 12 has been adopted in the preparation of the annual financial statements
- GRAP 13 Leases IAS 17 (AC 105) has been adopted in the preparation of the annual financial statements
- GRAP 14 Events after the Reporting Date IAS 10 has been adopted in the preparation of the annual financial statements
- GRAP 16 Investment Properties IAS 40 (AC 135) has been adopted in the preparation of the annual financial statements
- GRAP 17 Property, plant & Equipment GAMAP 17 has been adopted in the preparation of the annual financial statements
- GRAP 19 Provisions, Contingent Liabilities & Contingent Assets - IAS 37 has been adopted in the preparation of the annual financial statements
- GRAP 100 Non-current Assets Held for Sale & Discontinued Operations - IFRS 5 (AC 142) has been adopted in the preparation of the annual financial statements
- GRAP 102 Intangible Assets IAS 38 (AC 129) has been adopted in the preparation of the annual financial statements

These standards are not expected to have a material impact for the municipality as the IFRS accounting standards have been adopted in the preparation of the annual financial statements.

# 24 SEGMENT INFORMATION

### Exemption

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions paragraphs granted in terms of IAS 14 /AC 115: Segment Reporting

# Entire standard

In accordance with Government Gazette 30013 dated 29 June 2007 Amathole District Municipality accepted the following exemptions paragraphs granted in terms of IFRS 8 /AC 109: Operating Segments

Entire standard

# **NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

for the year ended 30 June 2008

# 1. INFRASTRUCTURE, PLANT AND EQUIPMENT

MUNICIPALITY						
Reconciliation of	Investment Property	Infrastructure	Community	Heritage	Other	Total
Carrying Value	R	R	R	R	R	R
As at 1 July 2007	686,303	953,474,545	5,277,497	-	60,239,867	1,019,678,211
Cost	781,714	980,523,088	5,834,648	-	67,552,936	1,054,692,386
Revaluation		-	-	-	9,617,183	9,617,183
Transfer in/(out)	(75,255)	-	-	-	75,079	(176)
Accumulated depreciation	95,411	27,048,543	557,151	-	16,930,252	44,631,357
Acquisitions	-	141,457,886	-	-	16,860,032	158,317,918
Capital under Construction	-		-	-		-
Increases/decreases in revaluation	-		-	-	-	-
Depreciation	28,933	31,338,708	260,121	-	9,824,214	41,451,976
based on cost	28,933	31,338,708	260,121		9,824,214	41,451,976
based on revaluation		-	-	-	-	-
Carrying value of disposals	-	-	-	-	245,756	245,756
Cost/revaluation	-	-	-	-	586,969	586,969
Accumulated depreciation	-	-	-	-	341,213	341,213
Carrying values						
As at 30 June 2008	582,115	1,063,593,723	5,017,376	-	67,105,008	1,136,298,222
Cost	706,459	1,121,980,974	5,834,648	-	83,901,078	1,212,423,158
Revaluation		-	-	-	9,617,183	9,617,183
Accumulated depreciation	124,344	58,387,251	817,272	-	26,413,253	85,742,120
Cost	124,344	58,387,251	817,272	-	25,278,959	84,607,826
Revaluation		-	-	-	1,134,294	1,134,294

# 1. INFRASTRUCTURE, PLANT AND EQUIPMENT (Cont.)

MUNICIPALITY						
Reconciliation of	Investment Property	Infrastructure	Community	Heritage	Other	Total
Carrying Value	R	R	R	R	R	R
Carrying values						
As at 1 July 2006	684,305	12,764,080	4,596,073	_	54,301,686	72,346,133
Cost	742,772	13,232,090	4,909,080	-	55,671,650	74,555,592
Revaluation	-	-	-	-	9,692,262	9,692,262
Accumulated depreciation	58,467	468,010	313,007	-	11,062,226	11,901,721
Cost	58,478	468,010	313,007	-	11,062,226	11,901,721
Revaluation	-	-		-	-	-
Acquisition	-	636,752,513	925,568	-	12,128,765	649,806,846
Capital under construction	-	330,538,485	-	-	-	330,538,485
Transfers in/(out)	38,942	-	-	-	(75,079)	(36,137)
Increases/decreases in revaluation	-	-	-	-	-	-
Depreciation	36,933	26,580,533	244,144	-	5,942,861	32,804,471
based on cost	36,933	26,580,533	244,144	-	5,468,494	32,330,104
based on revaluation	-	-	-	-	474,367	474,367
Carrying value of disposals	-	-	-	-	172,644	172,644
Cost/revaluation	-	-	-	-	247,479	247,479
Accumulated depreciation	-	-	-	-	74,835	74,835
Impairment losses	-	-	-	-	-	-
Carrying values						
As at 30 June 2007	686,303	953,474,545	5,277,497	-	60,239,867	1,019,678,212
Cost	781,714	980,523,088	5,834,648	-	67,552,936	1,054,692,386
Revaluation		-	-	-	9,617,183	9,617,183
Accumulated depreciation	95,411	27,048,543	557,151	-	16,930,252	44,631,357
Cost	95,411	27,048,543	557,151	-	15,795,958	43,497,063
Revaluation		-	-	-	1,134,294	1,134,294

# **NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

for the year ended 30 June 2008

GROUP							
Reconciliation of	Investment Property	Infrastructure	Community	Heritage	Other	Total	
Carrying Value	R	R	R	R	R	R	
As at 1 July 2007	686,303	953,474,545	5,277,497	-	60,471,381	1,019,909,726	
Cost	781,714	980,523,088	5,834,648	-	67,886,382	1,055,025,832	
Revaluation	-	-	-	-	9,617,183	9,617,183	
Transfer in/(out)	(75,255)	-	-	-	75,079	(176)	
Accumulated depreciation	95,411	27,048,543	557,151	-	17,032,184	44,733,289	
Acquisitions	-	141,457,886	-	-	16,929,014	158,386,900	
Capital under Construction	-	-	-	-	-	-	
Increases/decreases in revaluation	-	-	-	-	-	-	
Depreciation	28,933	31,338,708	260,121	-	9,909,879	41,537,641	
based on cost	28,933	31,338,708	260,121	-	9,909,879	41,537,641	
based on revaluation		-	-	-	-	-	
Carrying value of disposals	-	-	-	-	247,872	247,872	
Cost/revaluation	-	-	-	-	1,440,647	1,440,647	
Accumulated depreciation	-	-	-	-	1,192,775	1,192,775	
Carrying values							
As at 30 June 2008	582,115	1,063,593,723	5,017,376	-	67,317,723	1,136,510,937	
Cost	706,459	1,121,980,974	5,834,648	-	83,449,828	1,211,971,909	
Revaluation		-	-	-	9,617,183	9,617,183	
Accumulated depreciation	124,344	58,387,251	817,272	-	25,749,288	85,078,155	
Cost	124,344	58,387,251	817,272	-	24,614,994	83,943,861	
Revaluation		-	-	-	1,134,294	1,134,294	

GROUP						
Reconciliation of	Investment Property	Infrastructure	Community	Heritage	Other	Total
Carrying Value	R	R	R	R	R	R
Carrying values						
As at 1 July 2006	684,305	12,764,080	4,596,073	-	54,567,461	72,611,908
Cost	742,772	13,232,090	4,909,080	-	55,977,645	74,861,587
Revaluation	-	-	-	-	9,692,262	9,692,262
Accumulated depreciation	58,467	468,010	313,007	-	11,102,446	11,941,941
Cost	58,478	468,010	313,007	-	10,442,519	11,282,014
Revaluation	-	-	-	-	659,927	659,927
Acquisition	-	636,752,513	925,568	-	12,190,515	649,868,596
Capital under construction	-	330,538,485	-	-	-	330,538,485
Transfers in/(out)	38,942	-	-	-	(75,079)	(36,137)
Increases/decreases in revaluation	-	-	-	-	-	-
Depreciation	36,933	26,580,533	244,144	-	6,014,503	32,876,113
based on cost	36,933	26,580,533	244,144	-	5,540,136	32,401,746
based on revaluation	-	-	-	-	474,367	474,367
Carrying value of disposals	-	-	-	-	197,013	197,013
Cost/revaluation	-	-	-	-	281,778	281,778
Accumulated depreciation	-	-	-	-	84,765	84,765
Impairment losses	-	-	-	-	-	-
Carrying values						
As at 30 June 2007	686,303	953,474,545	5,277,497	-	60,471,381	1,019,909,726
Cost	781,714	980,523,088	5,834,648	-	67,886,382	1,055,025,832
Revaluation		-	-	-	9,617,183	9,617,183
Accumulated depreciation	95,411	27,048,543	557,151	-	17,032,184	44,733,289
Cost	95,411	27,048,543	557,151	-	15,897,890	43,598,995
Revaluation		-	-	-	1,134,294	1,134,294

In terms of Government Gazette 30013 dated 29 June 2007 the municipality has utilised the exemption under GAMAP 12 - Inventories. The municipality possibly has housing stock which has been recognised as infrastructure, plant and equipment. In terms of the Government Gazette, the municipality has been granted additional time to identify any items of Infrastructure, plant and equipment that should actually be recognised and disclosed as inventory.

In terms of the Government Gazette 30013 dated 29 June 2007 the municipality has utilised the exemption under IAS 40 - Investment property. Included in community assets above are items that may meet the definition of investment property but have been included as infrastructure, plant and equipment because the municipality had not finalised the process of identifying investment property for reporting purposes. These items will be transferred to investment property once they have been identified as investment property, and that until this has been done the property has been included as infrastructure, plant and equipment in the annual financial statements. No restriction on title exists on any assets held.

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

for the year ended 30 June 2008

In terms of the IMFO accounting framework used by the local municipalities they were not required to maintain complete fixed asset registers. The municipality took over the infrastructure assets as required by Government Notice 849 issued in terms of section 84(3)(a) of the Municipal Structures Act, 1998 (Act No. 117 of 1998) with effect 1 July 2006.

The municipality engaged the services of consulting engineers to identify and value the infrastructure assets taken over.

The municipality has a plan to identify, verify, value and reconcile the infrastructure assets to the fixed asset register.

### **REVALUATIONS**

Included in other assets above are land and buildings that have been revalued.

The effective date of the revaluation was 1 December 2004. The revaluation was performed by independent valuer Penny Lindstrom [Member of the Institute of Valuers], of Penny Lindstrom Property & Valuation Services. Penny Lindstrom Property and Valuation services is not connected to the municipality.

Land and buildings are re-valued independently every 3-5 years.

The valuation was performed using depreciated replacement values

# Infrastructure, plant and equipment subjected to finance leases

Included in the Community assets above is the following office equipment subject to finance leases:

Office equipment	2007/08 R	2006/07 R
Cost	2,592,627	2,423,236
Accumulated depreciation	(1,870,126)	(1,311,853)
	722,501	1,111,383

# 2. INTANGIBLE ASSETS

	2008			2007		
	( OST		Carrying value	Cost	Accumulated Amortisation	Carrying value
Computer software - Application software	2,031,763	(942,251)	1,089,512	1,018,212	(841,959)	176,253
License fees	59,604	(59,604)	-	59,604	(59,604)	-
TOTAL	2,091,367	(1,001,855)	1,089,512	1,077,816	(901,563)	176,253

# Reconciliation of intangible assets - 2008

Computer software -Application software

Opening carrying amount	Additions	Disposals	Amortisation	Total R
176,253	1,013,551		(100,292)	1,089,512
176,253	1,013,551	•	(100,292)	1,089,512

# $Reconciliation\ of\ intangible\ assets\ -\ 2007$

Computer software -Application software

Opening carrying amount	Additions	Disposals	Amortisation	Total R
315,576	-	-	(139,323)	176,253
315,576	-	-	(139,323)	176,253

MUNICIPALITY			GRO	OUP
2007/08	2006/07	3. INVESTMENTS	2007/08	2006/07
R	R	3. HAVESTMENTS	R	R
		3.1 INVESTMENT IN SUBSIDIARY		
1000	1000	Investments in Municipal Entity - cost	-	-
1000	1000	Total	-	-
1000	1000	Council's valuation of unlisted Investments Investments in Municipal Entities	-	-
		Investments in Municipal Entities		
1000 100%	1000 100%	Amathole Economic Development Agency (Pty) Ltd Issued Share Capital (1000 ordinary shares of R1,00 each) Percentage owned by Council		
		The Amathole Economic Development Agency was established 1 September 2005 Place of Incorporation: South Africa Principal Activity: To promote local economic development in the Amathole Municipal District Area.		
		The account operates on a current account basis, i.e. the Agency's service providers are paid by the municipality on the Agency's behalf. No financial benefit accrues to the Agency or the District Municipality.		
		3.2 FINANCIAL ASSETS		
		Held to maturity financial assets		
		The following fixed deposit accounts have been classified as held to maturity financial assets in accordance with IAS 39: Financial Instruments. Maturity periods are fixed and range between 3-12 months.		
		In accordance with the Municipality's risk management policy deposits are only made with major banks with quality credit standing and limits exposure to any one counter party.		
		The financial assets disclosed in the note below have not been disclosed as cash and cash equivalents due to the fixed deposits not having a maturity period of 3 months or less as at Statement of Financial Position date.		
474,307,918	472,516,696	Call investment deposits	474,307,918	472,516,696
474,307,918	472,516,696	Total: Call Investment Deposits	474,307,918	472,516,696

MUNICIPALITY				GRO	OUP
2007/08	2006/07			2007/08	2006/07
R	R			R	R
		Call law attracts D			
		Call Investment De	eposits		
		Institution	Account No		
7,348,466	7,353,145	STANDARD	346649	7,348,466	7,353,145
10,451,726	10,509,589	BANK	333072	10,451,726	10,509,589
10,327,342	10,327,671		356104	10,327,342	10,327,671
13,293,515	13,316,363		352921	13,293,515	13,316,363
11,429,995	11,441,929		355421	11,429,995	11,441,929
11,278,466	11,283,077		356101	11,278,466	11,283,077
10,130,137	10,132,778		353664	10,130,137	10,132,778
10,175,945	10,151,137		336439	10,175,945	10,151,137
10,337,123	10,375,411	INIVECTEC	334925	10,337,123	10,375,411
12,607,759	12,636,625 13,362,985	INVESTEC	1100-176303-450 1100-176303-450	12,607,759	12,636,625
13,398,334 10,432,219	10,430,945		1100-176303-450	13,398,334	13,362,985
10,457,644	10,517,644		1100-176303-450	10,432,219	10,430,945
10,413,151	10,430,945		1100-176303-450	10,457,644 10,413,151	10,517,644
10,176,658	10,208,219		1100-176303-450	10,176,658	10,430,945 10,208,219
7,232,103	7,230,616		1100-176303-450	7,232,103	7,230,616
10,090,411	10,116,507		1100-176303-450	10,090,411	10,116,507
10,330,164	10,372,192		1100-176303-450	10,330,164	10,372,192
13,172,936	13,171,315	ABSA	2057-092-476	13,172,936	13,171,315
10,479,863	10,519,233		2059-800-124	10,479,863	10,519,233
12,271,627	12,269,063		2057-067-401	12,271,627	12,269,063
15,138,904	15,150,658		2060-488-868	15,138,904	15,150,658
10,537,205	10,082,411		2062-856-304	10,537,205	10,082,411
10,370,247	10,407,452		2064-823-579	10,370,247	10,407,452
12,311,573	12,308,811		2065-364-471	12,311,573	12,308,811
10,427,890	10,424,247		2065-585-419	10,427,890	10,424,247
10,173,808	10,169,068	RAND MERCHANT	FD08K18003	10,173,808	10,169,068
10,343,233	10,370,233	BANK	FD08H29001	10,343,233	10,370,233
8,308,679	8,321,403		FD08H28003	8,308,679	8,321,403
12,364,537	12,389,260		FD08l26003	12,364,537	12,389,260
12,268,734	12,270,510		FD08K25007	12,268,734	12,270,510
12,509,721	12,505,973		FD08H28001	12,509,721	12,505,973
8,206,904	8,206,317		FD08J10001	8,206,904	8,206,317
10,089,384	10,100,438		FD08K10001	10,089,384	10,100,438
10,130,137	10,133,205	NEDBANK	FD08K24005	10,130,137	10,133,205
12,649,332	12,099,209	NEDBANK	03/7881714026/000079	12,649,332	12,099,209
12,107,671 12,369,271	12,137,589		03/7881714026/000086 03/7881714026/000083	12,107,671	12,137,589
12,546,805	12,380,137 12,476,975		03/7881714026/000082	12,369,271	12,380,137
10,127,726	12,476,975		03/7881714026/000085	12,546,805	12,476,975
14,738,586	14,061,370		03/7881714026/000080	10,127,726 14,738,586	10,133,205
10,226,699	10,187,000		03/7881714026/000084	10,226,699	14,061,370 10,187,000
10,525,288	10,043,836		03/7881714026/000081	10,525,288	10,187,000
10,020,200	10,040,000		33,7331711020,000001	10,323,200	10,043,030
474,307,918	472,516,696			474,307,918	472,516,696

MUNICIPALITY			GROUP		
2007/08	2006/07	4. LONG TERM RECEIVABLES	2007/08	2006/07	
R	R	4. LONG TERM RECEIVABLES	R	R	
143,923 249,459 37,161	487,158 226,459 42,815	Car loans Deposits Loans to Local Municipalities	143,923 249,459 37,161	487,158 226,459 42,815	
430,543	756,432		430,543	756,432	
94,710	164,301	Less: Short term portion transferred to current assets	94,710	164,301	
88,827 5,883	158,646 5,655	Car loans Loans to Local Municipalities	88,827 5,883	158,646 5,655	
335,833	592,132	Total	335,833	592,132	

The car loans and loans to local municipalities have been recognised at its face value and not fair value due to the municipality utilising the exemption provided by the Government Gazette 30013 dated 29 June 2007 on IAS 39: Financial Instruments which exempts the municipality of accounting for financial assets and liabilities at fair value.

### Car loans

Senior staff are entitled to car loans which attract interest at 8% per annum and which are payable over a maximum period of 6 years. These loans are expected to be redeemed in full by 30 June 2010.

# Loans to local municipalities

The loans to the local municipalities represents loans to Winterstrand and Kei Road. The loans currently attracts interest at 4% per annum and is repayable over a period of 40 years.

		5. INVENTORY		
1,326,0 6,213,1 26,410,2 417,0 83,9	8 6,025,607 7 26,410,207 6 78,468	Consumable stores: at cost Housing projects Unsold properties held for resale: settlements Water - purchased Water - own	1,326,082 6,213,128 26,410,207 417,026 83,944	418,699 6,025,607 26,410,207 78,468
34,450,3	7 32,932,981	Total Inventory	34,450,387	32,932,981

### **Housing Projects**

The cost incurred on completed housing units that are occupied by beneficiaries has been transferred to the Statement of Financial Performance.

### Unsold properties held for resale: settlements

In accordance with GAMAP 12 land owned for housing, selling or other developments have to be transferred from PPE to inventory at the lower of cost and current replacement cost.

In accordance with Government Gazette 30013 dated 29 June 2007 the municipality has been granted additional time to identify any items of property, plant and equipment that should be recognised and disclosed as inventory. Infrastructure, plant and equipment may therefore include a component of Inventory that has not been disclosed under the Inventory note.

# Water inventory

In accordance with GAMAP 12 unsold purchased water has been disclosed for the prior year. Correct meter readings at the beginning and end of the financial year could not be guaranteed and in addition many schemes do not have meters installed. Consulting engineers were thus appointed to determine the water on hand for each scheme based on the capacity of reservoirs and pipelines, assuming reservoirs to be 66% full.

MUNIC	ICIPALITY	GROUP		
2007/08	2006/07		2007/08	2006/07
R	R	6. CONSUMER RECEIVABLES	R	R
<b>468,427</b> 1,483,569 (1,015,142)	1,864,612 5,269,560 (3,404,949)	Levies - Levies - Less: Provision for bad debts	<b>468,427</b> 1,483,569 (1,015,142)	1,864,612 5,269,560 (3,404,949)
31,811,129	(5,151,087)	Water and sanitation	31,811,129	(5,151,087)
49,025,392 47,040,390 12,504,006	21,979,496 25,057,393 6,166,483	<ul><li>Water</li><li>Sanitation</li><li>Interest on arrears component</li></ul>	49,025,392 47,040,390 12,504,006	21,979,496 25,057,393 6,166,483
<b>108,569,788</b> (76,758,659)	<b>53,203,372</b> (58,354,459)	Less : Provision for bad debts	1 <b>08,569,788</b> (76,758,659)	<b>53,203,372</b> (58,354,459)
32,279,555	(3,286,475)	Total consumer receivables	32,279,555	(3,286,475)
1,483,569	5,269,560	The ageing of debtors are as follows:-  Levies  Current 30 - 60 Days 60 - 90 Days 90 - 120 Days 120 - 330 Days + 330 Days	1,483,569	1,972,046 248,225 108,399 83,776 565,303 2,291,811
1,483,569	5,269,560	Total	1,483,569	5,269,560
9,786,463 11,987,757 5,499,598 5,304,246	12,242,364 3,640,730 2,865,313 4,300,251	RSC levies was abolished with effect from 1 July 2006.  The levies consumer receivable recognised above represents in accordance with paragraph 52 of GAMAP 9 the estimate of levies due where levy payers had not submitted declarations in the reporting period where payment was due.  Water and sanitation  Current 30 - 60 Days 60 - 90 Days 90 - 120 Days	9,786,463 11,987,757 5,499,598 5,304,246	12,242,364 3,640,730 2,865,313 4,300,251
30,292,470 45,167,284	17,234,921 19,071,601	120 - 330 Days + 330 Days	30,292,470 45,167,284	17,234,921 19,071,601
108,037,819	59,355,180	Total	108,037,819	59,355,180

Water and sanitation receivables balances relating to the take on of the water infrastructure assets from the local municipalities as at 1 July 2006, in accordance with legislation, have not been recognised. As these balances did not satisfy the recognition criteria in accordance with the accounting standards.

### Refer note 34

The municipality was tasked with the responsibility of updating the debtors data bases received from the seven local municipalities. The municipality undertook to verify the data uploaded into the Venus system. The debtor's data base for the Mbhashe Local Municipality was then amended with the information that could be supported by information from the Deeds Register, Trans-Union and Surveyor Generals Office.

The municipality has verified the stands within the seven local municipalities. The consolidated indigent's data base for the seven local municipalities was verified against the municipalities Venus debtors data base. The municipality has currently identified 2195 indigents. Of the 2195 indigents identified 333 have been written off in the current financial year R753,522 (2007: R Nil). A further 1375 indigents have been identified for write off subsequent to year end.

After a concerted campaign to verify the indigents the municipalities current indigent data base stands at 2,340.

The municipality is currently in the advanced stage of verifying and updating the remaining six local municipalities debtors data.

### **Bad Debt Provision**

The bad debt provision is calculated on the ageing of debtors. Council's policy is to provide 100% on all debtors' balances which have been outstanding for period between 120 days and 330 days. All balances outstanding for more than 330 days are 100% provided for.

The municipality has recognised consumer debtors at its face value and not fair value. This is consistent with the Circular 9 and IAS 39 Financial Instruments exemptions provided by the Government Gazette 30013 dated 29 June 2007.

MUNICIPALITY			GROUP	
2007/08	2006/07		2007/08	2006/07
R	R	7. OTHER RECEIVABLES	R	R
16,856,754 16,856,754 (700,641)	8,077,183 8,077,183 (1,949,988)	Other receivables Sundry receivables Less: Provision for bad debtors Total	16,893,845 16,893,845 (700,641)	8,197,079 8,197,079 (1,949,988)
10,130,113	0,127,193	The municipality has recognised other receivables at its face value and not fair value.  This is consistent with the Circular 9 and IAS 39 Financial Instruments exemptions in terms of Government Gazette 30013 dated 29 June 2007.	16,193,204	6,247,091

MUNICIPALITY				GROUP	
2007/08	2006/07			2007/08	2006/07
R	R	8. VAT RECEIVABLE		R	R
17,544,195	17,896,695	Vatreceivable		17,723,189	17,331,475
17,544,195	17,896,695			17,723,189	17,331,475
		Amathole District Municipal invoice basis for Value Added	l Tax		
		The cash position at financia of the following:			
56,274,382 80,910,171 9,000 2,141,004	(4,035,405) 60,492,555 2,000 307,970	Current Account Call Account Imprest Account Plus: Cancelled cheques		58,752,967 87,955,701 11,370 2,141,004	(366,355) 60,492,555 2,861 307,970
139,334,557	56,767,119	Total Cash Reserves		148,861,042	60,437,030
		SUPPLEMENTARY BANK A	CCOUNT		
56,274,382	(4,035,405)	CURRENT ACCOUNTS TO	TAL	58,752,967	(366,355)
<b>55,429,828</b> (4,570,018)	( <b>4,570,018</b> ) 12,142,043	MEEG BANK  Account No 4063093498 East London 5200 Agency Account No 4064846723 East London 5200	Closing Balance Opening Balance	<b>57,908,413</b> (900,968)	<b>(900,968)</b> 15,507,257
<b>844,554</b> 534,613	<b>534,613</b> 18,993	STANDARD BANK  Account No 081093454 East London Main Branch	Closing Balance Opening Balance	<b>844,554</b> 534,613	<b>534,613</b> 18,993
80,910,171	60,492,555	CALL ACCOUNTS TOTAL		87,953,991	60,492,555
<b>70,910,171</b> 50,492,555	<b>50,492,555</b> 30,000,000	Call Account  MEEG BANK Account No 9157439416	Closing Balance Opening Balance	<b>70,910,171</b> 50,492,555	<b>50,492,555</b> 30,000,000
10,000,000 10,000,000	10,000,000	Call Account  STANDARD BANK Account No 88643816001	Closing Balance Opening Balance	10,000,000 10,000,000	10,000,000
-		Call Account  ABSA BANK LIMITED Account No 88643816001	Closing Balance Opening Balance	7,043,820	

MUNIC	IPALITY		GROUP	
2007/08	2006/07	10. LONG TERM LOAN: DBSA	2007/08	2006/07
R	R		R	R
11,552,821	12,755,227	Development Bank of South Africa Loan [Refer Appendix A]	11,552,821	12,755,227
11,552,821	12,755,227	[Neter / type (dix / r)	11,552,821	12,755,227
10,627,856 924,965	11,905,026 850,201	Non current portion Current portion	10,627,856 924,965	11,905,026 850,201
11,552,821	12,755,227	The Development Bank of South Africa loans were taken over by Amathole District Municipality from the Local Municipalities effective 1 July 2006 when Amathole District Municipality effectively took over the water and sanitation function from the various Local Municipalities.  DBSA loan - Nkonkobe  The DBSA loan was not serviced in prior years hence arrears interest and sanitation for the control of the fall of the service of the service of the fall of the service of the se	11,552,821	12,755,227
		interest was accumulated. To facilitate the process of the full transfer of the water function, the municipality is recognising the full liability relating to this loan. However, the municipality is the process of negotiating that the arrear interest be waivered by DBSA upon full and final settlement thereof by the Amathole District Municipality.  11. FINANCE LEASE OBLIGATION		
781,642 541,346	635,315 945,216	Minimum lease payments due  within one year  in second to fifth year inclusive  later than five years	781,642 541,346	635,315 945,216
1,322,988 (204,458)	1,580,531 (278,781)	Less: future finance charges	1,322,988 (204,458)	1,580,531 (278,781)
1,118,530	1,301,750	Present value of minimum lease payments	1,118,530	1,301,750
645,324 473,206	496,838 804,912	Present value of minimum lease payments due  within one year  in second to fifth year inclusive  later than five years	645,324 473,206	496,838 804,912
1,118,530	1,301,750		1,118,530	1,301,750
473,206 645,324	804,912 496,838	Non current liabilities Current liabilities	473,206 645,324	804,912 496,838
1,118,530	1,301,750	It is the municipality's policy to lease certain office equipment under finance leases.	1,118,530	1,301,750
		The average lease term was 5 years and the average effective borrowing rate was 12% (Prior Year: 12%). All leases have fixed repayment terms with no annual escalation rate, but varies with the changes in the prime interest rate. No arrangements have been entered into for contingent rent. The municipality's obligations under finance leases are secured by the lessor's charge over the leased assets.		

MUNICIPALITY			GROUP	
2007/08	2006/07		2007/08	2006/07
R	R	12. OPERATING LEASE LIABILITY	R	R
		In accordance with IAS 17/(AC 105), operating lease income and expenses have been recognised on a straight line basis over the lease term.  The effect of accounting for operating leases on the straight		
		line basis had the following effect:		
221,300	146,985	Non current liabilities Operating lease accrual	248,683	165,083
221,300	146,985	o porturning router accions	248,683	165,083
		13. DEFERRED INCOME  The deferred income relates to Government Grants related to assets which have been accounted for in accordance with IAS 20/(AC 134) Government grants.		
		The government grant funding that has been received has been set up as deferred income which is recognised as income on a systematic and rational basis over the useful life of the asset.		
462,147,590	329,496,501	Government grants related to the construction of water infrastructure assets	462,147,590	329,496,501
5,262,498	5,957,242	Government grants related to other assets	5,262,498	5,957,242
467,410,088	335,453,743		467,410,088	335,453,743
466,715,344 694,744	334,751,496 702,247	Non current liabilities Current liabilities	466,715,344 694,744	334,751,496 702,247
467,410,088	335,453,743		467,410,088	335,453,743

# 14. POST EMPLOYMENT BENEFIT OBLIGATION

The Post Employment Health Care Benefit plan, of which the members are made up as follows:

In-service (employee) members 445
 Continuation (retiree, widow/er and orphan) members 95
 Total 540

The municipality makes monthly contributions for health care arrangements to the following medical aid schemes:

- Bonitas
- Hosmed
- Keyhealth
- LA Health
- Samwumed

On retirement of an employee Council has post retirement obligation to contribute 70% to the medical cost of the employee.

All Employees belong to one of the 6 defined contribution retirement funds, namely Cape Joint Retirement Fund, Cape Joint Pension Fund, SAMWU National Provident Fund, Eastern Cape Municipal Pension Fund, Eastern Cape Municipal Gratuity Fund and National Fund for Municipal Workers or one of the 2 defined benefit pension funds namely Government Pension Fund and South African Local Authorities.

The contributions made by Council in respect of the above defined benefit funds have been expensed. (Refer note 22). No plan asset or liability was recognized. The municipality has accepted the exemption provided by Government Gazette 30013 dated 29 June 2007 which states that defined benefit plans can be accounted for as if they were defined contribution plans.